

Chief Executive Officer
Chris Bjornberg



Board of Directors
Jeanne Utterback, President
Tami Vestal-Humphry, Vice President
Beatriz Vasquez, Ph.D., Secretary
Abe Hathaway, Treasurer
Tom Guyn, M.D., Director

Finance Committee
Meeting Agenda
August 31st, 2022 at 11:00 AM
Mayers Employee Housing (formerly Clearwater Lodge)
24500 Pit 1 Power House Rd, Fall River Mills

In observance of the Americans with Disabilities Act, please notify us at 530-336-5511, ext 1264 at least 48 hours in advance of the meeting so that we may provide the agenda in alternative formats or make disability-related modifications and accommodations. The District will make every attempt to accommodate your request.

Attendees

Abe Hathaway, Chair, Board Member
Tami Vestal-Humphry, Board Member
Chris Bjornberg, CEO
Travis Lakey, CFO

				Approx. Time Allotted
1	CALL MEETING TO ORDER			
2	CALL FOR REQUEST FROM THE AUDIENCE - PUBLIC COMMENTS OR TO SPEAK TO AGENDA ITEMS			
3	APPROVAL OF MINUTES			
3.2	Regular Meeting –July 27, 2022	<i>Attachment A</i>	Action Item	2 min.
4	FINANCIAL REVIEWS/BUSINESS			
4.1	July 2022 Financials	<i>Attachment B</i>	Action Item	5 min.
4.2	Accounts Payable (AP)/Accounts Receivable (AR)		Action Item	5 min.
5	ADMINISTRATIVE REPORT		Report	5 min.
6	OTHER INFORMATION/ANNOUNCEMENTS		Information	
7	ADJOURNMENT: Next Regular Meeting – September 28, 2022 Posted 8/26/2022			

Public records which relate to any of the matters on this agenda (except Closed Session items), and which have been distributed to the members of the Board, are available for public inspection at the office of the Clerk to the Board of Directors, 43563 Highway 299 East, Fall River Mills CA 96028. This document and other Board of Directors documents are available online at www.mayersmemorial.com.

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Board of Directors
Finance Committee
Minutes

July 27, 2022
Pit River Lodge

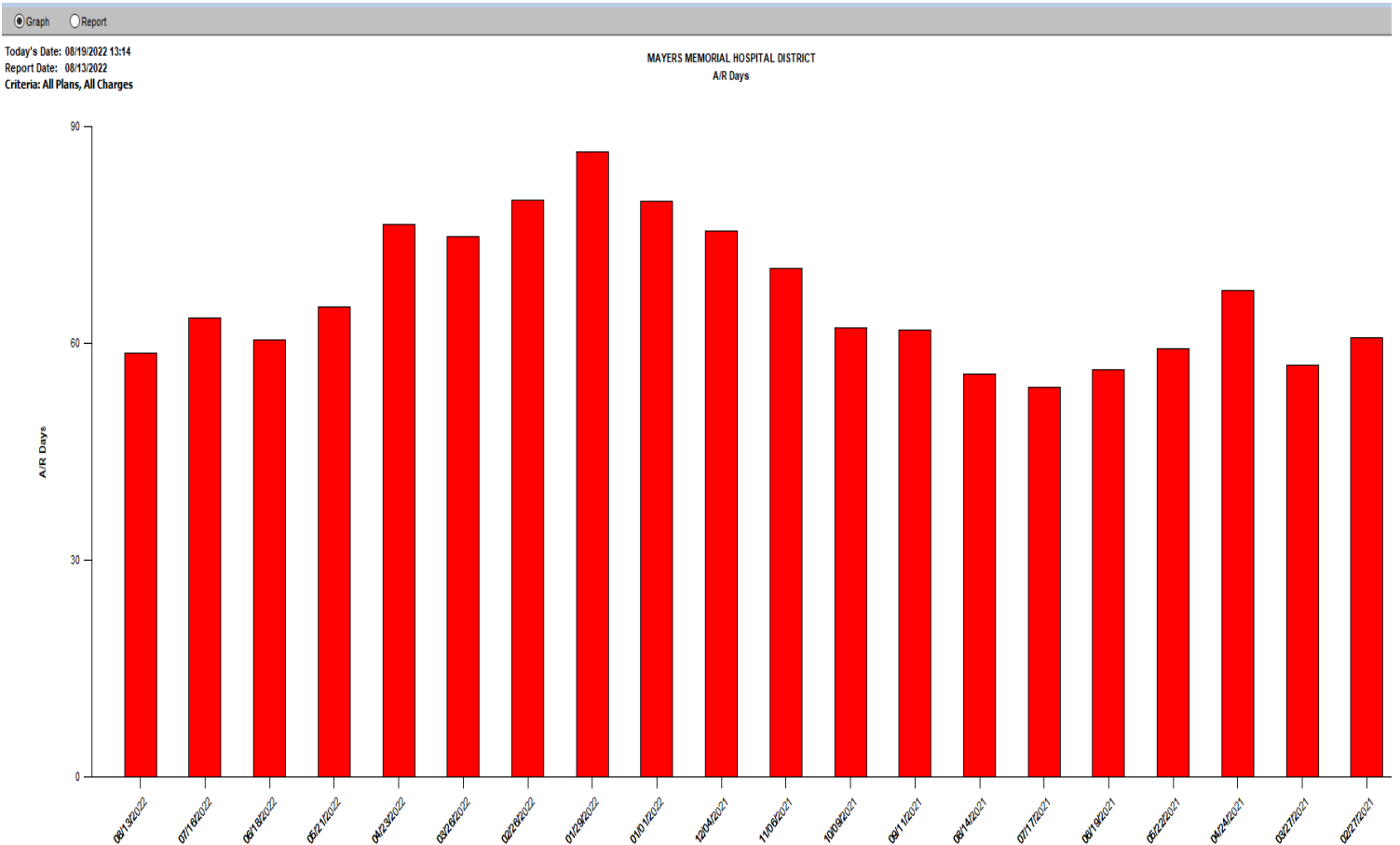
These minutes are not intended to be a verbatim transcription of the proceedings and discussions associated with the business of the board's agenda; rather, what follows is a summary of the order of business and general nature of testimony, deliberations and action taken.

1	CALL MEETING TO ORDER: Abe Hathaway called the meeting to order at 11:00 am on the above date.		
	BOARD MEMBERS PRESENT: Abe Hathaway, Committee Chair Tami Vestal-Humphry, Director ABSENT:	STAFF PRESENT: Chris Bjornberg, CEO Travis Lakey, CFO Ryan Harris, COO Jessica DeCoito, Board Clerk	
2	CALL FOR REQUEST FROM THE AUDIENCE – PUBLIC COMMENTS OR TO SPEAK TO AGENDA ITEMS - None		
3	APPROVAL OF MINUTES: June 29, 2022 – minutes attached. Motion moved, seconded, and carried. One correction – add “M” to “ay”	<i>Humphry, Hathaway</i>	Approved by All
4	FINANCIAL REVIEWS		
4.1	June 2022 Financials: a lot in one month but with FY ending, we needed to get things in this month. We have invoices pending because some are being disputed. Conversation about the FY22 financials took place and where we have opportunities/goals for next fiscal year. Discussion about finances going in FY23 and FY24 took place. We will be conducting a charge master review so we can see where our charges are compared to other hospitals with the same services. Historically and currently, our rates are less than the larger hospitals in Redding, Mt. Shasta and Chico. We need to circle back with the Pharmacy consultant and get his report. We are still working on inventory issues but we are now a 340B approved Clinic at our Rural Health Clinic.	<i>Humphry, Hathaway</i>	Approved by All
4.2	Accounts Payable (AP) & Accounts Receivable (AR): 66 AR Days, 241 cash on hand.		
5	NEW BUSINESS		
5.1	Patient Trust Account and Employee Relief Accounts changing over to Money Market Accounts: We experienced issues at the bank with the withdrawals for patient/resident accounts. This was suggested to do to be in compliance with the bank and the requirements with our patients and residents.		
6	OLD BUSINESS		
6.1	Mobile Rural Health Clinic: basic layouts and designs included in the packet. We will have slightly different layout once the design is finalized. Budget presented in person. Budget does not include staffing because our current model includes current staff. Additional information is needed from providers and pharmacy for vaccinations. Permits, landscaping and concrete sidewalk costs aren't included in the budget. Some of these additional costs are accounted for in other projects within grants. Motion moved, seconded and carried to take to full Board for approval.	<i>Humphry, Hathaway</i>	Approved by All
7	ADMINISTRATIVE REPORT: Will go into further detail in full Board meeting. High end: we want to get a presence in Burney with our Pharmacy via the Rural Health Clinic and we are researching our options.		
8	OTHER INFORMATION/ANNOUNCEMENTS: None		
9	ADJOURNMENT – 12:02 pm		
	Next Finance Committee Meeting: August 31, 2022		

Finance Notes July FY 23

Summary of Financial Ratios			
Ratios	Year End	YTD or Average where Applicable	
Cash on Hand	214	232	Average PY
Net Income	593,712	98,763	Average Monthly FY 20
Current Ratio	12.5		N/A
AR Days	65	61	Average PY
AP	595,688	798,869	Average PY
Daily Gross Revenue YE	150,500	138,798	Average PY
% of Gross Revenue Collected	65%	64%	PY Year End

1. Good news is that we are going to receive Rate Range this fiscal year. I'm modeling it rather conservatively until I get the confirmed numbers in September/October.
2. The lodge purchase caused cash to dip.
3. AR Days dipped to 58 this month so we are trending in the right direction. We always end up higher at the end of the month as the SNF billing goes out in the beginning of the month so there's a lot of AR sitting there.



4. We had a great month of collections with over 3 million in patient payments and a collection rate that was higher than last year's overall average.
5. I've completed the Provider Relief Fund Reporting for phase 3.
6. We've been working on providing all the audit request items before they are onsite the week of September 12th. I will schedule some time if any of the board members want to come in and ask any questions.
7. After the audit we need to start working on the Cost Report which is due by November 30th. I'm hoping to have a receivable as when we did the interim cost report we hadn't gotten the EMSA invoices yet.
8. The Retail Pharmacy had a better than average collection month (171K avg last year) but had a net loss due higher wages and almost 5K in traveler costs. Hoping to have a large credit in September as there was a sizable inventory return.
9. September 1st, we have one of our bi-annual USDA payments come out of our debt service account. It will be 723K with 396K in principal and 332K in interest.
10. The RHC expenses were up as we had three pay periods in July.
11. I think we need to get more aggressive with signing bonuses to get people in the door as traveler costs are so high, we could offer a competitive signing bonus and be ahead within 2 months for a two year minimum commitment.

Statistics

1. Now that we have over a year of visit data from the RHC I can compare it to prior periods going forward.



2. Below I compared July(Period 1) from FY 11 to FY 23. For some of the higher(ER) and lower(OP Services) it's good to have a historical perspective on the stats reported.



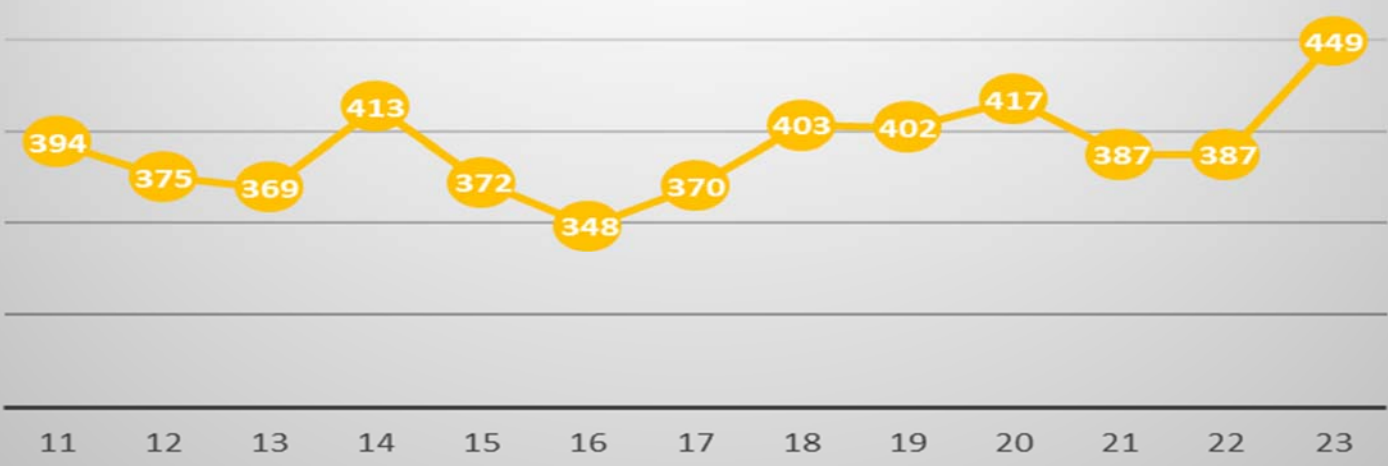
Swing Days FY 11 to 23 Period 1



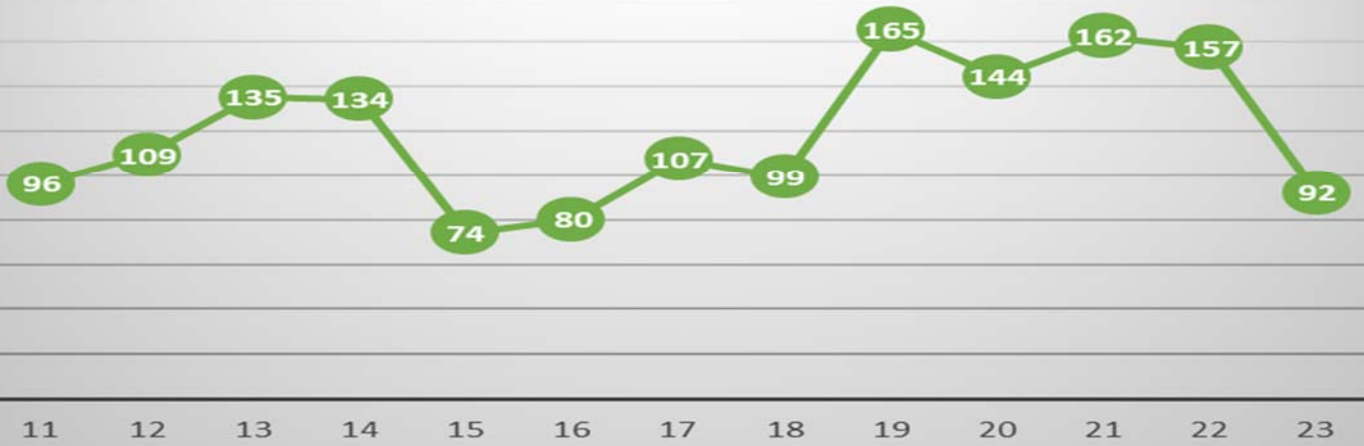
SNF Days FY 11 to 23 Period 1



ER Visits FY 11 to 23 Period 1



OP Services FY 11 to 23 Period 1



Rad Procedures FY 11 to 23 Period 1



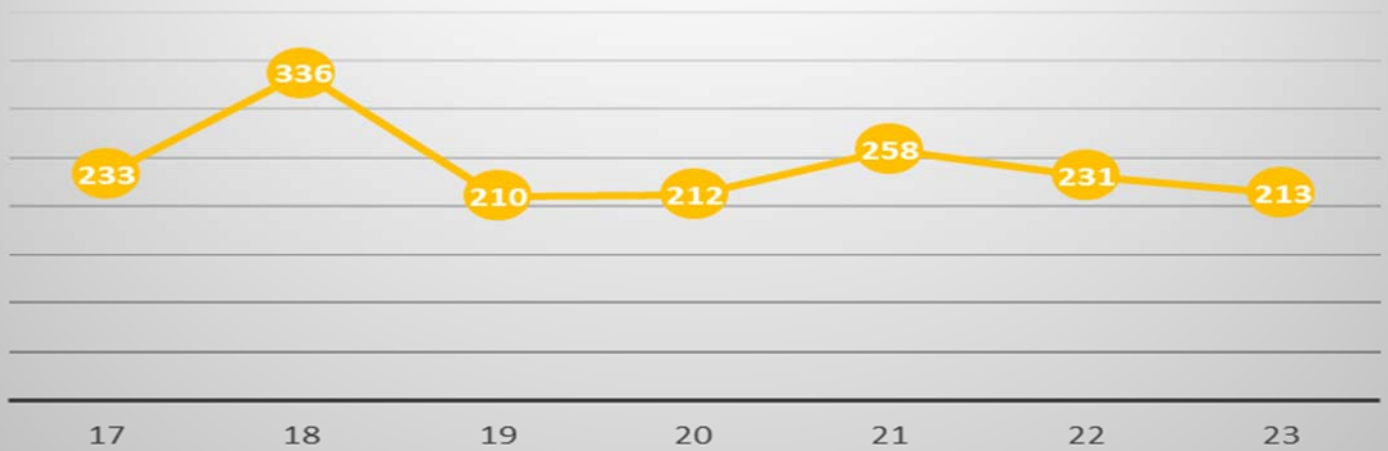
Lab Visits FY 11 to 23 Period 1



Hospice Days FY 11 to 23 Period 1

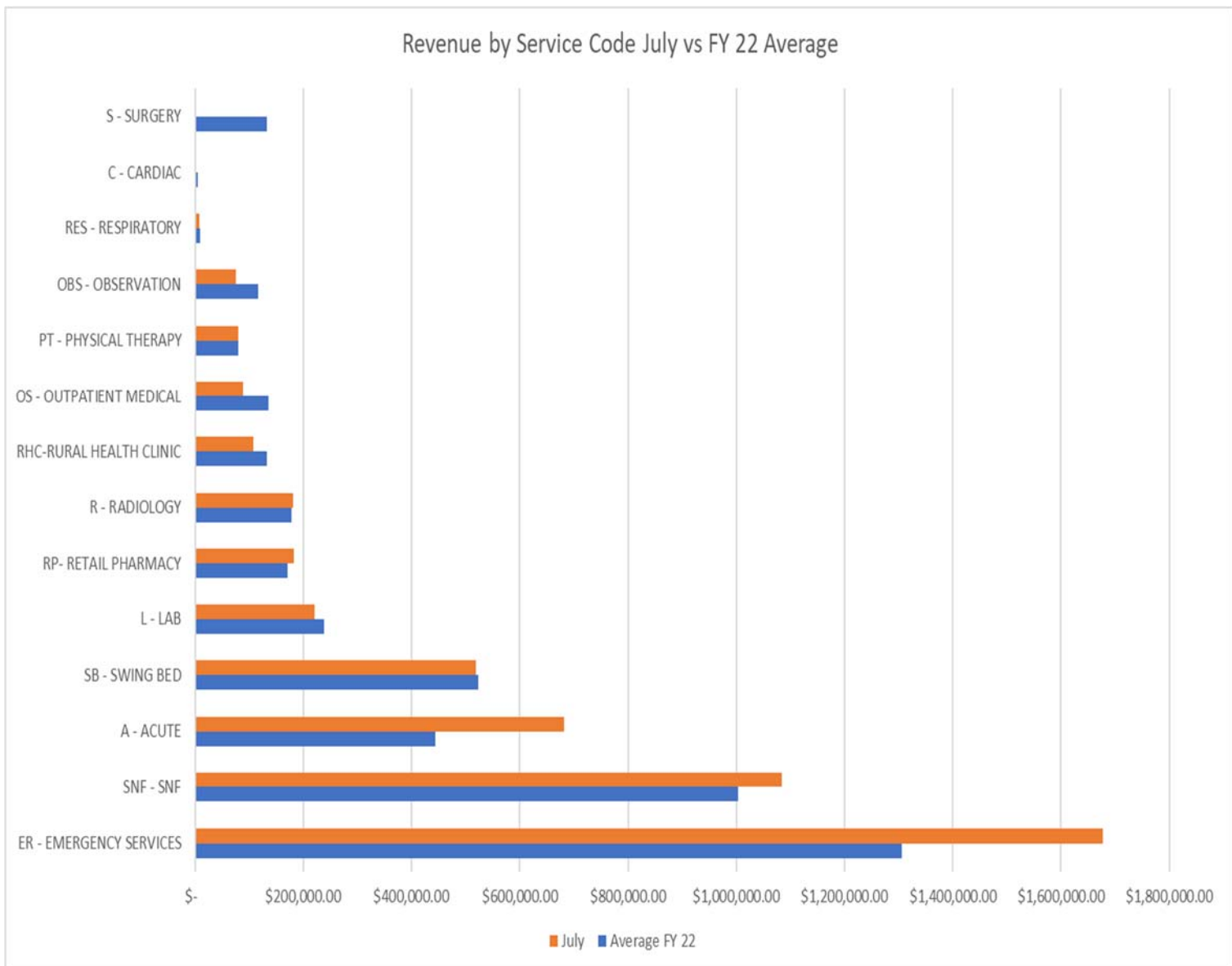


PT Patients Seen FY 17 to FY 23 Period 1



Below in the table and chart I'm showing last years average monthly revenue by service type compared to July and used conditional formatting on the % difference showing good (Green) to poor (Red). Let me know if this is something you want on future finance notes.

Service Code	Total	Average FY 22	July	Difference	%
ER - EMERGENCY SERVICES	\$ 15,673,957.47	\$ 1,306,163.12	\$ 1,677,034.00	\$ 370,870.88	28.39%
SNF - SNF	\$ 12,040,233.00	\$ 1,003,352.75	\$ 1,084,190.00	\$ 80,837.25	8.06%
A - ACUTE	\$ 5,326,441.66	\$ 443,870.14	\$ 681,674.00	\$ 237,803.86	53.58%
SB - SWING BED	\$ 6,286,367.04	\$ 523,863.92	\$ 518,625.00	\$ (5,238.92)	-1.00%
L - LAB	\$ 2,865,247.00	\$ 238,770.58	\$ 220,313.00	\$ (18,457.58)	-7.73%
RP- RETAIL PHARMACY	\$ 2,052,445.00	\$ 171,037.08	\$ 182,032.00	\$ 10,994.92	6.43%
R - RADIOLOGY	\$ 2,136,989.00	\$ 178,082.42	\$ 181,892.00	\$ 3,809.58	2.14%
RHC-RURAL HEALTH CLINIC	\$ 1,599,869.00	\$ 133,322.42	\$ 108,130.00	\$ (25,192.42)	-18.90%
OS - OUTPATIENT MEDICAL	\$ 1,628,691.90	\$ 135,724.33	\$ 89,163.00	\$ (46,561.33)	-34.31%
PT - PHYSICAL THERAPY	\$ 955,224.00	\$ 79,602.00	\$ 79,659.00	\$ 57.00	0.07%
OBS - OBSERVATION	\$ 1,406,633.80	\$ 117,219.48	\$ 75,263.00	\$ (41,956.48)	-35.79%
RES - RESPIRATORY	\$ 116,556.00	\$ 9,713.00	\$ 7,937.00	\$ (1,776.00)	-18.28%
C - CARDIAC	\$ 57,927.00	\$ 4,827.25	\$ 2,634.00	\$ (2,193.25)	-45.43%
S - SURGERY	\$ 1,594,128.95	\$ 132,844.08	\$ 2,324.00	\$ (130,520.08)	-98.25%
Grand Total	\$ 53,740,710.82	\$ 4,478,392.57	\$ 4,910,870.00	\$ 432,477.43	9.66%



Income Statement

1. Acute Revenue is due a high census.
2. Outpatient Revenue is up due to ER visits being the second highest since July 2007.
3. Care/Cal Contractuals are down due to accruing for a large Rate Range receivable plus the HQAF receivable.
4. Non-Productive Salaries are up due to a large PTO cash out, Covid Sick Time and Scorecard Bonuses that were paid earlier this year.
5. Supplies are down as we averaged per month 348K last year.
6. Pro Fees are up only due to the fact Envision was late on their billing last year. It's actually down compared to the average of 145K in FY 22.
7. Acute/Swing Travelers are up significantly from last year.
8. SNF Travelers are up over the 158K average monthly from last fiscal year.
9. Ancillary Travelers are up as we have Travelers in ER, Radiology and PT.
10. Repairs and Maintenance are down but I expect it to increase due to some work around our employee housing.
11. Utilities are down due to some credits from earlier months of being overcharged. We averaged 48K in FY 22 and 47K in FY 21.
12. Other is up as we have a new software for physician credentialing vs the old paper process we've used for years.
13. Rental-Lease is down as we aren't renting beds like we were early last year.

Balance Sheet

1. Cash is down due to the purchase of the lodge.
2. Accounts Receivable is up due to a high revenue month.
3. Medicare/Medi-Cal Settlement is up as we are accruing for Rate Range and HQAF. This will continue to grow until we receive payments later in the year.
4. Construction in Progress is up temporarily due to the lodge. This will move to Building and Fixed Equipment next month as we start depreciating it in August.
5. Accounts Payable is less than the average of 799K last year.
6. HQAF and Rate Range Payables will continue to grow as accrue it monthly until we pay their respective IGT contributions.
7. The Current Ration is a strong 12.53. Anything over 2.5 is good.

Miscellaneous

1. The average daily revenue was higher than every month except August last year.
2. The chart tab is interesting as ER is very high and SNF is very low compared to prior years. This month ER is trending back towards normal and SNF is sitting at a healthy census of 80.
3. The Collections vs Obligations was a negative given the lodge purchase.
4. We are investigating if we can provide some Home Health services through our clinic. I'm reaching out to a contact I have with CDPH and we are having a call with Wipfli to see what all is involved. From what I've gotten from CMS we file a request to the Central Applications Bureau and they investigate whether we are a shortage area, if so they submit documentation to CMS for final determination. Given our experience with the clinic/CDPH/CMS I would pencil in a year.

MAYERS MEMORIAL HOSPITAL

Statistical Data

Fiscal Year Ending JUNE 30, 2023

COMPARISON TO ACTUAL

2022		2022		FY 2023		FYE 2022		Variance	% Increase or Decrease
July	June	July	June	YTD	YTD	YTD	YTD		
Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual		
VOLUME:									
DISCHARGES									
18	15	3	Acute	18	17	1			5.92%
9	9	0	Swing Bed	9	10	(1)			-10.01%
2	9	(7)	Skilled Nursing Care (DISCHG)	2	3	(1)			-33.31%
7	6	1	Observations	7	9	(2)			-22.21%
PATIENT DAYS									
98	61	37	Acute	98	38	60			157.92%
112	108	4	Swing Bed	112	144	(32)			-22.21%
2,260	2,214	46	Skilled Nursing Care	2,260	2,432	(172)			-7.11%
LENGTH OF STAY									
5.44	4.07	1	Acute	5.44	2.24	3			143.12%
12.44	12.00	0	Swing Bed	12.44	14.40	(2)			-13.61%
Skilled Nursing Care									
AVERAGE DAILY CENSUS									
3.16	2.03	1	Acute	3.16	1.23	2			157.02%
3.61	3.60	0	Swing Bed	3.61	4.65	(1)			-22.31%
72.90	73.80	(1)	Skilled Nursing Care	72.90	78.45	(6)			-7.11%
ANCILLARY SERVICES									
0	0	0	Surgery Inpatient Visits	0	0	0			#DIV/0!
3	10	(7)	Surgery OP/ procedure visits	3	12	(9)			-75.01%
449	364	85	Emergency Room Visits	449	387	62			16.02%
92	111	(19)	Outpatient Services Procedures	92	157	(65)			-41.41%
986	759	227	Laboratory Visits	986	887	99			11.22%
495	496	(1)	Radiology Procedures	495	445	50			11.22%
198	113	85	Hospice Patient Days	198	173	25			14.52%
213	193	20	Physcial Therapy visits	213	231	(18)			-7.81%
144	211	(67)	Cardiac Rehab	144	165	(21)			-12.71%
34	46	(12)	Telemedicine visits	34	32	2			6.32%
21	23	(2)	Admissions from ER	21	17	4			23.52%
12	16	(4)	Transfers from ER	12	17	(5)			-29.41%
610	678	(68)	Clinic Visits	610	616	(6)			-1.01%
PRODUCTIVITY:									
Productive FTE's									
23.98	17.10		Nursing - Acute	23.98	18.10				
62.82	63.73		Long Term Care	62.82	56.59				
46.91	46.04		Ancillary	47.27	54.33				
82.20	84.54		Service	82.20	83.13				
215.91	211.41		Total Productive	216.27	212.15				
41.38	40.37		Non-Productive FTE's	41.38	42.69				
257.29	251.78		Paid FTE's	257.65	254.84				
PRODUCTIVE FTE PER ADJUSTED OCCUPIED BED									
3.35	3.17			3.35	3.25				

MAYERS MEMORIAL HOSPITAL

Statement of Revenue and Expenses

Fiscal Year Ending JUNE 30, 2023

COMPARISON TO ACTUAL

2022	2021			FY 2023	FY 2022		Increase Decrease %
JULY ACTUAL	JULY ACTUAL	Variance	PATIENT REVENUE	YTD ACTUAL	YTD ACTUAL	Variance	
797,204	697,951	99,253	Acute	797,204.00	697,951.10	99,253	14.22%
1,111,826	1,103,358	8,468	Skilled Nursing	1,111,826	1,103,358	8,468	.82%
			Inpatient Ancillary				
402,916	258,125	144,791	Acute	402,916	258,125	144,791	56.12%
(621)	1,716	(2,337)	Skilled Nursing	(621)	1,716	(2,337)	
2,311,325	2,061,151	250,175	Total Inpatient Revenue	2,311,325	2,061,151	250,175	12.12%
2,489,336	2,145,870	343,466	Total Outpatient Revenue	2,489,336	2,145,870	343,466	16.02%
4,800,661	4,207,020	593,641	Total Patient Revenue	4,800,661	4,207,020	593,641	14.12%
DEDUCTIONS FROM REVENUE							
359,001	867,547	508,546	Contractuals - Care/Cal	359,001	867,547	508,546	
562,192	267,522	(294,669)	Contractuals - PPO	562,192	267,522	(294,669)	
0	3,209	3,209	Charity and Write Offs	-	3,209	3,209	
122,142	81,329	(40,813)	Admin Adjmts/Emp Discounts	122,142	81,329	(40,813)	
70,780	141,034	70,253	Provision for Bad Debts	70,780	141,034	70,253	
1,114,115	1,360,641	246,527	Total Deductions	1,114,115	1,360,641	246,527	
33,672	57,398	(23,726)	Other Operating Revenues	33,672	57,398	(23,726)	
3,720,219	2,903,777	816,441	Net Revenue	3,720,219	2,903,777	816,441	
OPERATING EXPENSES							
1,232,975	1,306,673	73,698	Productive Salaries	1,232,975	1,306,673	73,698	5.62%
266,129	184,173	(81,956)	Non-Productive Salaries	266,129	184,173	(81,956)	-44.51%
376,492	347,829	(28,663)	Employee Benefits	376,492	347,829	(28,663)	-8.21%
263,383	301,480	38,097	Supplies	263,383	301,480	38,097	12.62%
102,089	26,852	(75,237)	Professional Fees	102,089	26,852	(75,237)	-280.21%
160,438	34,876	(125,562)	Acute/Swing Travelers	160,438	34,876	(125,562)	-360.01%
227,328	141,191	(86,137)	SNF Travelers	227,328	141,191	(86,137)	-61.01%
226,664	15,665	(210,999)	Ancillary Travelers	226,664	15,665	(210,999)	-1346.91%
119,773	143,897	24,124	Other Purchased Services	119,773	143,897	24,124	16.82%
24,073	29,521	5,448	Repairs & Maintenance	24,073	29,521	5,448	18.52%
23,100	33,895	10,795	Utilities	23,100	33,895	10,795	31.82%
16,776	33,503	16,726	Insurance	16,776	33,503	16,726	49.92%
77,555	44,590	(32,965)	Other	77,555	44,590	(32,965)	-73.91%
124,559	126,926	2,367	Depreciation	124,559	126,926	2,367	1.92%
0	0	0	Bond Repayment Insurance	-	0	0	
0	17,911	17,911	Bond Repayment Interest	-	17,911	17,911	100.02%
6,432	5,319	(1,113)	Interest	6,432	5,319	(1,113)	-20.91%
4,289	10,881	6,593	Rental - Lease	4,289	10,881	6,593	60.62%
3,252,055	2,805,182	(446,873)	Total Operating Expense	3,252,055	2,805,182	(446,873)	-15.91%
468,163	98,595	369,568	Income From Operations	468,163	98,595	369,568	
NON-OPERATING REVENUE AND EXPENSE							
277,983	248,634	29,349	Non-Operating Revenue	277,983	248,634	29,349	
43,738	16,413	27,325	Interest Income	43,738	16,413	27,325	
196,173	208,982	12,809	Non-Operating Expense	196,173	208,982	12,809	
125,548	56,066	69,483	Total Non-Operating	125,548	56,066	69,483	
593,712	154,661	439,051	NET INCOME	593,712	154,661	439,051	

MAYERS MEMORIAL HOSPITAL**Balance Sheet**

	JULY 2022	JUNE 2022
CURRENT ASSETS		
Cash (General/Payroll/Petty Cash)	2,739,026	2,073,453
Reserve Cash (unrestricted)	18,866,530	22,323,461
Reserve Cash (restricted) - USDA Debt Serv / Construction	2,400,556	2,399,887
Accounts Receivable	9,788,060	9,422,731
County Treasury receivable	(208,549)	(118,394)
Less: Reserve for Uncollectibles	(1,013,259)	(947,031)
Reserve for Medicare/Medi-Cal/Commercial	(3,415,481)	(3,316,045)
Inventories	677,146	668,215
Accounts Receivable - Other	323,463	49,391
Prepaid Expenses	678,730	718,863
Medicare/Medi-Cal Settlement	632,164	30,357
TOTAL CURRENT ASSETS	31,468,388	33,304,887
PROPERTY, PLANT AND EQUIPMENT		
Land and Building Improvements	3,969,852	3,969,852
Building and Fixed Equipment	34,146,101	34,135,301
Equipment	14,415,372	14,415,372
Construction in Progress (other)	6,370,380	4,106,513
Hospital expansion	0	0
LESS: Reserve for Depreciation	(25,435,412)	(25,308,047)
TOTAL PROPERTY, PLANT AND EQUIPMENT	33,466,293	31,318,991
OTHER ASSETS (includes 2007 Bond / AP Bond / G.O. BOND)		
Bond Reserve Funds held by trustee	-	-
Unamortized Bond Discount	0	0
Unamortized Cost of Bond Defeasance	-	-
G.O. Bond - issue / discount / cost	-	-
TOTAL OTHER ASSETS	0	0
TOTAL ASSETS	64,934,680.87	64,623,878.09
CURRENT LIABILITIES		
Accounts Payable	595,688	1,099,948
Accrued Payroll	477,217	442,615
Accrued Payroll Taxes	(188,523)	(409,617)
Accrued Vacation & Holiday	861,955	841,754
Accrued Health Insurance	48,217	50,589
Accrued Interest	196,965	196,965
RETAINAGE PAYABLE	94,399	94,399
PRIME PLAN	0	0
HQAF	84,565	0
Rate Range	214,931	0
NOTES & LOANS PAYABLE	133,652	138,958
Current Portion of Medicare/Medi-Cal Settlement	(7,082)	(7,082)
TOTAL CURRENT LIABILITIES	2,511,985	2,448,529
LONG-TERM DEBT		
G.O. Bond	1,501,848	1,501,848
Capital Leases / Settlement pymt		
Leases	(43,920)	(38,989)
Provider Relief Fund- Deffered revenue	0	0
Notes & Loans Payable/ CHFFA	1,329,126	1,329,126
GO BOND SERIES B & REFUNDING	20,842,000	20,842,000
TOTAL LONG-TERM DEBT	23,629,054	23,633,985
FUND EQUITY	38,793,642	38,541,364
TOTAL LIABILITIES AND FUND BALANCE	64,934,680.87	64,623,878.09
CURRENT RATIO:	12.53	13.66

**MAYERS MEMORIAL HOSPITAL
NON-OPERATING REVENUE AND EXPENSE
RETAIL PHARMACY**

2022		2021		Variance		FY 2023		FY 2022		Variance	Increase Decrease %
JUNE ACTUAL	JUNE ACTUAL	JUNE ACTUAL	JUNE ACTUAL			YTD ACTUAL	YTD ACTUAL	YTD ACTUAL	YTD ACTUAL		
					RETAIL PHARM REVENUE						
					NON-OPERATING REVENUE						
0	0	0			MEDICARE	0	0	0			#DIV/0!
0	8,093	(8,093)			MEDI-CAL	0	8,093	(8,093)			-100.01%
156,298	114,345	41,953			THIRD PARTY	156,298	114,345	41,953			36.72%
26,937	27,505	(568)			PRIVATE	26,937	27,505	(568)			-2.11%
(1,203)	(389)	(814)			OTHER	(1,203)	(389)	(814)			208.92%
182,032	149,554	32,478			Total Revenue	182,032	149,554	32,478			21.72%
182,032	149,554	32,478			Net Non Operating Revenue	182,032	149,554	32,478			
					NON - OPERATING EXPENSES						
27,385	23,373	(4,013)			Productive Salaries	27,385	23,373	(4,013)			-17.21%
2,076	2,698	621			Non-Productive Salaries	2,076	2,698	621			23.02%
3,524	3,226	(298)			Employee Benefits	3,524	3,226	(298)			-9.21%
152,584	172,069	19,485			Supplies	152,584	172,069	19,485			11.32%
4,983	0	(4,983)			Ancillary Travelers	4,983	0	(4,983)			#DIV/0!
1,867	3,990	2,123			Other Purchased Services	1,867	3,990	2,123			53.22%
0	0	0			Repairs	0	0	0			#DIV/0!
477	532	55			Utilities	477	532	55			10.42%
170	279	109			Other	170	279	109			39.22%
2,807	2,807	0			Depreciation	2,807	2,807	0			.02%
300	8	(292)			Rental - Lease	300	8	(292)			-3650.01%
196,173	208,982	12,809			Total Non-Operating Expense	196,173	208,982	12,809			6.12%
(14,141)	(59,428)	45,286			NET INCOME	(14,141)	(59,428)	45,286			
					(LOSS) GAIN						

Rural Health Clinic - Burney

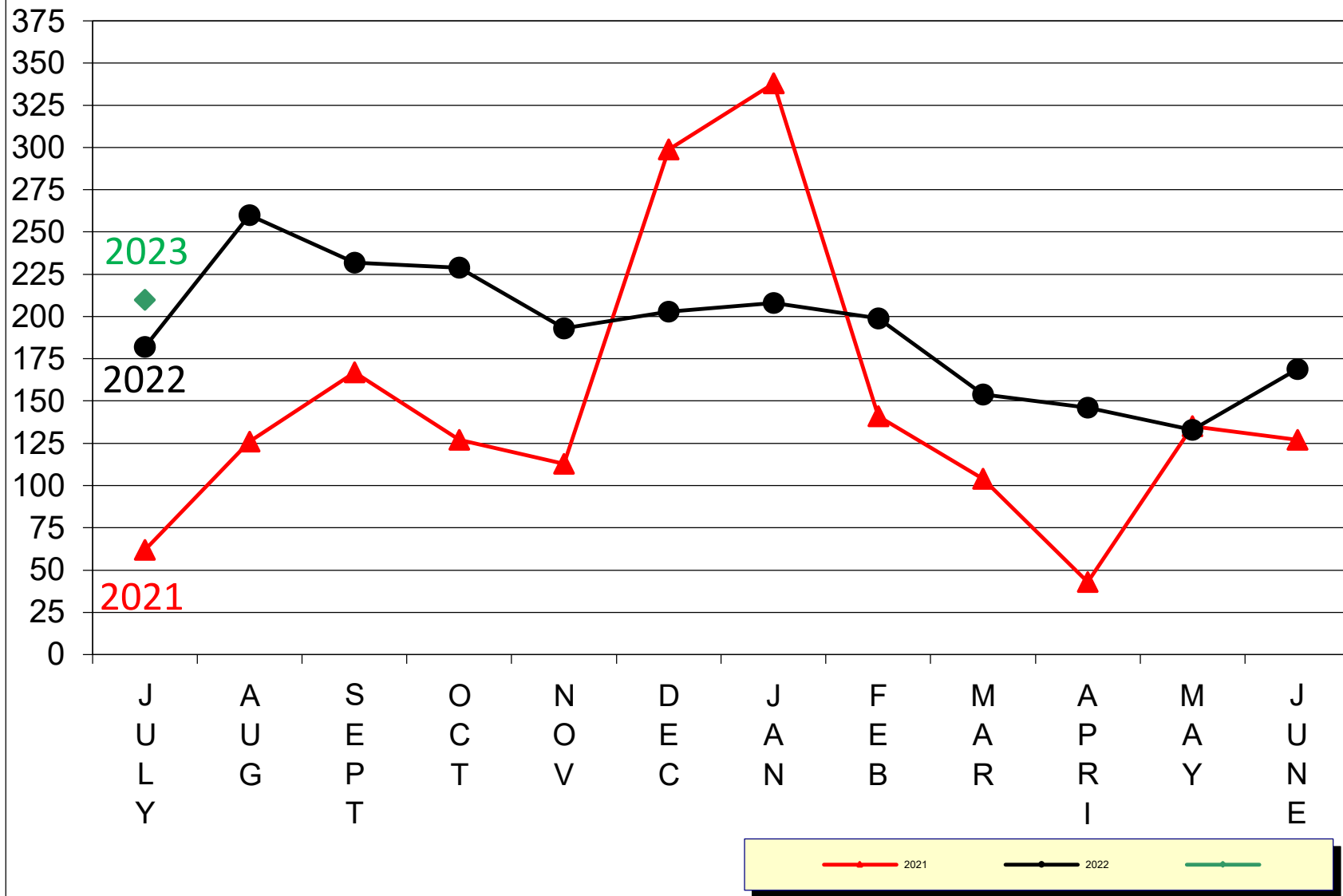
Gross Revenue	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	YTD
TOTAL OUTPT REVENUE	108,130.38	-	-	-	-	-	-	-	-	-	-	-	108,130.38
Operating Expenses													
PRODUCTIVE SALARIES	124,945.78	-	-	-	-	-	-	-	-	-	-	-	124,945.78
NON-PRODUCTIVE SALARIES	9,889.28	-	-	-	-	-	-	-	-	-	-	-	9,889.28
EMPLOYEE BENEFITS	11,187.87	-	-	-	-	-	-	-	-	-	-	-	11,187.87
SUPPLIES	2,808.01	-	-	-	-	-	-	-	-	-	-	-	2,808.01
PROFESSIONAL FEES	92.57	-	-	-	-	-	-	-	-	-	-	-	92.57
TRAVELERS	-	-	-	-	-	-	-	-	-	-	-	-	-
OTHER PURCHASED SERVICES	7,976.51	-	-	-	-	-	-	-	-	-	-	-	7,976.51
REPAIRS	-	-	-	-	-	-	-	-	-	-	-	-	-
INSURANCE	-	-	-	-	-	-	-	-	-	-	-	-	-
OTHER	218.57	-	-	-	-	-	-	-	-	-	-	-	218.57
DEPRECIATION	350.41	-	-	-	-	-	-	-	-	-	-	-	350.41
RENTAL/LEASE	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses	157,469.00	-	-	-	-	-	-	-	-	-	-	-	157,469.00
Net Profit or (Loss)	(49,338.62)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(49,338.62)

MAYERS MEMORIAL HOSPITAL
SUMMARY OF SERVICES - DEPOSITS - REFUNDS
- Fiscal Year 2023

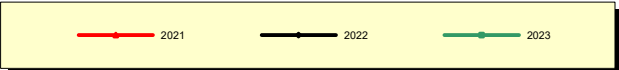
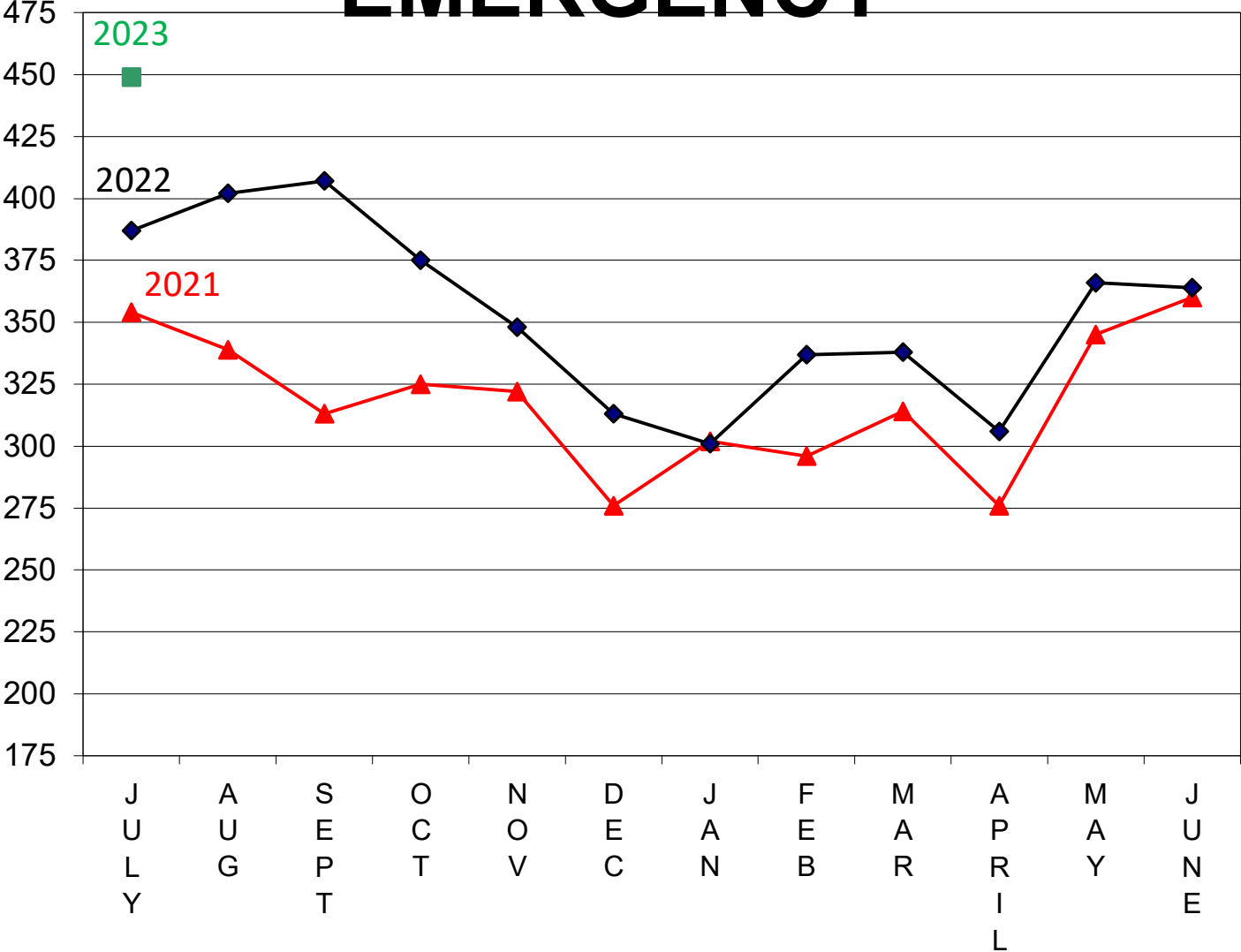
DATE:	REVENUE / SERVICES	AVERAGE DAILY REVENUE	TOTAL DEPOSITS	MISC. PAYMENTS	MISC. PMTS PT RELATED	PATIENT PAYMENTS	ADJUSTMENT S & WRITE-OFFS	REFUNDS
July 31, 2022	4,665,515.38	150,500.50	3,318,978.74	263,239.28	16,825.00	3,038,914.46	1,506,553.80	7,898.24
August 31, 2022	-	-	-	-	-	-	-	-
September 30, 2022	-	-	-	-	-	-	-	-
October 31, 2022	-	-	-	-	-	-	-	-
November 30, 2022	-	-	-	-	-	-	-	-
December 31, 2022	-	-	-	-	-	-	-	-
January 30, 2023	-	-	-	-	-	-	-	-
February 28, 2023	-	-	-	-	-	-	-	-
March 31, 2023	-	-	-	-	-	-	-	-
April 30, 2023	-	-	-	-	-	-	-	-
May 31, 2023	-	-	-	-	-	-	-	-
June 30, 2023	-	-	-	-	-	-	-	-
YTD TOTAL	4,665,515.38	150,500.50	3,318,978.74	263,239.28	16,825.00	3,038,914.46	1,506,553.80	7,898.24

ACCOUNTS RECEIVABLE AGING					PAYOR MIX - YTD % OF REVENUE				
	JULY \$ OUTSTANDING	JULY DAYS OUT	JUNE DAYS OUT	MAY DAYS OUT		JULY	JUNE	MAY	3 MONTH AVERAGE
MEDICARE	2,857,031.33	50.71	58.49	55.89	MEDICARE	40.08%	40.71%	38.25%	39.68%
MEDI - CAL	2,226,669.99	42.15	37.55	34.21	MEDI - CAL	37.16%	35.20%	39.66%	37.34%
THIRD PARTY	2,950,631.23	106.12	105.46	126.10	THIRD PARTY	20.51%	20.07%	18.05%	19.54%
PRIVATE	1,226,438.19				PRIVATE	2.25%	4.02%	4.04%	3.44%
LTC ONLY (INCLUDE)	1,339,148.48	39.04	38.34	36.24					
OVERALL	9,260,770.74	65.32	65.75	65.19					

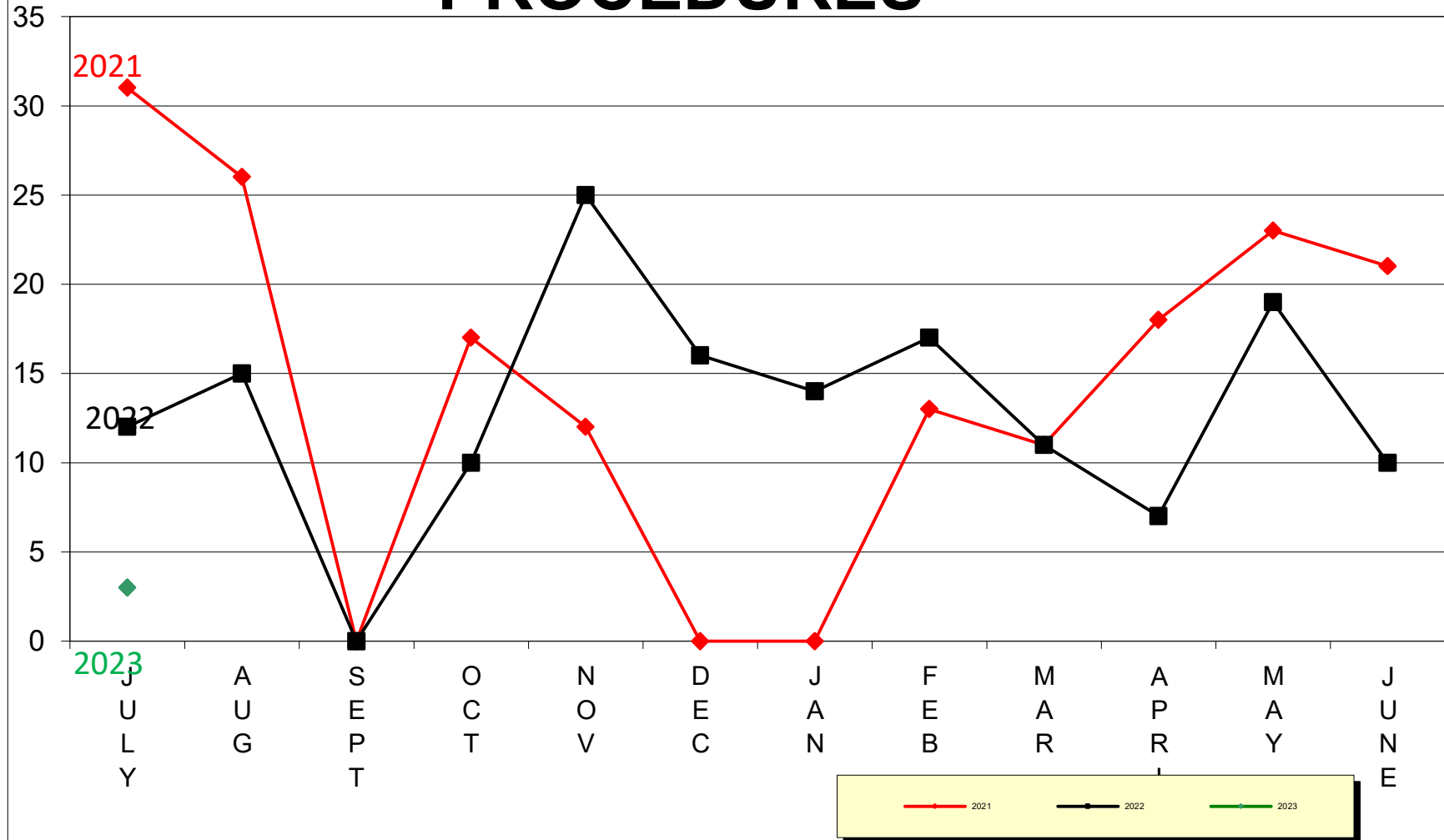
ACUTE / SWING PATIENT DAYS



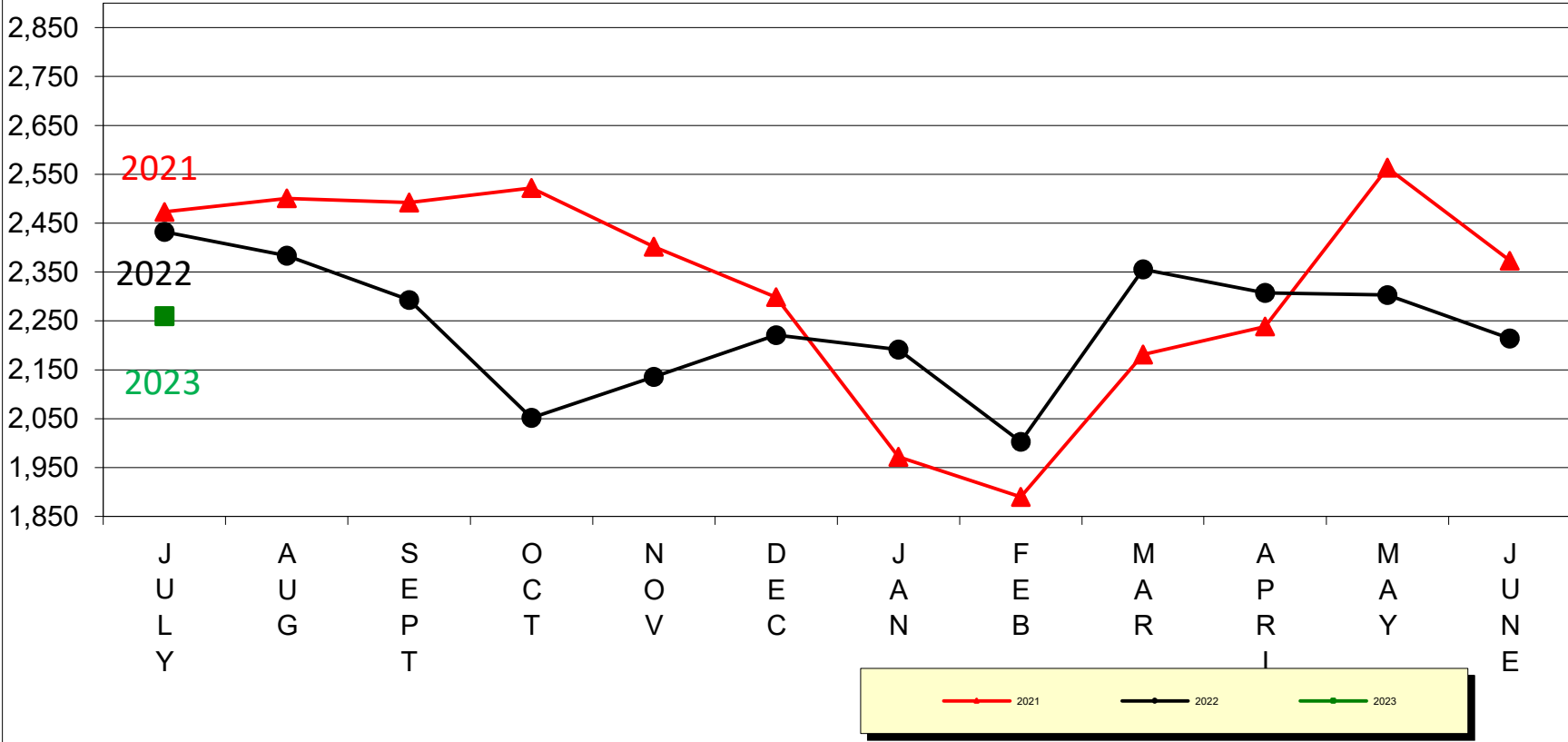
EMERGENCY



SURGERY / OUTPATIENT PROCEDURES



SNF PATIENT DAYS



**MAYERS MEMORIAL HOSPITAL
2022-2023 OPERATING ACTUAL**

	JULY	AUG	SEPT	OCT	NOV	DEC	Jan-22	FEB	MAR	APR	MAY	JUN	YTD FY 2023 ACTUAL	YTD PRIOR YR Current Mth ACTUAL
Operating Revenue:														
Routine														
Acute	797,204.00	-	-	-	-	-	-	-	-	-	-	-	797,204.00	697,951
SNF	1,111,826.19	-	-	-	-	-	-	-	-	-	-	-	1,111,826.19	1,103,358
Acute Ancillary	402,916.15	-	-	-	-	-	-	-	-	-	-	-	402,916.15	258,125
SNF Ancillary	(621.00)	-	-	-	-	-	-	-	-	-	-	-	(621.00)	1,716
Outpatient	2,489,335.61	-	-	-	-	-	-	-	-	-	-	-	2,489,335.61	2,145,870
	4,800,660.95	-	-	-	-	-	-	-	-	-	-	-	4,800,660.95	4,207,020
Less Deductions:														0
Contractuals - Care/Cal	359,000.82	-	-	-	-	-	-	-	-	-	-	-	359,000.82	867,547
Contractuals - PPO	562,191.62	-	-	-	-	-	-	-	-	-	-	-	562,191.62	267,522
Charity Care & Write off	-	-	-	-	-	-	-	-	-	-	-	-	-	3,209
Other Contractual write off:	122,141.89	-	-	-	-	-	-	-	-	-	-	-	122,141.89	81,329
Medicare	-	-	-	-	-	-	-	-	-	-	-	-	-	0
Medi-Cal	-	-	-	-	-	-	-	-	-	-	-	-	-	0
PPO's	-	-	-	-	-	-	-	-	-	-	-	-	-	0
Administrative & Other	-	-	-	-	-	-	-	-	-	-	-	-	-	0
Provision For Bad Debts	70,780.26	-	-	-	-	-	-	-	-	-	-	-	70,780.26	141,034
Total Deductions	1,114,114.59	-	-	-	-	-	-	-	-	-	-	-	1,114,114.59	1,360,641
Other Revenue	33,672.28	-	-	-	-	-	-	-	-	-	-	-	33,672.28	57,398
Net Revenue	3,720,218.64	-	-	-	-	-	-	-	-	-	-	-	3,720,218.64	2,903,777
														0
Operating Expenses:														0
Salaries - Productive	1,232,974.57	-	-	-	-	-	-	-	-	-	-	-	1,232,974.57	1,306,673
Salaries - Non-productive	266,128.69	-	-	-	-	-	-	-	-	-	-	-	266,128.69	184,173
Employee Benefits	376,492.16	-	-	-	-	-	-	-	-	-	-	-	376,492.16	347,829
Supplies	263,383.02	-	-	-	-	-	-	-	-	-	-	-	263,383.02	301,480
Professional Fees	102,089.09	-	-	-	-	-	-	-	-	-	-	-	102,089.09	26,852
Acute/Swing travelers	160,437.84	-	-	-	-	-	-	-	-	-	-	-	160,437.84	34,876
SNF travelers	227,327.76	-	-	-	-	-	-	-	-	-	-	-	227,327.76	141,191
Ancillary travelers	226,664.40	-	-	-	-	-	-	-	-	-	-	-	226,664.40	15,665
Other Purchased Services	119,773.12	-	-	-	-	-	-	-	-	-	-	-	119,773.12	143,897
Repairs & Maintenance	24,073.00	-	-	-	-	-	-	-	-	-	-	-	24,073.00	29,521
Utilities	23,100.21	-	-	-	-	-	-	-	-	-	-	-	23,100.21	33,895
Insurance	16,776.20	-	-	-	-	-	-	-	-	-	-	-	16,776.20	33,503
Other Expense	77,555.43	-	-	-	-	-	-	-	-	-	-	-	77,555.43	44,590
Depreciation	124,559.07	-	-	-	-	-	-	-	-	-	-	-	124,559.07	126,926
Bond Repayment Insurance	-	-	-	-	-	-	-	-	-	-	-	-	-	0
Bond Repayment Interest	-	-	-	-	-	-	-	-	-	-	-	-	-	17,911
Interest	6,432.20	-	-	-	-	-	-	-	-	-	-	-	6,432.20	5,319
Rent/Lease Equipment	4,288.62	-	-	-	-	-	-	-	-	-	-	-	4,288.62	10,881
Total Operating Exp	3,252,055.38	-	-	-	-	-	-	-	-	-	-	-	3,252,055.38	2,805,182
Net Operating Rev over Expense	468,163.26	-	-	-	-	-	-	-	-	-	-	-	468,163.26	98,595
														0
Non-Operating Revenue:														0
Non-operating Revenue	277,983.20	-	-	-	-	-	-	-	-	-	-	-	277,983.20	248,634
Interest Income	43,738.28	-	-	-	-	-	-	-	-	-	-	-	43,738.28	16,413
Other non-operating Expense	196,173.00	-	-	-	-	-	-	-	-	-	-	-	196,173.00	208,982
Total Non-Operating Reven	125,548.48	-	-	-	-	-	-	-	-	-	-	-	125,548.48	56,066
Net Revenue over Expense	593,711.74	-	-	-	-	-	-	-	-	-	-	-	593,711.74	154,661
DIFF s/b 0	-	-	-	-	-	-	-	-	-	-	-	-	-	0
Expenses per day	100,886.98	-	-	-	-	-	-	-	-	-	-	-	-	-
DAYS CASH ON HAND	214.16	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	9,171.54	-
AVERAGE YTD	214.16	214.16	214.16	214.16	214.16	214.16	214.16	214.16	214.16	214.16	214.16	214.16	-	-

**MAYERS MEMORIAL HOSPITAL
2021-2022 OPERATING ACTUAL**

	2021 JULY	2021 AUG	2021 SEPT	2021 OCT	2021 NOV	2021 DEC	2022 Jan-21	2022 FEB	2022 MAR	2022 APR	2022 MAY	2022 JUN	YEAR TO DATE FY 2022 ACTUAL	FY YTD ACTUAL
Operating Revenue:														
Routine														
Acute	697,951.10	962,644.14	871,219.00	851,470.00	695,997.00	741,332.00	761,658.00	726,316.00	567,331.00	542,943.00	488,671.00	662,225.06	8,569,757.30	697,951
SNF	1,103,358.39	1,096,690.86	1,049,685.58	934,360.58	958,296.63	969,512.60	956,104.32	977,508.87	1,199,507.00	1,135,854.84	1,155,824.47	1,096,317.29	12,633,021.43	1,103,358
Acute	258,125.20	289,583.15	343,220.65	399,569.15	229,958.80	214,501.65	266,517.20	217,677.60	248,551.90	207,414.80	131,221.95	347,471.80	3,153,813.85	258,125
SNF	1,716.00	-	-	-	837.00	75.00	-	157.00	-	130.00	-	334.00	3,249.00	1,716
Outpatient	2,145,869.61	2,551,558.46	2,288,153.95	2,269,854.93	2,250,238.03	2,308,977.59	2,370,671.38	2,392,064.29	2,434,713.60	2,355,657.24	2,396,737.44	2,538,012.81	28,302,509.33	2,145,870
	4,207,020.30	4,900,476.61	4,552,279.18	4,455,254.66	4,135,327.46	4,234,398.84	4,354,950.90	4,313,723.76	4,450,103.50	4,241,999.88	4,172,454.86	4,644,360.96	52,662,350.91	4,207,020
Less Deductions:														
Contractuals - Care/Cal	867,547.28	1,063,453.65	529,404.55	763,824.26	141,513.99	246,064.99	677,517.41	878,085.70	1,424,846.48	923,609.71	1,145,409.26	1,712,901.09	10,374,178.37	867,547
Contractuals - PPO	267,522.45	277,392.72	243,431.19	315,464.08	297,419.03	208,877.56	165,125.79	408,317.42	266,293.55	(272.19)	167,033.66	738,693.40	3,355,298.66	267,522
Charity Care & Write off	3,209.00	530.00	-	5,925.00	-	4,418.00	-	10,034.00	12,176.79	6,210.00	-	(302.66)	42,200.13	3,209
Other Contractual write offs	81,329.18	137,389.22	181,283.45	79,104.35	133,497.75	94,900.14	236,087.47	135,856.42	132,040.60	340,808.01	225,474.22	244,258.17	2,022,028.98	81,329
	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Provision For Bad Debts	141,033.50	32,906.66	78,582.25	45,431.75	22,264.91	72,817.41	(1,176.86)	100,471.77	(1,860.45)	231,466.17	106,244.09	35,278.77	863,459.97	141,034
Total Deductions	1,360,641.41	1,511,672.25	1,032,701.44	1,209,749.44	594,695.68	627,078.10	1,077,553.81	1,532,765.31	1,833,496.97	1,501,821.70	1,644,161.23	2,730,828.77	16,657,166.11	1,360,641
	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	57,398.27	30,763.16	54,581.89	111,616.63	271,542.65	65,052.89	172,094.23	86,867.23	(73,711.76)	100,717.30	38,066.22	30,611.97	945,600.68	57,398
Net Revenue	2,903,777.16	3,419,567.52	3,574,159.63	3,357,121.85	3,812,174.43	3,672,373.63	3,449,491.32	2,867,825.68	2,542,894.77	2,840,895.48	2,566,359.85	1,944,144.16	36,950,785.48	2,903,777
	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenses:														
Salaries - Productive	1,306,672.52	1,207,632.91	1,044,096.23	1,128,295.53	1,137,514.09	1,093,663.84	1,081,017.63	1,060,820.24	1,171,571.68	1,169,495.01	1,193,246.18	1,093,971.20	13,687,997.06	1,306,673
Salaries - Non-productive	184,173.02	137,790.65	162,421.16	157,532.78	123,310.94	130,216.64	284,230.90	166,663.36	122,105.84	106,298.43	108,441.40	155,399.15	1,838,584.27	184,173
Employee Benefits	347,828.84	336,767.99	312,602.13	314,417.66	318,913.33	300,869.10	363,135.37	330,289.03	327,886.52	338,161.01	335,736.59	335,069.43	3,961,677.00	347,829
Supplies	301,479.92	283,070.40	365,891.52	465,446.70	324,358.99	395,628.93	421,494.42	308,547.05	433,177.25	293,159.22	188,826.31	404,454.42	4,185,535.13	301,480
Professional Fees	26,851.65	20,348.67	179,654.11	148,194.97	143,206.55	167,835.73	142,481.41	188,203.14	152,075.90	161,672.25	238,756.06	177,450.42	1,746,730.86	26,852
Acute/Swing travelers	34,876.25	61,596.56	56,411.57	58,129.30	57,456.25	89,120.95	40,063.88	42,531.18	38,918.63	56,522.25	84,193.19	114,171.50	733,991.51	34,876
SNF travelers	141,190.66	107,883.18	172,884.16	111,733.63	149,101.85	245,144.00	140,948.27	114,693.57	173,405.67	194,840.61	122,132.50	227,720.91	1,901,679.01	141,191
Ancillary travelers	15,665.00	27,611.00	42,039.81	109,647.78	225,316.15	258,589.89	213,983.60	67,651.50	215,104.75	128,503.35	101,410.17	198,510.10	1,604,033.10	15,665
Other Purchased Services	143,896.84	189,748.18	266,758.48	195,223.73	206,070.10	266,194.25	264,909.71	221,089.61	294,623.33	232,623.88	864,979.51	973,800.14	4,119,917.76	143,897
Repairs & Maintenance	29,521.36	17,717.75	22,736.38	65,196.61	22,639.04	27,850.36	18,432.70	33,293.63	40,117.10	27,697.88	135,229.86	60,457.36	500,890.03	29,521
Utilities	33,895.40	47,436.28	50,265.62	40,914.81	58,508.38	63,585.74	47,602.38	49,869.60	49,260.97	87,803.68	9,998.15	44,607.64	583,748.65	33,895
Insurance	33,502.67	51,091.75	33,452.67	33,452.66	33,452.67	33,452.67	33,580.48	33,580.48	33,580.48	33,580.48	33,580.48	16,241.70	402,549.19	33,503
Other Expense	44,590.21	50,902.35	56,484.21	51,468.59	64,327.29	80,924.92	79,768.39	67,125.85	71,540.23	60,008.06	73,887.22	82,354.76	783,382.08	44,590
Depreciation	126,926.47	123,977.88	123,125.60	118,437.78	118,437.78	118,586.53	114,435.30	113,893.07	113,610.06	111,538.29	111,538.29	352,254.72	1,646,761.77	126,926
Bond Repayment Insurance	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bond Repayment Interest	17,910.82	17,910.82	18,256.38	17,910.82	17,910.82	-	-	-	330,526.50	-	-	243,939.67	664,365.83	17,911
Interest	5,319.38	5,203.38	6,744.87	5,167.45	5,384.95	5,728.15	5,225.52	5,396.95	5,441.51	5,508.90	5,818.27	8,334.80	69,274.13	5,319
Rent/Lease Equipment	10,881.39	10,048.64	10,390.08	9,136.40	(3,409.30)	14,520.67	3,405.00	18,792.85	3,479.77	2,955.00	7,819.75	6,011.90	94,032.15	10,881
Total Operating Expense	2,805,182.40	2,696,738.39	2,924,214.98	3,030,307.20	3,002,499.88	3,291,912.37	3,254,714.96	2,822,441.11	3,576,426.19	3,010,368.30	3,615,593.93	4,494,749.82	38,525,149.53	2,805,182
	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Rev over Expense	98,594.76	722,829.13	649,944.65	326,814.65	809,674.55	380,461.26	194,776.36	45,384.57	(1,033,531.42)	(169,472.82)	(1,049,234.08)	(2,550,605.66)	(1,574,364.05)	98,595
	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Non-Operating Revenue:														
Non-operating Revenue	248,634.29	258,154.79	271,661.38	261,513.41	291,756.08	296,277.68	262,232.19	222,917.71	305,394.08	828,975.01	1,369,156.29	175,905.04	4,792,577.95	248,634
Interest Income	16,413.22	675.30	458.33	13,904.74	468.31	484.06	10,406.53	586.59	577.80	16,281.98	578.13	641.27	61,476.26	16,413
Other non-operating Expense	208,981.60	167,242.89	190,305.02	72,125.79	174,712.05	307,741.20	87,124.98	198,364.51	237,984.88	163,175.98	107,336.30	179,439.36	2,094,534.56	208,982
Total Non-Operating Revenue	56,065.91	91,587.20	81,814.69	203,292.36	117,512.34	(10,979.46)	185,513.74	25,139.79	67,987.00	682,081.01	1,262,398.12	(2,893.05)	2,759,519.65	56,066
	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Revenue over Expense	154,660.67	814,416.33	731,759.34	530,107.01	927,186.89	369,481.80	380,290.10	70,524.36	(965,544.42)	512,608.19	213,164.04	(2,553,498.71)	1,185,155.60	154,661
	-	-	-	-	-	-	-	-	0.00	-	-	-	-	-

MAYERS MEMORIAL HOSPITAL DISTRICT
FINANCIAL SNAPSHOT

month ended

JULY 2022

FISCAL 2023

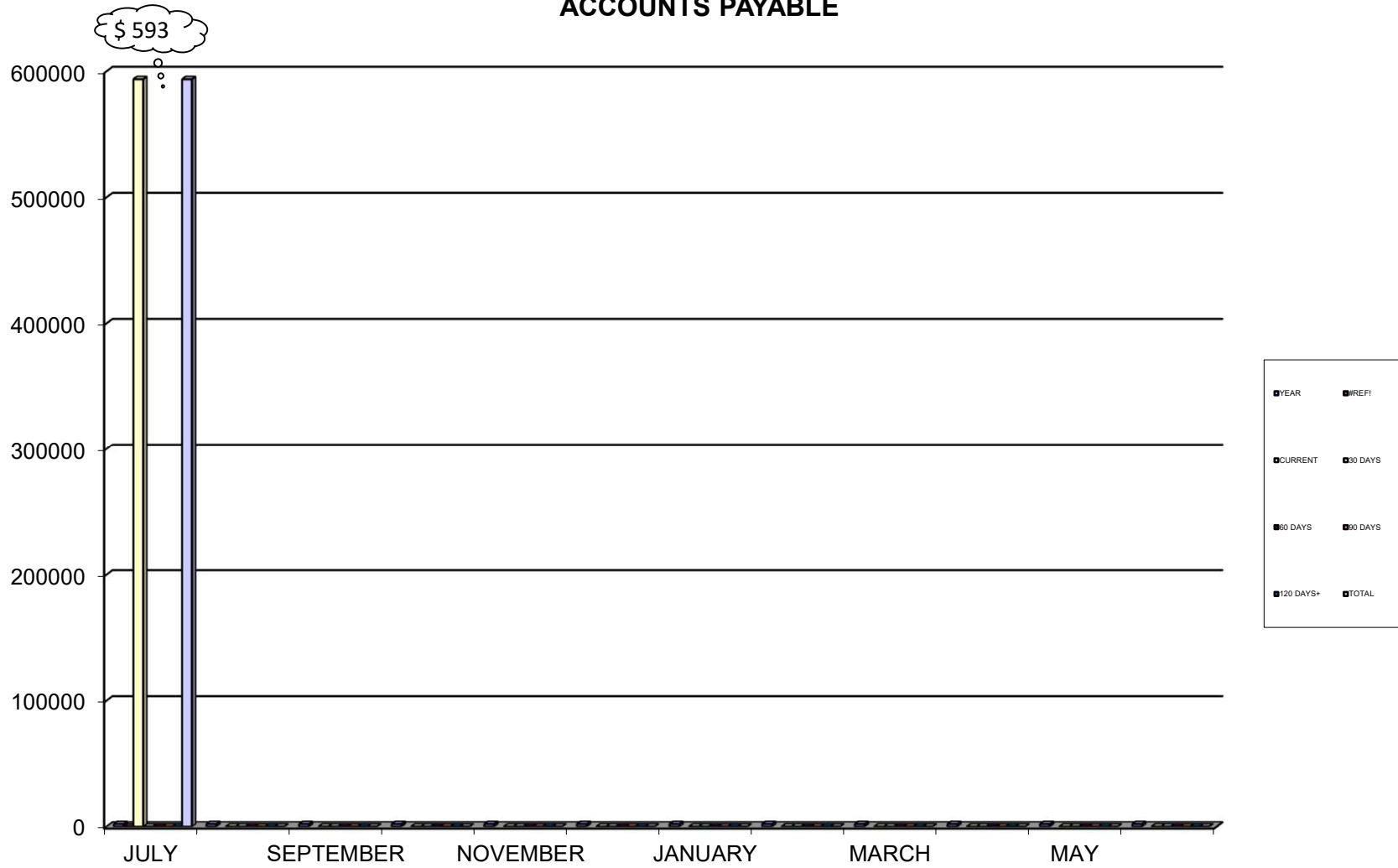
FINANCIAL DATA ACROSS ENTIRE ENTERPRISE
ACTUAL YTD ACTUAL YTD

	JULY 2022	JULY 2021	Variance\$\$	Variance %
Inpatient Revenue				
Acute/OB/Swing	\$ 797,204	\$ 697,951	99,252.90	14%
SNF	\$ 1,111,826	\$ 1,103,358	8,467.80	1%
Inpatient Ancillary Revenue				
Acute/OB/Swing	402,916	258,125	144,790.95	56%
SNF	(621)	1,716	(2,337.00)	-136%
Outpatient Revenue	2,489,336	2,145,870	343,466.00	16%
Total Gross Revenue	\$ 4,800,661	\$ 4,207,020	593,640.65	14%

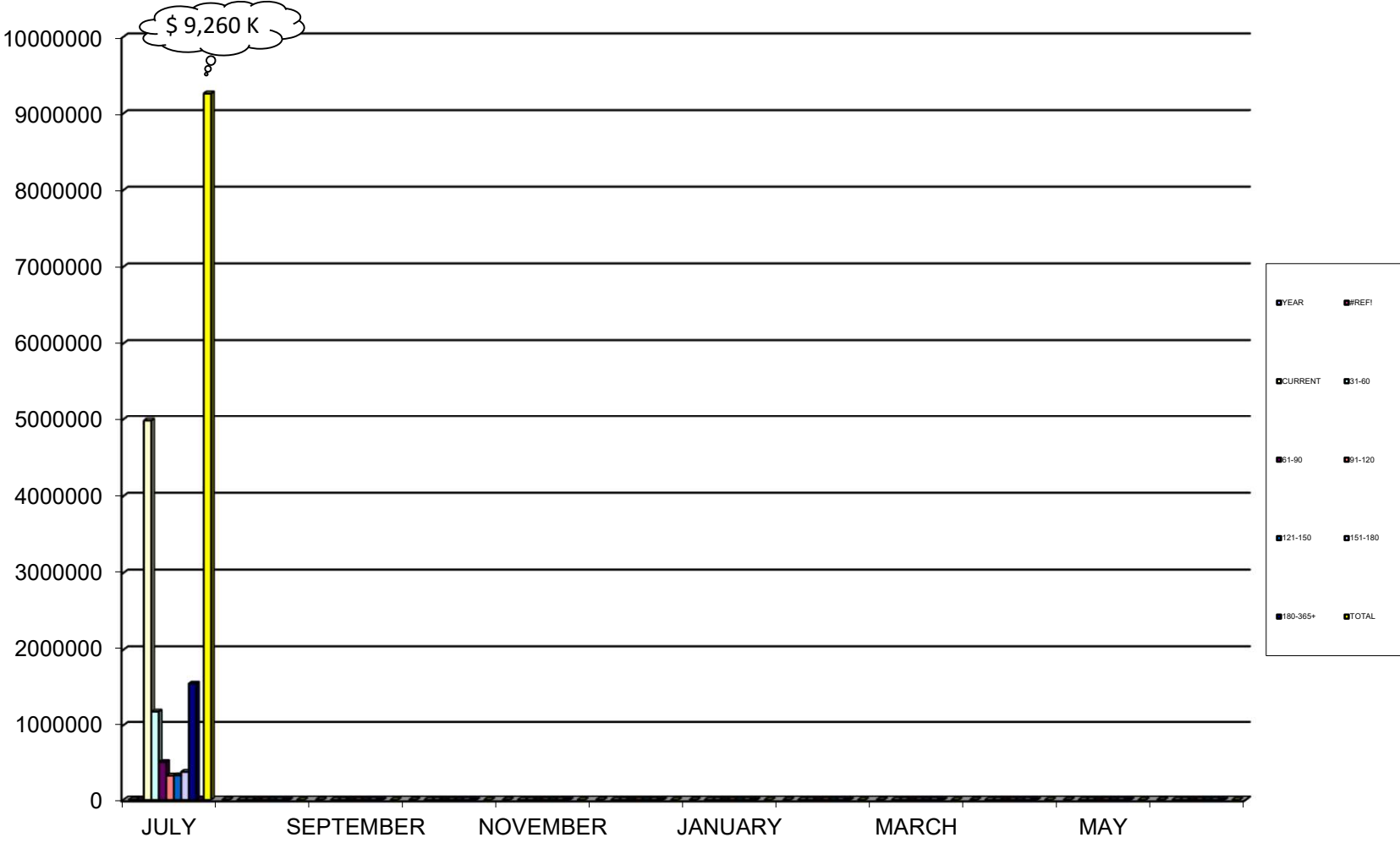
ACTUAL YTD ACTUAL YTD

Statistics	JULY 2022	JULY 2021	Variance	Variance %
Patient Days	2,470	2,614	(144)	-5.5%
Outpatient Services	92	157	(65)	-41%
Labs	986	887	99	11%
Imaging	495	445	50	11%
Hospice	198	173	25	14%
PT	213	231	(18)	-8%

ACCOUNTS PAYABLE



ACCOUNTS RECEIVABLE



ACCOUNTS RECEIVABLE

<u>MONTH</u>	<u>YEAR</u>	<u>CURRENT</u>	<u>31-60</u>	<u>61-90</u>	<u>91-120</u>	<u>121-150</u>	<u>151-180</u>	<u>180-365+</u>	<u>TOTAL</u>
JULY	2022	4,984,030.31	1,182,557.72	507,384.73	325,688.38	328,406.20	376,411.20	1,556,292.20	9,260,770.74
AUGUST	2022	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SEPTEMBER	2022	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
OCTOBER	2022	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
NOVEMBER	2022	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DECEMBER	2022	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
JANUARY	2023	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
FEBRUARY	2023	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
MARCH	2023	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
APRIL	2023	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
MAY	2023	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
JUNE	2023	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

ACCOUNTS PAYABLE (includes accrued payables)

<u>MONTH</u>	<u>YEAR</u>	<u>CURRENT</u>	<u>30 DAYS</u>	<u>60 DAYS</u>	<u>90 DAYS</u>	<u>120 DAYS+</u>	<u>TOTAL</u>
JULY	2022	593,668.11	0.00	0.00	0.00	0.00	593,668.11
AUGUST	2022	0.00	0.00	0.00	0.00	0.00	0.00
SEPTEMBER	2022	0.00	0.00	0.00	0.00	0.00	0.00
OCTOBER	2022	0.00	0.00	0.00	0.00	0.00	0.00
NOVEMBER	2022	0.00	0.00	0.00	0.00	0.00	0.00
DECEMBER	2022	0.00	0.00	0.00	0.00	0.00	0.00
JANUARY	2023	0.00	0.00	0.00	0.00	0.00	0.00
FEBRUARY	2023	0.00	0.00	0.00	0.00	0.00	0.00
MARCH	2023	0.00	0.00	0.00	0.00	0.00	0.00
APRIL	2023	0.00	0.00	0.00	0.00	0.00	0.00
MAY	2023	0.00	0.00	0.00	0.00	0.00	0.00
JUNE	2023	0.00	0.00	0.00	0.00	0.00	0.00

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2023

	2023											average	
2022	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	1,096,807.50	593,668.11	611,649.91	439,585.58	885,195.13	709,727.76	1,113,940.50	1,045,308.56	1,129,580.66	991,828.47	947,331.94	525,282.78	840,825.58
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<u>CASH COLLECTIONS</u>													<u>YTD total</u>
PATIENT PAYMENTS	3,107,129.60	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3,107,129.60
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DSH (Disproportionate Share)	16,825.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	16,825.00
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CHFFA FUNDING	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
PRIME	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
IGT RATE RANGE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
HQAF	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SPECIAL - WINDMILL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TAXES	186,105.84	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	186,105.84
RENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
VENDING / CAFETERIA	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Telemed Grant (HRSA)	4,718.30	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,718.30
Mayers Healthcare Foundation	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
MISC (REBATES/REIMB, CARES ACT ETC)	4,200.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,200.00
<u>TOTAL COLLECTIONS</u>	3,318,978.74	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3,318,978.74
<u>EXPENSES</u>													<u>YTD total</u>
INCOME STATEMENT EXPENSES	3,121,064.11	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3,121,064.11
ASSET EXPENSES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CIP EXPENSES	2,263,867.72	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,263,867.72
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA PRIN-INT PYMTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
MEDICARE/MCAL REPAYMENT PLANS/C	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CAPITAL LEASES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<u>TOTAL EXPENSES</u>	5,384,931.83	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	5,384,931.83
<u>collections less expenses</u>	(2,065,953.09)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(2,065,953.09)
													<u>average</u>
ENDING AP BALANCE	593,668.11	611,649.91	439,585.58	885,195.13	709,727.76	1,113,940.50	1,045,308.56	1,129,580.66	991,828.47	947,331.94	525,282.78	1,096,807.50	840,825.58
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00