

Chief Executive Officer
Louis Ward, MHA



Mayers Memorial Hospital District

Board of Directors
Jeanne Utterback, President
Beatriz Vasquez, PhD, Vice President
Tom Guyn, MD, Secretary
Abe Hathaway, Treasurer
Tami Vestal-Humphry, Director

Finance Committee

Meeting Agenda

July 28th, 2021– 9:30 AM

Mayers Memorial Hospital District

Boardroom

43563 HWY 299 E

Fall River Mills, CA 96028

Zoom Meeting Information

[CLICK HERE TO ENTER](#)

Call In Number: 1-253-215-8782 Meeting ID: 957 7089 0164

In observance of the Americans with Disabilities Act, please notify us at 530-336-5511, ext 1264 at least 48 hours in advance of the meeting so that we may provide the agenda in alternative formats or make disability-related modifications and accommodations. The District will make every attempt to accommodate your request.

Attendees

Abe Hathaway, Chair, Board Member

Tami Vestal-Humphry, Board Member

Louis Ward, CEO

Travis Lakey, CFO

1 CALL MEETING TO ORDER

2 CALL FOR REQUEST FROM THE AUDIENCE - PUBLIC COMMENTS OR TO SPEAK TO AGENDA ITEMS

**Approx.
Time
Allotted**

3 APPROVAL OF MINUTES

3.1 Regular Meeting – June 23rd, 2021

Attachment A

Action Item

2 min.

4 DEPARTMENT REPORTS:

4.1 Food & Nutritional Services

Attachment B

Report

5 min.

5 FINANCIAL REVIEWS/BUSINESS

5.1 June 2021 Financials

Attachment C

Action Item

5 min.

5.2 Accounts Payable (AP)/Accounts Receivable (AR)

Action Item

5 min.

6 ADMINISTRATIVE REPORT

Report

5 min.

7 OTHER INFORMATION/ANNOUNCEMENTS

Information

8 ADJOURNMENT: Next Regular Meeting –August 25, 2021

Posted 7/23/2021

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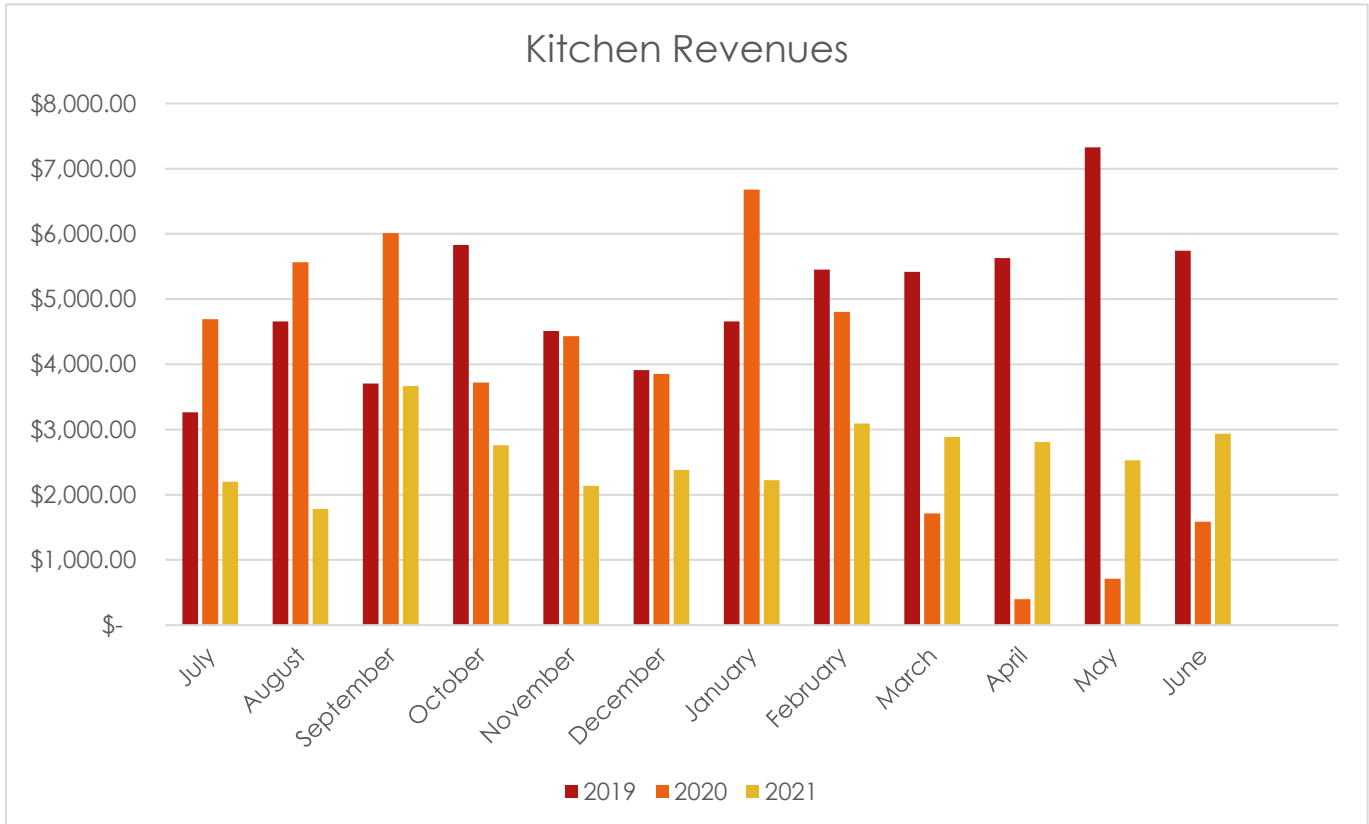
**Board of Directors
Finance Committee
Minutes**

June 23, 2021 – 9:00 am
IMF Heritage Room

These minutes are not intended to be a verbatim transcription of the proceedings and discussions associated with the business of the board's agenda; rather, what follows is a summary of the order of business and general nature of testimony, deliberations and action taken.

1	CALL MEETING TO ORDER: Abe Hathaway called the meeting to order at 9:08 am on the above date.		
	BOARD MEMBERS PRESENT: Abe Hathaway, Committee Chair Tami Vestal-Humphry, Director ABSENT:	STAFF PRESENT: Louis Ward, CEO Travis Lakey, CFO Jessica DeCoito, Board Clerk	
2	CALL FOR REQUEST FROM THE AUDIENCE – PUBLIC COMMENTS OR TO SPEAK TO AGENDA ITEMS - None		
3	APPROVAL OF MINUTES		
	3.1	A motion/seconded carried; committee members accepted the minutes of May 26, 2021	<i>Humphry, Hathaway</i> Approved by All
4	DEPARTMENT REPORTS: NONE		
5	FINANCIAL REVIEWS		
	5.1	May 2021 Financials: Retail Pharmacy inventory went up, thus the expense you see in the Financials. But there are months when there is little to no increase in inventory to offset the expense. Really close to renegotiations with 340B. PPE Loan was forgiven. Motion moved, seconded and carried to provide financials for approval at full Board.	<i>Hathaway, Humphry</i> Approved by All
	5.2	Accounts Payable (AP) & Accounts Receivable (AR): AR Days 63.73 – AP 448,720	
	5.3	Board Quarterly Finance Review: motion moved, seconded and carried to send to full Board for approval.	<i>Hathaway, Humphry</i> Approved by All
	5.4	FY 2022 Budget Adoption: Recommendation to full board for approval: payroll/salary increases are accounted for with buffers built in. Concerns discussed for trailer bills that could be potential risks for us. Charge Master will be updated and published July 1 st . Motion moved, seconded and carried to send Budget to full Board for approval.	<i>Hathaway, Humphry</i> Approved by All
6	NEW BUSINESS		
	6.1	Voucher Program Discussion: we have had discussions with two hospitals about their current program. Parcel tax is applied to established their voucher programs. Our tax is driven off assessed value of homes/properties which makes it a more complex process to come to a voucher booklet value. We will continue to discuss and research our options. Includes designing of voucher booklet and how to distribute out to each person. We hope to have a plan to present in the next couple of months.	
7	ADMINISTRATIVE REPORT – Epic: still working on the details but we will have a team onsite on July 26 th to go through everything. Timeframe is unknown but hopeful for a year out from full launch. Dr. Ikuta came and worked in the ER and will be coming in for more shifts. Other doctors are joining in and will be covering shifts in the ER. Internet is back up to full capacity and going as of this morning.		
8	OTHER INFORMATION/ANNOUNCEMENTS: None		
9	ADJOURNMENT – 10:17 AM		
	Next Finance Committee Meeting: July 28, 2021 – location TBD		

Food & Nutritional Services



The graph above shows what the Kitchen brought in for revenues for employee and public meal purchases in the fiscal years 2019 through 2021.

Decreases in Revenue:

1. COVID clearly hit our kitchen revenues hard with closures to public completely and employees for a small amount of time.
2. Limited menu available to employees.

Going Forward:

1. Introducing an a la carte menu for employees. Includes a small and large salad bar option.
2. Allowing for employees to pick up breakfast and lunch items from within the cafeteria instead of outside.
3. Orders will continue to stay online only but pick up is in cafeteria.

Finance Notes June FY 21

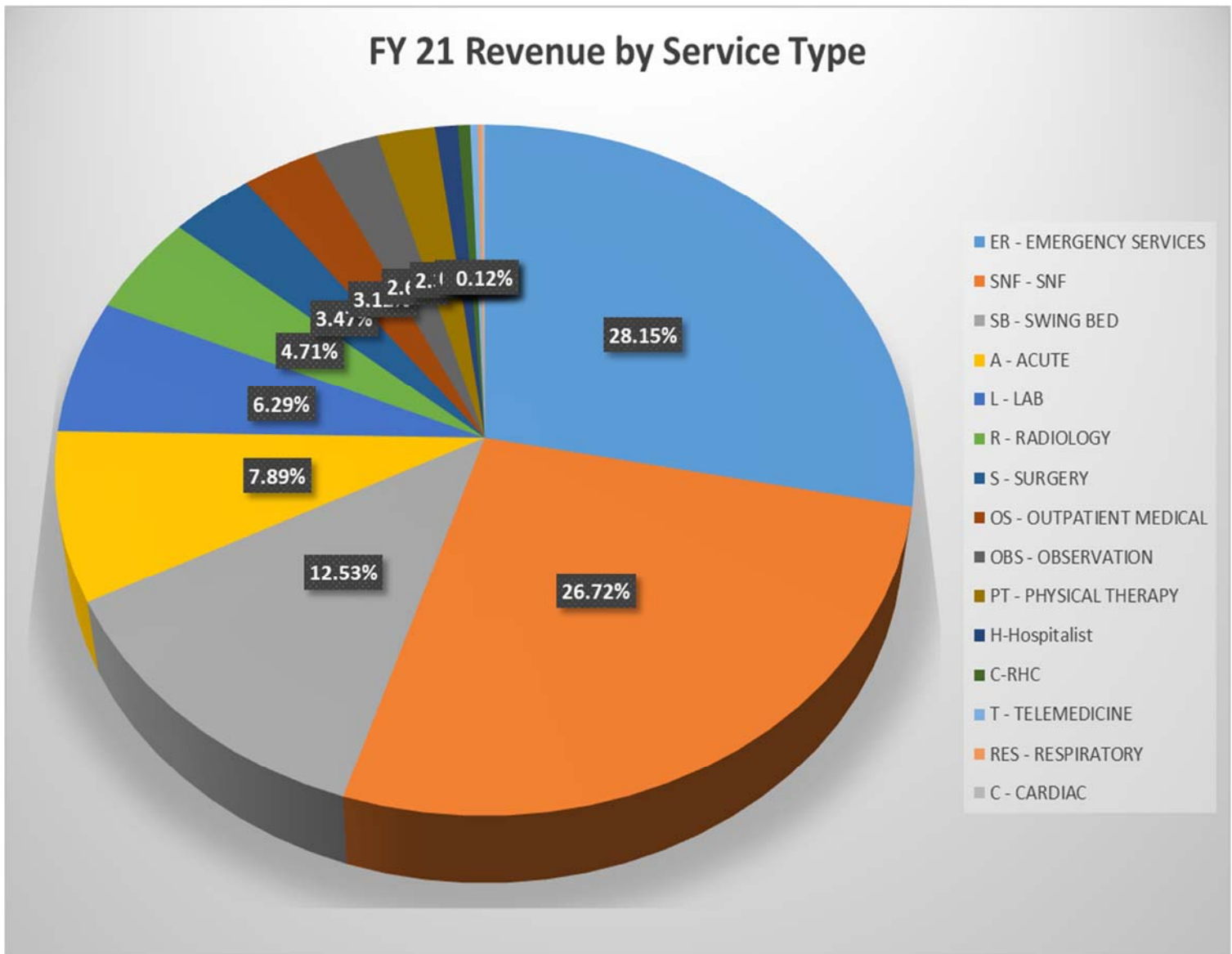
Summary of Financial Ratios			
Ratios	Period	YTD or Average where Applicable	
Cash on Hand	293	165	Average PY
Net Income	2,004,216	295,868	Average Monthly FY 20
Current Ratio	11.72		N/A
AR Days	58.29	55	Average PY
AP	1,044,461	546,822	Average PY
Daily Gross Revenue YE	114,713	106,397	Average PY
% of Gross Revenue Collected	62%	61%	PY Year End

1. The Cares Act Reporting Portal is open. I've attended four webinars on reporting and will probably hold off on reporting until a couple weeks before the deadline as with the Delta variant I suspect the deadline may be pushed off again.
2. As mentioned last month our PPP loan was forgiven so we have 2.4 million dollar bump in Non-Operating Revenue. These funds count in the Provider Relief calculations for a potential repayment.
3. Our auditors from Wipfli are coming August 16th so we are preparing for that. It's earlier than normal but the other options were later (October) than I would like as I want to pick their brains on the Cares Act Reporting which is currently a Sept 30th deadline. If any board members want to come in ask questions of our auditors just let me know.
4. The Wipfli Critical Access Hospital & Rural Health Clinic Conference is 9/14 to 9/17. It's always very educational with Cost Report, Billing/Rev Cycle, Capital Planning, Leadership Strategy and Legislative updates.
5. Just a note that this finance packet won't have all the year end balances as we still have outstanding invoices for June and still haven't closed out the USDA project so the depreciation numbers will increase.
6. I'm working with OCHIN to get finalized pricing on Epic. They will be onsite next week to talk to us about the transition process.
7. We are exploring housing options as we spent over 123k in hotels for NPH traveling nurses in FY 21. About 78% of the travelers worked at the Fall River campus. The average number of rooms per day for NPH is a little over 3 and you can see that it fluctuates up during the holiday season to over 6.

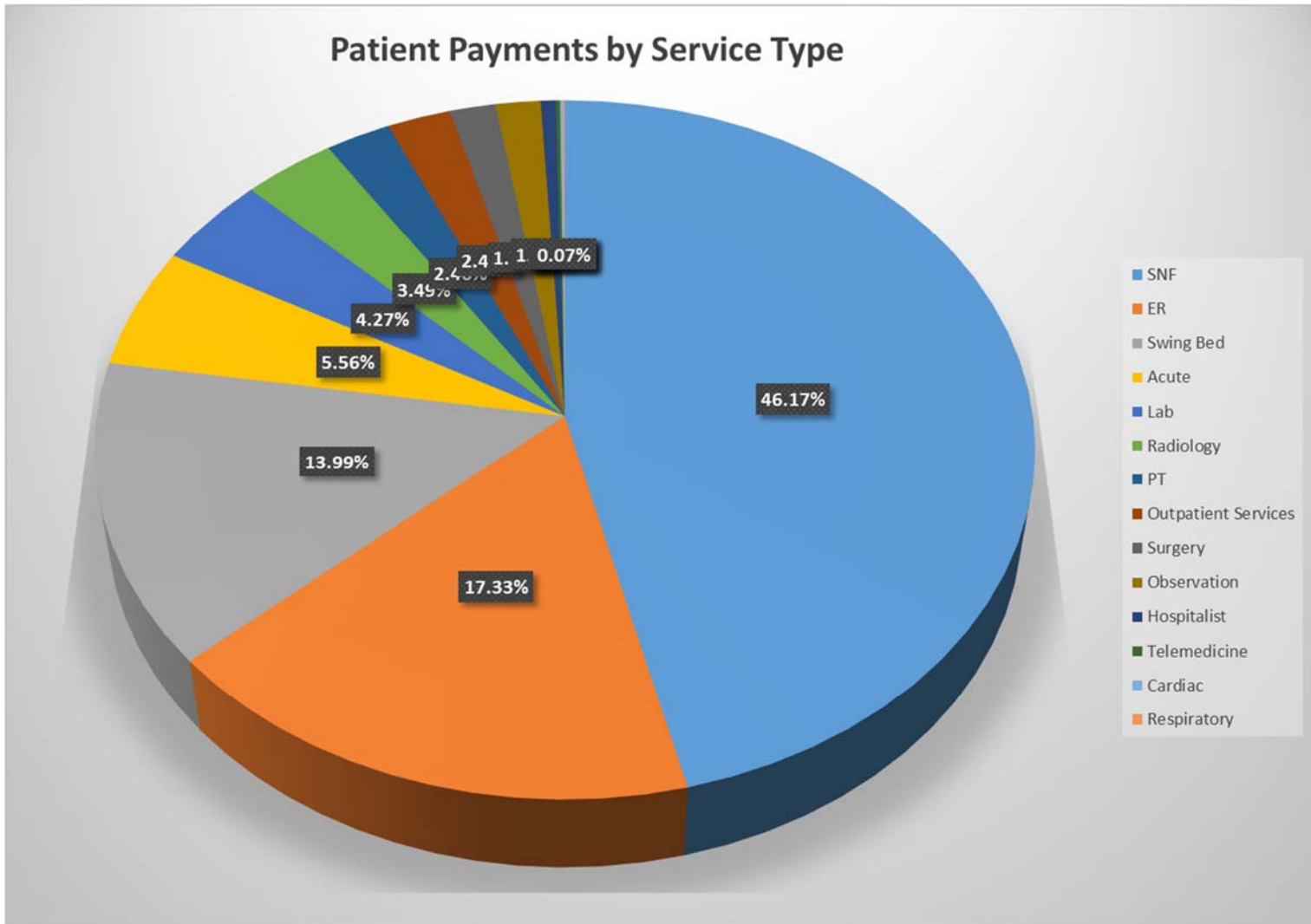
Row Labels	Sum of Hotel	Sum of Mileage
<input type="checkbox"/> MMH	\$ 95,830.09	\$ 132,888.00
CNA	\$ 32,119.09	\$ 91,046.00
LVN	\$ 30,726.00	\$ 29,488.00
RN	\$ 32,985.00	\$ 12,354.00
<input type="checkbox"/> MMHB	\$ 27,668.00	\$ 90,576.00
CNA	\$ 19,459.00	\$ 77,776.00
LVN	\$ 8,110.00	\$ 12,800.00
RN	\$ 99.00	\$ -
Grand Total	\$ 123,498.09	\$ 223,464.00

	Average number per day in hotel rooms						
Row Labels	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
January	4.2	4.25	3.75	3.5	3.75	3.4	4.2
February	5	4	3.25	2.5	3.5	2.75	4.75
March	3.75	5	4	2.4	2	2	3.25
April	3.5	3.25	2.75	1.75	1.6	1.4	3.5
May	3.2	4.6	4	3.75	2.75	2.25	2.4
June	3.25	4	3.8	2.6	3	2	2.25
July	1.25	1	1.5	1.6	1.2	1.8	1.75
August	2.8	1.2	0.75	1	1.25	1.75	2.2
September	3.25	3.75	3	2.8	1.5	4.25	3.25
October	2.75	3.5	5	3.75	2.8	4.2	3.6
November	3.2	3.2	4	4.5	4.75	5.25	4.75
December	2.2	3.6	4.2	6	6.25	4	3.75

8. Below is a chart of gross revenue by Service Type for FY 21.



- In contrast here's a chart showing patient payments by service type for FY 21. SNF and ER swap places due to different payment methodologies. SNF payments are extremely close to charges while other departments vary widely with the different payors. Normally Surgery is higher on the list but due to Covid it was shut down for some periods in FY 21.



Statistics

- Acute days are down but we had a strong month and year on the Swing days.
- Our SNF annual census got down to our historical average of 76 which is fairly impressive as it was very difficult to get patients in and our census was partially diverted to Swing when we had Covid isolations.
- ER had a strong month averaging 12 patients per day vs the prior 11 months when the average was 10 per day.
- OP and PT ended up down for the year which isn't surprising given the Covid dip we'd seen. I'm hoping for an FY 22 bounce back.
- Lab numbers are artificially up due to all the covid testing.
- Hospice had a very busy year with visits being up 78.22% over last year.
- Telemedicine continues to grow and is doing well in the clinic.

Income Statement

- June was an amazing month revenue wise due to ER visits and Swing days.
- Productive Salaries are up due to the Covid Hazard Pay.

3. Supply expenses are up as they were adjusted when we did our year end inventory. When chargeable supplies aren't captured they aren't removed from inventory until there's a manual count which always causes a jump in supply costs in the last period of the year.
4. Pro Fees are down YTD but that's due to Emcare not sending us the June invoice yet.
5. Acute/Swing Travelers were up in June about 31K over the average for the first 11 months.
6. Overall Traveler Expenses were down 379K compared to the prior year.
7. Purchased Services are up due to annual Paragon invoices, IT projects with the Development Group and employee Covid testing costs.
8. Utilities are down compared to the prior year due to not paying utilities on the new wing construction.
9. Insurance is up and unfortunately will be up in FY 22 due to property insurance rates going up industry wide. Workers Comp is up as it's a percentage of our total payroll.
10. Depreciation is up due to the new hospital wing and clinic. We may discuss reporting EBIDA which gives a better look at our true position as it takes out the non-cash expenses.
11. Interest is up due to almost being fully drawn on the USDA loan and having the CHFFA loan for the clinic.
12. Rental/Lease was up as had some issues buying beds during Covid so we rented more than in prior years.
13. Total Expenses are up 15.7%. Over 1 million of this increase was the Covid Hazard Pay.
14. Non-Operating Revenue is up 2.4 million in June as our PPP Loan was forgiven.
15. Net Income was 2 million for the month due to the PPP Loan.

Balance Sheet

1. Cash is up as we received our Rate Range payment.
2. AR is down as we had a very strong month of patient payments.
3. The Medicare/Medi-Cal Settlement is down due to receiving our Rate Range Payment.
4. AP is up as we've had quite a few late invoices to accrue back into June including the demolition/seismic wall project, Mckesson Drug and Envision.
5. Hoping we can get retainage payable cleared out fairly soon so we can finally be done with the new wing project.
6. Talking with the auditors we added a Provider Relief Fund Deferred revenue amount to show a liability for funds we may need to return. As things get clearer this number will change.

Miscellaneous

1. AR Days are headed in the right direction coming back down to 58.
2. Patient Payments had the second best month of the year at 2.6 million.
3. Misc Payments are primarily our annual rate range payment.
4. Retail Pharmacy had a great collection month. I'm using the traditional Revenue and Expenses model this month as we had some discrepancies between what the pharmacy software said inventory was and the hand count at the end of the year. We are meeting to try to figure out what the issue is but until then I'll need to use this model vs retail as I don't trust the inventory number it gives me.
5. The RHC revenue per month is trending in the right direction. I'll be working with Wipfli this month to establish our rates now that we've passed our RHC survey.
6. I didn't include a USDA request in the packet as we didn't do one in June. Hoping the next request will be the last request and the loan will be fully drawn.
7. Part of the package is Collections vs Obligations which has a breakdown on the cash inflow and outflow.

MAYERS MEMORIAL HOSPITAL

Statistical Data

Fiscal Year Ending JUNE 30, 2021

COMPARISON TO ACTUAL

2021		2021		FY 2021		FYE 2020		% Increase or Decrease
JUNE	MAY			YTD	YTD			
Actual	Actual	Variance		Actual	Actual	Variance		
VOLUME:								
DISCHARGES								
7	12	(5)	Acute	160	178	(18)		-10.11%
9	6	3	Swing Bed	113	86	27		31.42%
6	1	5	Skilled Nursing Care (DISCHG)	43	49	(6)		-12.21%
9	12	(3)	Observations	109	133	(24)		-18.01%
PATIENT DAYS								
19	42	(23)	Acute	486	540	(54)		-10.01%
108	93	15	Swing Bed	1,296	835	461		55.22%
2,373	2,563	(190)	Skilled Nursing Care	27,907	28,233	(326)		-1.21%
LENGTH OF STAY								
2.71	3.50	(1)	Acute	3.04	3.03	0		.22%
12.00	15.50	(4)	Swing Bed	11.47	9.71	2		18.12%
AVERAGE DAILY CENSUS								
0.63	1.35	(1)	Acute	1.33	1.48	(0)		-10.01%
3.60	3.00	1	Swing Bed	3.55	2.28	1		55.72%
79.10	82.68	(4)	Skilled Nursing Care	76.46	77.14	(1)		-.91%
ANCILLARY SERVICES								
0	0	0	Surgery Inpatient Visits	2	3	(1)		-33.31%
21	23	(2)	Surgery OP/ procedure visits	172	201	(29)		-14.41%
360	345	15	Emergency Room Visits	3822	3,913	(91)		-2.31%
117	98	19	Outpatient Services Procedures	1384	1,656	(272)		-16.41%
1360	1293	67	Laboratory Visits	16500	7,594	8906		117.32%
508	464	44	Radiology Procedures	5018	4,741	277		5.82%
130	208	(78)	Hospice Patient Days	1753	984	769		78.22%
192	176	16	Physcial Therapy visits	2519	2,595	(76)		-2.91%
181	186	(5)	Cardiac Rehab	2192	2,159	33		1.52%
52	49	3	Telemedicine visits	476	314	162		51.62%
17	14	3	Admissions from ER	240	277	(37)		-13.41%
17	18	(1)	Transfers from ER	213	172	41		23.82%
PRODUCTIVITY:								
Productive FTE's								
14.93	12.69		Nursing - Acute	18.24	14.39			
58.33	58.35		Long Term Care	55.24	52.25			
51.46	55.12		Ancillary	42.87	39.39			
85.51	93.01		Service	85.49	85.19			
210.23	219.17		Total Productive	201.84	191.22			
932.41	32.61		Non-Productive FTE's	281.35	25.85			
1,142.64	251.78		Paid FTE's	483.19	217.07			
PRODUCTIVE FTE PER ADJUSTED OCCUPIED BED								
2.90	3.01			3.19	2.99			

MAYERS MEMORIAL HOSPITAL

Statement of Revenue and Expenses

Fiscal Year Ending JUNE 30, 2021

COMPARISON TO ACTUAL

2021		2020				FY 2021		FY 2020		Increase Decrease %	
JUNE ACTUAL	JUNE ACTUAL	Variance		YTD ACTUAL	YTD ACTUAL	Variance					
PATIENT REVENUE											
488,263	180,213	308,050	Acute	6,487,214.00	3,980,895.90	2,506,318		63.02%			
1,053,504	1,023,147	30,357	Skilled Nursing	11,955,809	11,873,796	82,012		.72%			
			Inpatient Ancillary								
167,153	76,958	90,195	Acute	2,083,343	2,185,326	(101,983)		-4.71%			
783	1,345	(562)	Skilled Nursing	3,587	(491)	4,078					
<hr/>											
1,709,703	1,281,663	428,041	Total Inpatient Revenue	20,529,953	18,039,528	2,490,425		13.82%			
2,341,489	1,837,180	504,309	Total Outpatient Revenue	22,206,281	21,066,727	1,139,554		5.42%			
4,051,193	3,118,843	932,350	Total Patient Revenue	42,736,234	39,106,255	3,629,979		9.32%			
DEDUCTIONS FROM REVENUE											
792,364	93,012	(699,352)	Contractuals - Care/Cal	4,150,009	3,701,762	(448,248)					
306,166	74,562	(231,604)	Contractuals - PPO	2,750,002	1,279,729	(1,470,272)					
6,398	6,071	(327)	Charity and Write Offs	103,754	238,589	134,834					
76,875	23,867	(53,008)	Admin Adjmts/Emp Discounts	1,113,040	637,848	(475,192)					
349,050	74,124	(274,926)	Provision for Bad Debts	675,147	527,934	(147,213)					
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1,530,853	271,636	(1,259,217)	Total Deductions	8,791,953	6,385,862	(2,406,091)					
<hr/>											
44,443	(29,379)	73,821	Other Operating Revenues	455,074	560,934	(105,860)					
2,564,783	2,817,828	(253,046)	Net Revenue	34,399,355	33,281,326	1,118,029					
OPERATING EXPENSES											
1,329,344	898,852	(430,493)	Productive Salaries	13,201,596	10,812,013	(2,389,584)		-22.11%			
125,372	105,344	(20,028)	Non-Productive Salaries	1,556,509	1,274,316	(282,193)		-22.11%			
366,392	273,443	(92,949)	Employee Benefits	3,718,937	3,040,149	(678,788)		-22.31%			
408,801	338,567	(70,235)	Supplies	3,436,811	2,966,771	(470,041)		-15.81%			
136,878	152,257	15,379	Professional Fees	1,634,750	1,762,379	127,629		7.22%			
69,728	31,493	(38,235)	Acute/Swing Travelers	495,803	520,496	24,693		4.72%			
155,103	169,649	14,546	SNF Travelers	2,000,470	2,124,191	123,721		5.82%			
53,855	105,994	52,138	Ancillary Travelers	941,820	1,172,461	230,641		19.72%			
282,469	167,462	(115,007)	Other Purchased Services	2,358,519	1,774,618	(583,902)		-32.91%			
46,127	27,943	(18,184)	Repairs	308,279	294,650	(13,630)		-4.61%			
48,913	70,123	21,210	Utilities	565,368	602,143	36,775		6.12%			
11,122	8,758	(2,364)	Insurance	306,860	266,200	(40,660)		-15.31%			
79,941	49,483	(30,458)	Other	663,559	739,866	76,307		10.32%			
126,989	65,182	(61,807)	Depreciation	1,399,512	897,596	(501,916)		-55.91%			
0	0	0	Bond Repayment Insurance	-	0	0					
17,911	17,911	(0)	Bond Repayment Interest	214,930	214,930	0		.02%			
5,097	2,045	(3,051)	Interest	58,092	27,726	(30,365)		-109.51%			
9,649	8,583	(1,066)	Rental - Lease	143,287	48,172	(95,115)		-197.41%			
<hr/>											
3,273,691	2,493,086	(780,605)	Total Operating Expense	33,005,104	28,538,676	(4,466,428)		-15.71%			
(708,908)	324,742	(1,033,650)	Income From Operations	1,394,251	4,742,650	(3,348,399)					
NON-OPERATING REVENUE AND EXPENSE											
2,843,703	31,860	2,811,843	Non-Operating Revenue	6,305,434	8,204,610	(1,899,176)					
612	0	612	Interest Income	139,241	134,118	5,122					
131,191	124,016	(7,176)	Non-Operating Expense	1,769,660	1,312,665	(456,995)					
<hr/>											
2,713,124	(92,155)	2,805,279	Total Non-Operating	4,675,015	7,026,063	(2,351,048)					
<hr/>											
2,004,216	232,587	1,771,629	NET INCOME	6,069,266	11,768,713	(5,699,447)					

MAYERS MEMORIAL HOSPITAL
Balance Sheet

	JUNE 2021	MAY 2021
CURRENT ASSETS		
Cash (General/Payroll/Petty Cash)	2,666,685	453,819
Reserve Cash (unrestricted)	22,518,615	18,648,615
Reserve Cash (restricted) - USDA Debt Serv / Construction	2,136,977	2,128,176
Accounts Receivable	6,923,496	7,082,165
County Treasury receivable	29,456	(198,735)
Less: Reserve for Uncollectibles	(615,996)	(381,667)
Reserve for Medicare/Medi-Cal/Commercial	(2,473,046)	(2,648,709)
Inventories	681,390	727,609
Accounts Receivable - Other	63,261	63,551
Prepaid Expenses	497,692	470,059
Medicare/Medi-Cal Settlement	790,592	7,333,911
TOTAL CURRENT ASSETS	33,219,120	33,678,795
PROPERTY, PLANT AND EQUIPMENT		
Land	935,622	935,622
Building and Fixed Equipment	32,452,509	32,452,509
Equipment	14,255,356	14,255,356
Construction in Progress (other)	5,459,329	4,787,280
Hospital expansion	654,382	896,825
LESS: Reserve for Depreciation	(23,673,955)	(23,544,159)
TOTAL PROPERTY, PLANT AND EQUIPMENT	30,083,243	29,783,432
OTHER ASSETS (includes 2007 Bond / AP Bond / G.O. BOND)		
Bond Reserve Funds held by trustee	-	-
Unamortized Bond Discount	0	0
Unamortized Cost of Bond Defeasance	-	-
G.O. Bond - issue / discount / cost	-	-
TOTAL OTHER ASSETS	0	0
TOTAL ASSETS	63,302,363.23	63,462,226.53
CURRENT LIABILITIES		
Accounts Payable	1,044,461	448,720
Accrued Payroll	315,124	267,089
Accrued Payroll Taxes	(248,839)	(210,648)
Accrued Vacation & Holiday	790,407	774,020
Accrued Health Insurance	48,976	49,770
Accrued Interest	(630,166)	(648,077)
RETAINAGE PAYABLE	661,066	661,066
PRIME PLAN	0	0
HQAF	0	0
Rate Range	0	0
NOTES & LOANS PAYABLE	74,700	66,356
Current Portion of Medicare/Medi-Cal Settlement	778,638	778,638
TOTAL CURRENT LIABILITIES	2,834,367	2,186,933
LONG-TERM DEBT		
G.O. Bond	1,404,098	1,404,098
Capital Leases / Settlement pymt		
Leases	0	0
Provider Relief Fund- Deferred revenue	2,495,328	
Notes & Loans Payable/ CHFFA	1,456,371	3,891,799
GO BOND SERIES B & REFUNDING	20,883,694	20,883,694
TOTAL LONG-TERM DEBT	26,239,491	26,179,590
FUND EQUITY	34,228,505	35,095,703
TOTAL LIABILITIES AND FUND BALANCE	63,302,363.23	63,462,226.53
CURRENT RATIO:	11.72	15.40

MAYERS MEMORIAL HOSPITAL
SUMMARY OF SERVICES - DEPOSITS - REFUNDS
- Fiscal Year 2021

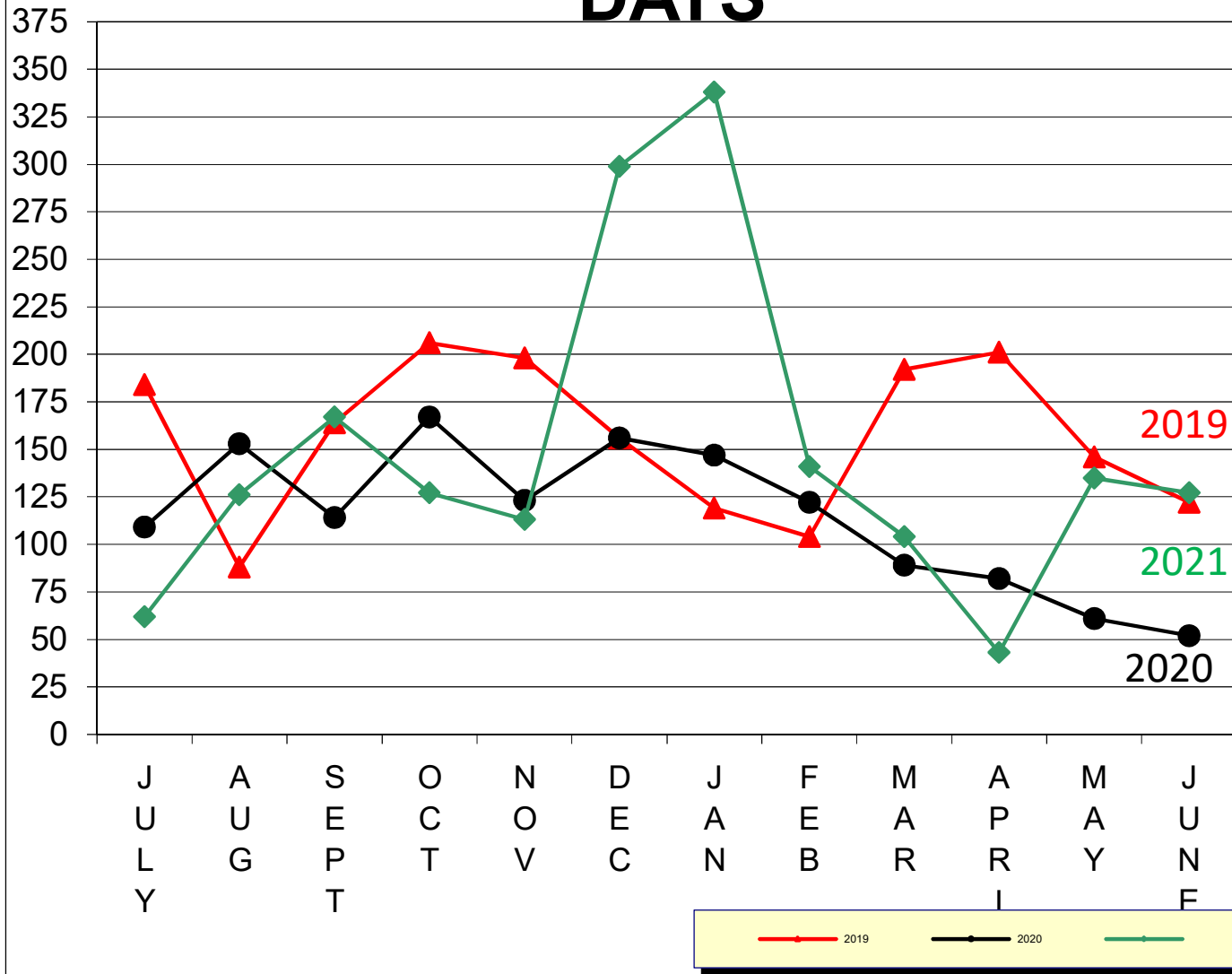
DATE:	REVENUE / SERVICES	AVERAGE DAILY REVENUE	TOTAL DEPOSITS	MISC. PAYMENTS	MISC. PMTS PT RELATED	PATIENT PAYMENTS	ADJUSTMENT S & WRITE-OFFS	REFUNDS
July 31, 2020	3,206,828.01	103,446.06	1,721,141.25	76,008.97	15,578.00	1,629,554.28	1,274,600.67	15,524.07
August 31, 2020	3,566,316.27	115,042.46	2,266,956.33	476,865.38	-	1,790,090.95	1,169,945.29	45,898.87
September 30, 2020	3,502,869.43	116,762.31	2,267,356.01	59,885.97	103,687.50	2,103,782.54	1,348,338.98	3,153.96
October 31, 2020	3,532,668.88	113,957.06	2,152,140.02	68,833.95	15,578.00	2,067,728.07	1,223,244.73	487.96
November 30, 2020	3,421,278.42	114,042.61	2,799,827.64	624,532.27	-	2,175,295.37	1,999,710.79	720.33
December 31, 2020	3,840,513.15	123,887.52	3,053,953.76	829,421.02	76,711.12	2,147,821.62	1,605,876.61	3,180.69
January 30, 2021	3,733,789.83	120,444.83	3,075,659.97	607,975.81	119,264.84	2,348,419.32	1,447,719.51	1,239.00
February 28, 2021	2,956,459.99	105,587.86	7,218,939.61	121,590.48	4,952,206.59	2,145,142.54	780,395.57	1,210.30
March 31, 2021	3,526,828.70	113,768.67	5,011,252.37	81,094.81	2,251,796.50	2,678,361.06	1,936,142.46	4,720.74
April 30, 2021	2,876,619.88	95,887.33	2,518,978.88	40,180.02	220,244.85	2,258,554.01	1,345,173.98	1,056.93
May 31, 2021	3,797,598.13	122,503.17	2,230,639.40	423,402.51	3,112.86	1,804,124.03	1,128,320.79	14,586.16
June 30, 2021	3,936,900.05	131,230.00	10,311,696.88	24,941.78	7,646,445.51	2,640,309.59	1,803,222.23	13,545.04
YTD TOTAL	41,898,670.74	114,713.32	44,628,542.12	3,434,732.97	15,404,625.77	25,789,183.38	17,062,691.61	105,324.05

ACCOUNTS RECEIVABLE AGING					PAYOR MIX - YTD % OF REVENUE				
	JUNE \$ OUTSTANDING	JUNE DAYS OUT	MAY DAYS OUT	APRIL DAYS OUT		JUNE	MAY	APRIL	3 MONTH AVERAGE
MEDICARE	1,702,811.37	42.73	43.02	37.72	MEDICARE	35.55%	31.66%	35.63%	34.28%
MEDI - CAL	2,124,251.56	41.39	52.75	47.30	MEDI - CAL	40.25%	45.52%	47.17%	44.31%
THIRD PARTY	2,307,668.69	108.52	112.00	138.53	THIRD PARTY	20.82%	19.60%	12.90%	17.77%
PRIVATE	662,383.90				PRIVATE	3.38%	3.23%	4.30%	3.64%
LTC ONLY (INCLUDE)	1,168,859.69	37.27	43.62	40.72					
OVERALL	6,797,115.52	58.29	63.73	57.36					

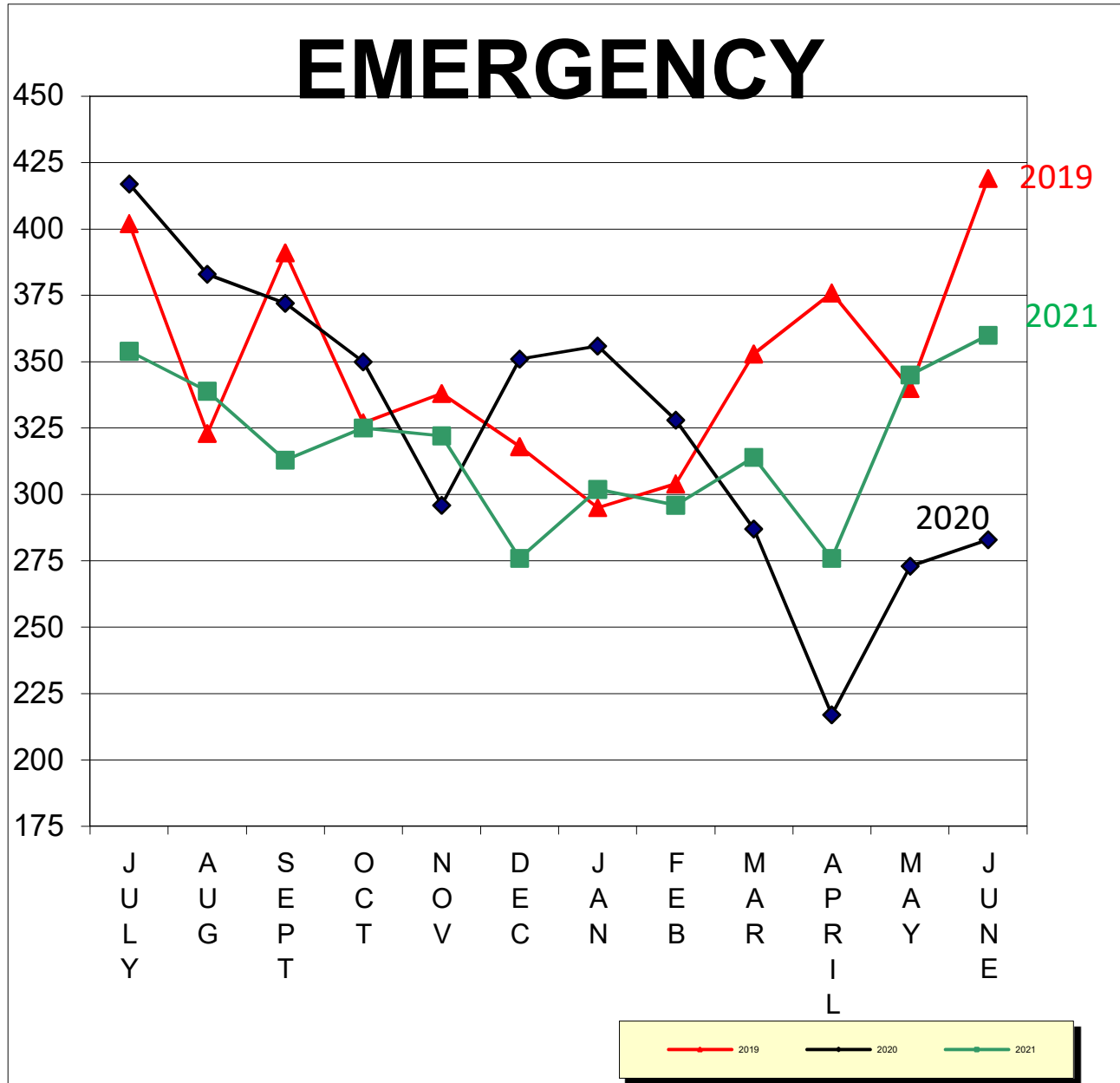
**MAYERS MEMORIAL HOSPITAL
NON-OPERATING REVENUE AND EXPENSE
RETAIL PHARMACY**

2021		2020		Variance		FY 2021		FY 2020		Variance	Increase Decrease %
JUNE ACTUAL	JUNE ACTUAL	JUNE ACTUAL	JUNE ACTUAL			YTD ACTUAL	YTD ACTUAL	YTD ACTUAL	YTD ACTUAL		
					RETAIL PHARM REVENUE						
					NON-OPERATING REVENUE						
0	0	0	0		MEDICARE	615	0	615	#DIV/0!		
1,850	17	1,833			MEDI-CAL	34,711	147	34,564	23581.92%		
152,743	78,249	74,494			THIRD PARTY	1,262,139	693,404	568,735	82.02%		
30,855	27,019	3,836			PRIVATE	307,687	183,996	123,691	67.22%		
(27)	(2,313)	2,286			OTHER	3,280	4,025	(745)	-18.51%		
185,421	102,972	82,449			Total Revenue	1,608,431	881,571	726,860	82.52%		
185,421	102,972	82,449			Net Non Operating Revenue	1,608,431	881,571	726,860			
					NON - OPERATING EXPENSES						
23,871	17,248	(6,623)			Productive Salaries	257,587	198,362	(59,225)	-29.91%		
383	1,405	1,022			Non-Productive Salaries	15,230	7,157	(8,073)	-112.81%		
2,277	1,305	(973)			Employee Benefits	25,955	12,551	(13,404)	-106.81%		
100,489	93,618	(6,871)			Supplies	1,415,589	1,028,166	(387,423)	-37.71%		
0	0	0			Ancillary Travelers	0	0	0	#DIV/0!		
109	5,960	5,851			Other Purchased Services	13,527	27,562	14,035	50.92%		
696	0	(696)			Repairs	816	2,833	2,017	71.22%		
369	330	(40)			Utilities	5,105	3,837	(1,268)	-33.11%		
183	1,343	1,161			Other	2,081	9,745	7,664	78.62%		
2,807	2,807	0			Depreciation	33,680	22,453	(11,227)	-50.01%		
8	0	(8)			Rental - Lease	91	0	(91)	#DIV/0!		
131,191	124,016	(7,176)			Total Non-Operating Expense	1,769,660	1,312,665	(456,995)	-34.81%		
54,230	(21,043)	75,274			NET INCOME	(161,229)	(431,094)	269,865			
					(LOSS) GAIN						

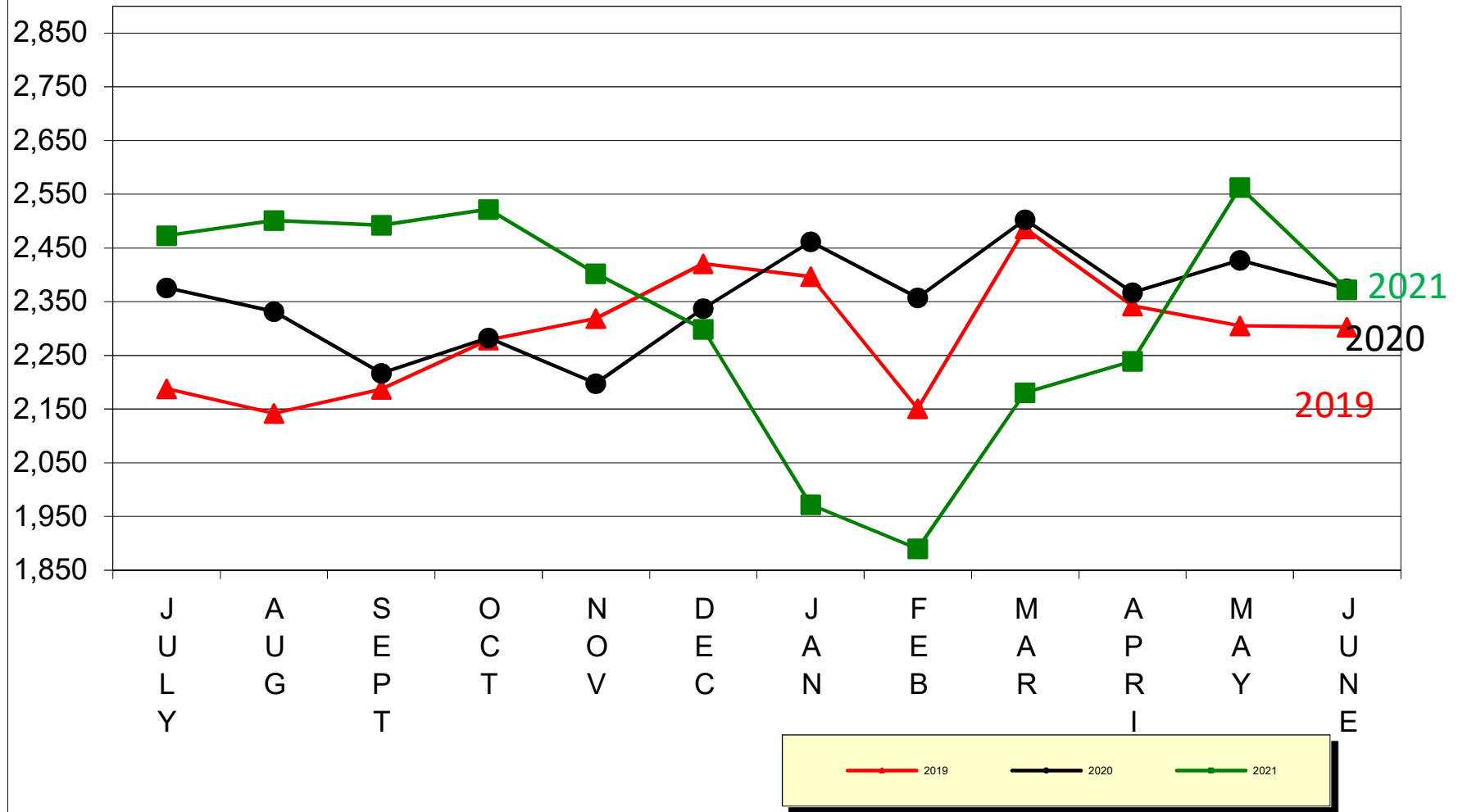
ACUTE / SWING PATIENT DAYS



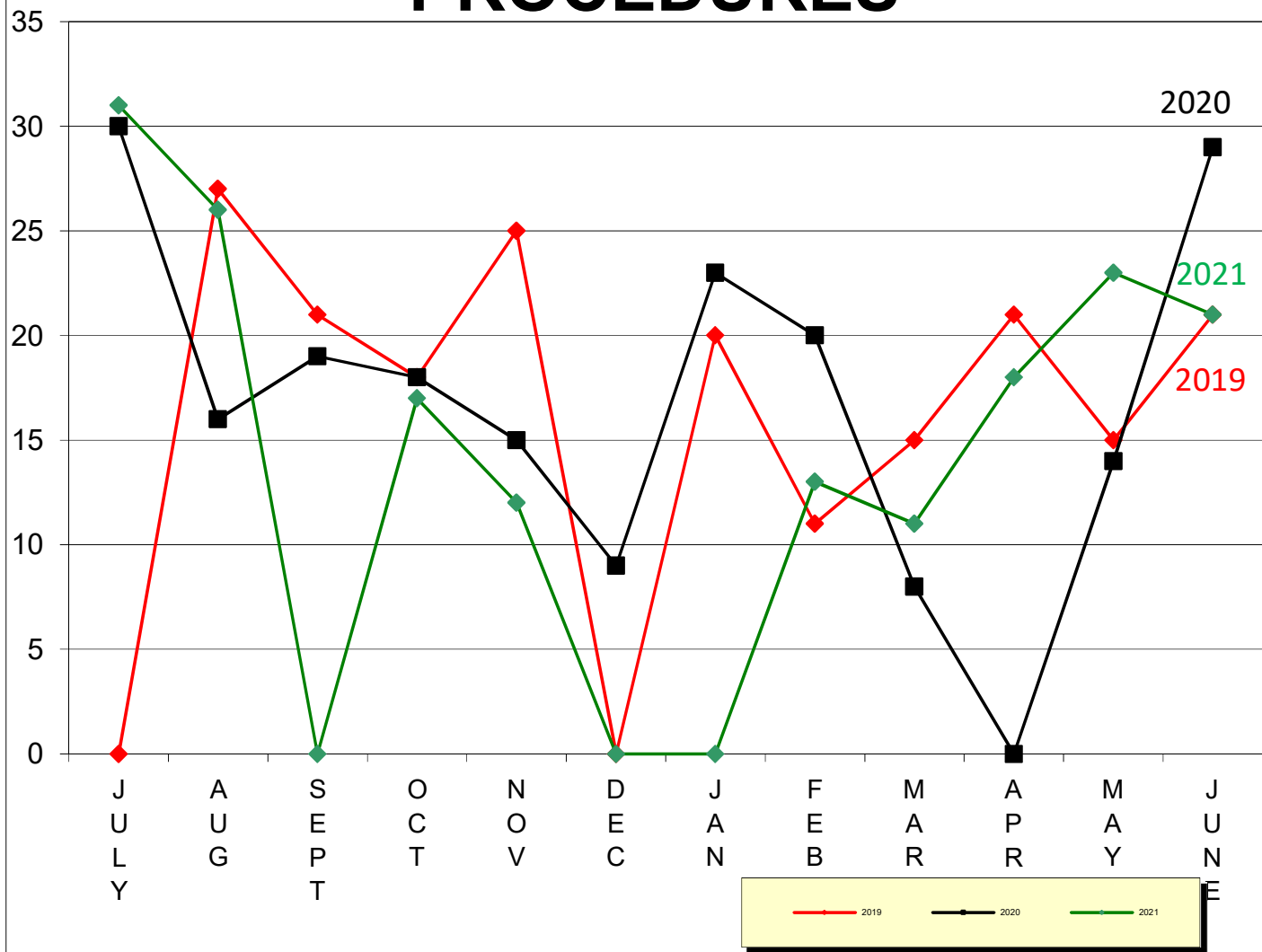
EMERGENCY



SNF PATIENT DAYS



SURGERY / OUTPATIENT PROCEDURES



**MAYERS MEMORIAL HOSPITAL
2020-2021 OPERATING ACTUAL**

	JULY	AUG	SEPT	OCT	NOV	DEC	Jan-21	FEB	MAR	APR	MAY	JUN	YTD FY 2021 <u>ACTUAL</u>	YTD PRIOR YR Current Mth <u>ACTUAL</u>
<u>Operating Revenue:</u>														
Routine														
Acute	228,843.00	445,025.00	600,158.00	460,704.00	401,258.00	1,093,907.00	1,192,670.00	505,454.00	380,702.00	167,420.00	522,810.00	488,263.00	6,487,214.00	3,980,896
SNF	1,020,182.94	1,046,029.31	1,072,699.83	1,056,767.29	1,021,981.83	1,027,052.78	842,309.97	814,354.90	1,016,531.71	983,466.58	1,000,927.24	1,053,504.26	11,955,808.64	11,873,796
Acute Ancillary	163,379.70	179,967.20	265,292.55	202,312.50	153,719.30	204,837.20	227,265.70	105,514.30	162,614.05	83,704.20	167,583.80	167,152.90	2,083,343.40	2,185,326
SNF Ancillary	298.00	924.00	8.00	(51.00)	453.00	(337.00)	-	1,451.00	-	-	58.00	783.00	3,587.00	(491)
Outpatient	2,096,621.01	1,919,883.07	1,596,769.88	1,835,959.38	1,863,508.12	1,566,152.95	1,491,481.13	1,549,777.69	2,077,114.65	1,694,860.68	2,172,662.79	2,341,489.49	22,206,280.84	21,066,727
	3,509,324.65	3,591,828.58	3,534,928.26	3,555,692.17	3,440,920.25	3,891,612.93	3,753,726.80	2,976,551.89	3,636,962.41	2,929,451.46	3,864,041.83	4,051,192.65	42,736,233.88	39,106,255
Less Deductions:														
Contractuals - Care/Cal	917,579.99	731,408.51	737,551.82	758,017.08	1,099,261.67	619,101.60	293,180.29	(2,299,921.90)	(26,585.45)	206,151.82	321,899.83	792,363.96	4,150,009.22	3,701,762
Contractuals - PPO	76,752.99	137,171.96	77,299.96	83,361.57	93,371.84	135,132.57	95,162.61	981,362.26	268,862.44	240,683.82	254,674.15	306,165.67	2,750,001.84	1,279,729
Charity Care & Write off	26,616.86	-	97.40	-	18,036.40	29,751.54	-	2,721.00	-	20,133.27	-	6,398.00	103,754.47	238,589
Other Contractual write off:	32,573.28	80,169.43	22,261.64	24,025.15	87,696.26	32,279.98	9,836.31	383,808.37	78,683.53	169,087.29	115,743.91	76,875.28	1,113,040.43	637,848
Medicare													-	0
Medi-Cal													-	0
PPO's													-	0
Administrative & Other													-	0
Provision For Bad Debts	85,310.41	109,094.37	70,260.59	89,419.78	110,867.20	203,204.31	(11,277.39)	(513,219.09)	24,358.56	53,284.21	104,794.39	349,050.08	675,147.42	527,934
Total Deductions	1,138,833.53	1,057,844.27	907,471.41	954,823.58	1,409,233.37	1,019,470.00	386,901.82	(1,445,249.36)	345,319.08	689,340.41	797,112.28	1,530,852.99	8,791,953.38	6,385,862
Other Revenue	19,553.17	79,775.55	14,739.04	30,588.18	27,171.10	40,992.06	72,484.72	14,996.92	15,443.69	34,981.37	59,905.41	44,442.89	455,074.10	560,934
Net Revenue	2,390,044.29	2,613,759.86	2,642,195.89	2,631,456.77	2,058,857.88	2,913,134.99	3,439,309.70	4,436,798.17	3,307,087.02	2,275,092.42	3,126,834.96	2,564,782.55	34,399,354.60	33,281,326
<u>Operating Expenses:</u>														
Salaries - Productive	1,015,951.27	1,071,446.64	966,440.01	1,002,914.78	1,330,764.32	1,049,500.67	1,056,098.21	1,135,038.15	1,037,630.44	1,101,242.13	1,105,225.28	1,329,344.31	13,201,596.21	10,812,013
Salaries - Non-productive	109,851.27	147,048.45	127,845.82	113,812.84	119,837.86	133,554.80	224,272.38	123,456.68	101,503.72	119,736.64	110,216.42	125,372.00	1,556,508.88	1,274,316
Employee Benefits	282,086.36	323,694.05	316,709.61	341,699.89	354,717.72	296,036.46	388,070.29	112,420.80	318,818.40	315,947.35	302,344.16	366,391.85	3,718,936.94	3,040,149
Supplies	225,466.78	264,039.27	243,318.37	292,477.67	160,367.38	420,136.32	276,211.09	425,420.70	361,388.24	106,503.37	252,680.46	408,801.49	3,436,811.14	2,966,771
Professional Fees	148,051.68	158,562.18	132,917.12	148,437.83	162,578.12	156,841.13	21,467.32	129,326.58	161,591.12	146,384.61	131,714.49	136,877.87	1,634,750.05	1,762,379
Acute/Swing travelers	16,933.75	2,192.00	4,091.75	19,370.44	30,694.94	64,312.25	71,444.20	39,970.38	38,943.69	32,961.82	105,160.06	69,728.12	495,803.40	520,496
SNF travelers	149,795.45	150,904.14	178,571.19	179,984.22	197,121.69	189,129.00	158,987.24	162,523.78	160,990.42	155,709.73	161,650.77	155,102.79	2,000,470.42	2,124,191
Ancillary travelers	52,799.75	129,307.03	97,285.20	83,226.25	56,225.83	68,512.00	69,167.36	55,804.50	95,294.95	116,914.03	83,427.55	53,855.45	941,819.90	1,172,461
Other Purchased Services	143,867.26	119,920.06	162,176.33	161,654.04	181,382.97	208,238.70	139,386.36	224,906.38	242,867.36	249,589.89	242,061.12	282,468.99	2,358,519.46	1,774,618
Repairs & Maintenance	24,809.56	22,359.64	20,914.00	32,488.90	18,644.78	23,371.33	27,007.12	30,110.19	20,806.13	21,045.45	20,595.06	46,127.21	308,279.37	294,650
Utilities	52,239.15	53,857.95	33,130.78	55,329.14	38,657.13	45,087.22	57,676.66	54,511.43	50,680.49	42,051.25	33,233.64	48,912.94	565,367.78	602,143
Insurance	25,559.13	39,766.54	25,419.38	25,419.49	25,419.39	25,419.39	27,057.24	25,419.39	25,419.39	25,419.39	25,419.47	11,122.19	306,860.39	266,200
Other Expense	39,675.05	67,946.31	53,567.84	37,693.34	42,422.83	41,322.92	67,668.42	61,849.15	64,719.42	52,530.32	54,222.96	79,940.62	663,559.18	739,866
Depreciation	62,993.54	62,954.27	62,315.52	63,319.69	63,319.69	63,319.69	155,902.58	100,067.32	377,473.19	126,480.83	134,376.79	126,988.82	1,399,511.93	897,596
Bond Repayment Insurance	-	-	-	-	-	-	-	-	-	-	-	-	-	0
Bond Repayment Interest	17,910.82	17,910.82	17,910.82	17,910.82	17,910.82	17,910.82	17,910.82	17,910.82	17,910.82	17,910.82	17,910.82	17,910.82	214,929.84	214,930
Interest	2,044.95	2,124.89	3,427.40	3,961.30	3,848.62	5,885.72	6,721.64	7,129.33	5,727.42	7,188.21	4,935.61	5,096.61	58,091.70	27,726
Rent/Lease Equipment	4,907.29	7,058.68	12,839.32	17,014.55	13,978.04	16,036.90	15,347.02	12,006.34	12,247.40	10,375.81	11,827.21	9,648.68	143,287.24	48,172
Total Operating Exp	2,374,943.06	2,641,092.92	2,458,880.46	2,576,715.19	2,817,892.13	2,824,615.32	2,780,395.95	2,717,871.92	3,094,012.60	2,647,991.65	2,797,001.87	3,273,690.76	33,005,103.83	28,538,676
Net Operating Rev over Expense	15,101.23	(27,333.06)	183,315.43	54,741.58	(759,034.15)	88,519.67	658,913.75	1,718,926.25	213,074.42	(372,899.23)	329,833.09	(708,908.21)	1,394,250.77	4,742,650
<u>Non-Operating Revenue:</u>														
Non-operating Revenue	267,332.95	381,667.46	270,604.35	251,949.56	475,663.84	937,059.29	(70,619.77)	223,255.84	277,474.23	241,481.77	205,861.44	2,843,702.90	6,305,433.86	8,204,610
Interest Income	52,947.31	605.35	425.27	36,928.32	482.10	450.89	26,926.97	540.86	469.99	18,276.46	575.05	612.04	139,240.61	134,118
Other non-operating Expense	83,624.59	141,824.80	149,668.10	160,457.16	151,767.61	173,371.66	155,497.77	154,556.43	143,382.92	79,461.52	244,855.88	131,191.22	1,769,659.66	1,312,665
Total Non-Operating Rever	236,655.67	240,448.01	121,361.52	128,420.72	324,378.33	764,138.52	(199,190.57)	69,240.27	134,561.30	180,296.71	(38,419.39)	2,713,123.72	4,675,014.81	7,026,063
Net Revenue over Expense	251,756.90	213,114.95	304,676.95	183,162.30	(434,655.82)	852,658.19	459,723.18	1,788,166.52	347,635.72	(192,602.52)	291,413.70	2,004,215.51	6,069,265.58	11,768,713
DIFF s/b 0	-	-	-	-	-	-	-	-	(0.00)	-	-	-	-	-
Expenses per day	74,579.02	83,165.76	79,885.50	81,077.27	91,819.08	89,074.05	84,661.08	93,493.02	87,630.30	84,050.36	85,891.13	104,890.06		YTD
DAYS CASH ON HAND	293.71	259.88	265.39	245.66	207.78	197.40	206.42	230.80	270.15	238.90	222.40	240.11		249.20
AVERAGE YTD	293.71	275.87	272.35	265.56	252.64	242.79	237.52	236.59	240.44	240.28	238.64	238.79		

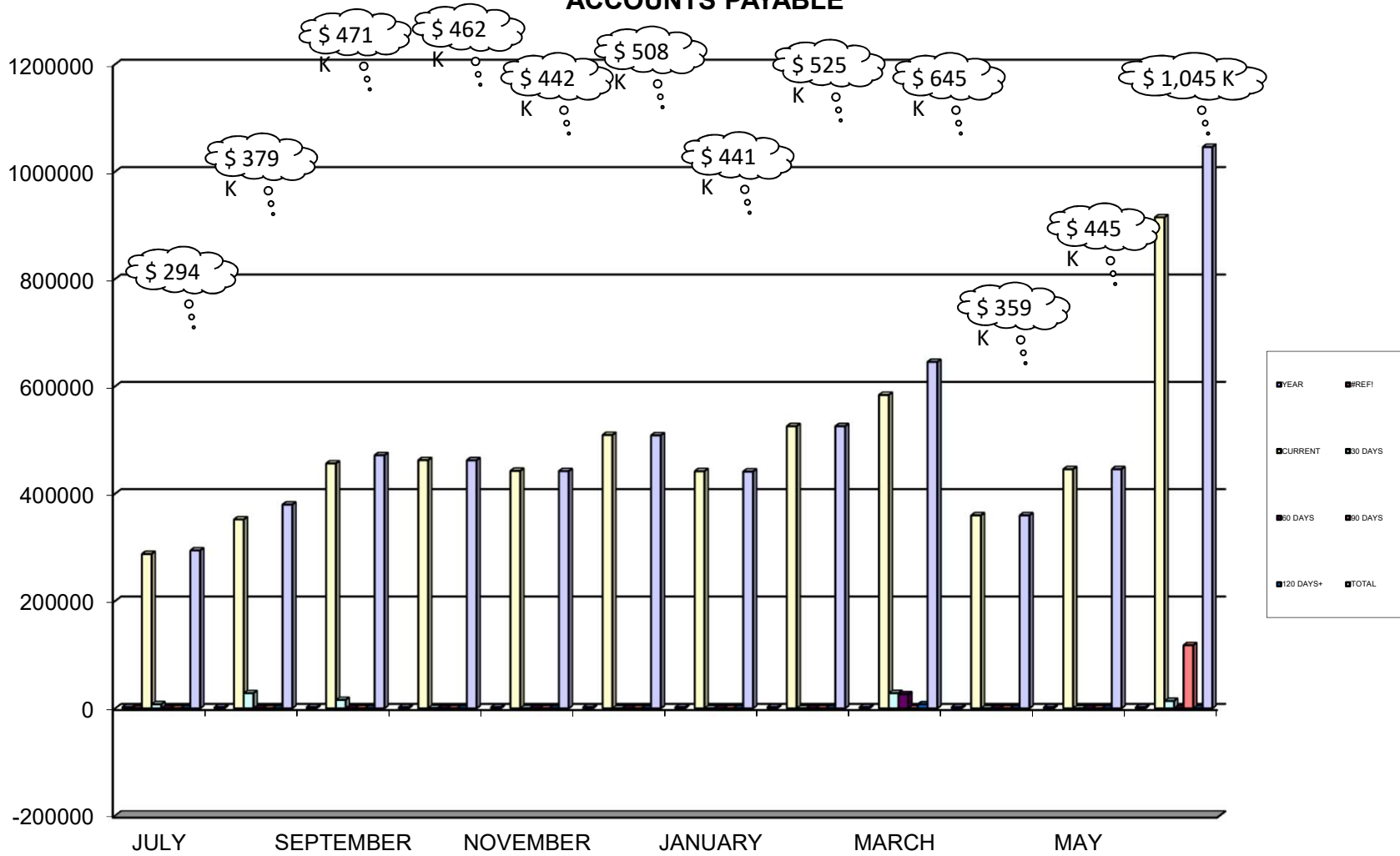
Rural Health Clinic - Burney

	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	YTD
TOTAL OUTPT REVENUE	-	-	-	-	-	-	-	-	-	(32,693.30)	(74,462.16)	(107,117.34)	(214,272.80)
Operating Expenses													
PRODUCTIVE SALARIES	-	-	-	-	-	-	-	-	-	62,812.67	75,159.12	89,741.57	227,713.36
NON-PRODUCTIVE SALARIES	-	-	-	-	-	-	-	-	-	2,784.47	5,827.00	4,265.08	12,876.55
EMPLOYEE BENEFITS	-	-	-	-	-	-	-	-	-	4,857.45	5,900.33	6,891.76	17,649.54
SUPPLIES	-	-	-	-	-	135.60	10,128.38	43,795.82	38,682.71	33,798.89	15,252.11	28,656.52	170,450.03
PROFESSIONAL FEES	-	-	-	-	-	-	-	-	14.90	15.00	33.41	38.57	101.88
TRAVELERS	-	-	-	-	-	-	-	-	-	-	-	-	-
OTHER PURCHASED SERVICES	-	-	-	-	-	7.96	-	8,838.79	14,217.30	32,301.58	9,044.83	6,638.57	71,049.03
REPAIRS	-	-	-	-	-	700.00	-	-	-	-	-	-	700.00
INSURANCE	-	-	-	-	-	-	-	-	-	-	-	-	-
OTHER	-	-	-	-	-	52.92	34.78	3,871.72	1,856.15	609.05	1,575.91	2,809.09	10,809.62
DEPRECIATION	-	-	-	-	-	-	-	-	-	-	350.41	350.41	700.82
RENTAL/LEASE	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses	-	-	-	-	-	896.48	10,163.16	56,506.33	54,771.06	137,179.11	113,143.12	139,391.57	512,050.83
Net (Profit) or Loss	0.00	0.00	0.00	0.00	0.00	896.48	10,163.16	56,506.33	54,771.06	104,485.81	38,680.96	32,274.23	297,778.03

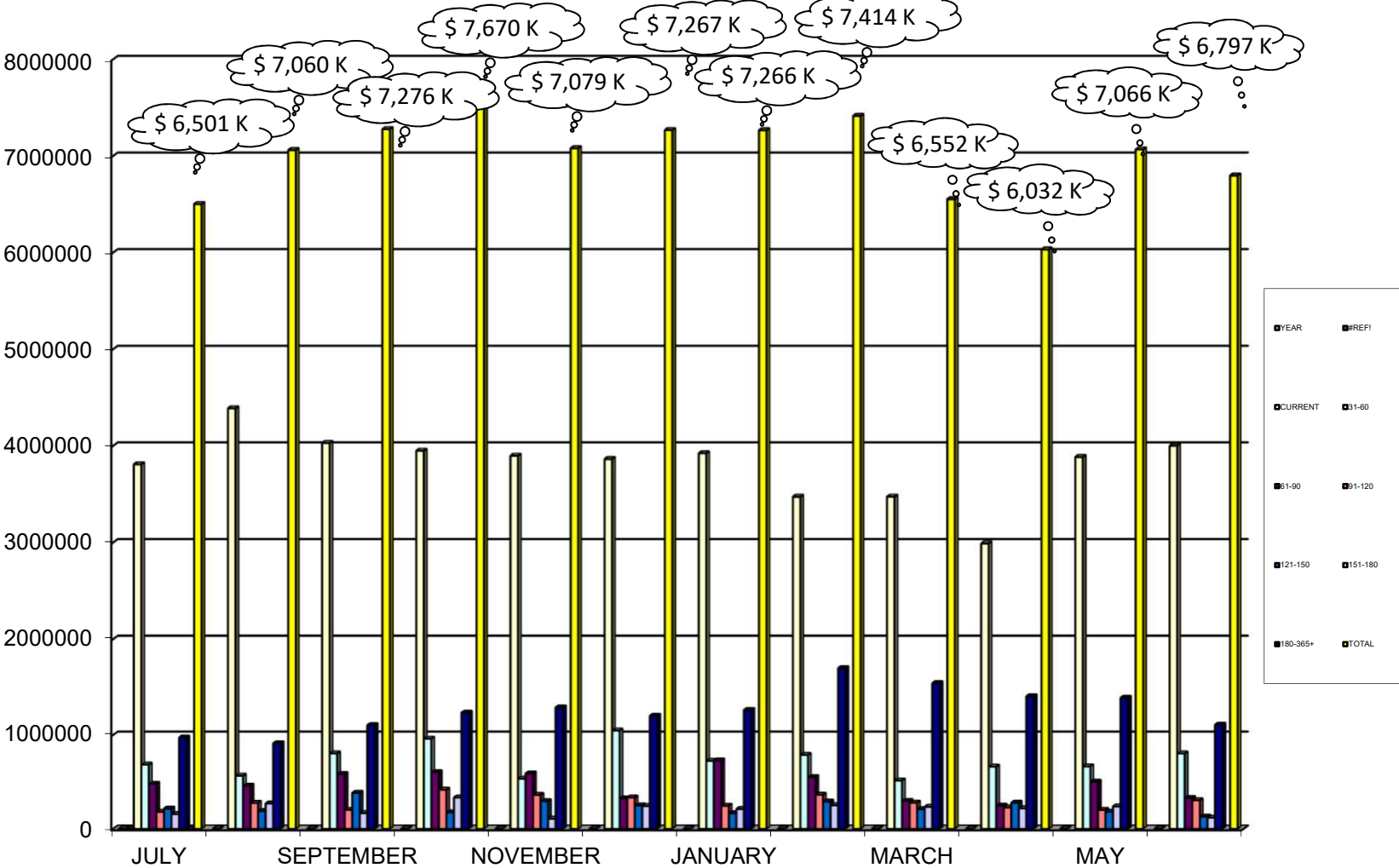
**MAYERS MEMORIAL HOSPITAL
2019-2020 OPERATING ACTUAL**

													YEAR TO DATE	
	Julv-19	AUG	SEPT	OCT	NOV	DEC	Jan-20	FEB	MAR	APR	MAY	JUN	6/30/2020 ACTUAL	FY YTD ACTUAL
Operating Revenue:														
Routine														
Acute	313,479	441,527	326,202	470,186	346,791	432,220	412,581	363,080	258,135	227,123	209,359	180,213	3,980,896	3,980,896
SNF	984,709	950,524	907,241	949,841	909,367	966,344	1,014,373	1,027,280	1,081,897	1,020,940	1,038,132	1,023,147	11,873,796	11,873,796
Ancillary														
Acute	174,100	250,072	155,539	285,875	193,353	276,597	220,258	222,591	127,821	149,524	52,640	76,958	2,185,326	2,185,326
SNF	0	0	0	342	(2,487)	0	309	0	0	0	0	1,345	(491)	(491)
Outpatient	2,113,426	2,082,449	2,030,839	2,045,949	1,652,962	1,585,654	1,820,548	1,658,574	1,628,329	1,155,709	1,455,108	1,837,180	21,066,727	21,066,727
	3,585,714	3,724,572	3,419,821	3,752,193	3,099,986	3,260,815	3,468,068	3,271,525	3,096,182	2,553,296	2,755,239	3,118,843	39,106,255	39,106,255
Less Deductions:														
Contractuals - Care/Cal	971,035	1,297,165	1,190,065	596,876	477,284	843,277	765,277	185,586	98,423	(3,523,315)	707,076	93,012	3,701,762	3,701,762
Contractuals - PPO	121,937	111,592	95,572	92,679	84,337	86,074	67,618	215,396	162,839	109,519	57,605	74,562	1,279,729	1,279,729
Charity Care & Write off	0	17,856	23,229	1,767	3,008	61,704	(0)	(1,364)	9,247	0	117,071	6,071	238,589	238,589
Other Contractual write offs	19,195	41,824	56,094	22,071	69,207	45,691	44,806	103,350	34,826	67,207	109,711	23,867	637,848	637,848
Provision For Bad Debts	130,441	45,088	(20,644)	131,437	58,457	(101,104)	37,267	172,762	85,040	(15,978)	(68,955)	74,124	527,934	527,934
Total Deductions	1,242,608	1,513,526	1,344,316	844,829	692,293	935,641	914,967	675,729	390,376	(3,362,567)	922,508	271,636	6,385,862	6,385,862
Other Revenue	33,527	18,084	18,708	19,525	52,038	18,991	63,317	43,229	58,616	109,901	154,377	(29,379)	560,934	560,934
Net Revenue	2,376,634	2,229,130	2,094,212	2,926,890	2,459,731	2,344,165	2,616,419	2,639,024	2,764,421	6,025,764	1,987,108	2,817,828	33,281,326	33,281,326
Operating Expenses:														
Salaries - Productive	929,473	954,328	970,269	632,300	831,942	647,311	971,494	1,011,763	972,747	992,883	998,651	898,852	10,812,013	10,812,013
Salaries - Non-productive	99,188	134,399	105,704	90,738	80,226	100,770	136,688	156,696	91,150	84,521	88,893	105,344	1,274,316	1,274,316
Employee Benefits	251,993	250,748	228,269	223,467	224,331	233,356	250,093	274,797	298,546	270,193	260,913	273,443	3,040,149	3,040,149
Supplies	220,876	261,401	233,431	344,833	232,944	224,732	277,529	124,749	278,528	319,285	109,896	338,567	2,966,771	2,966,771
Professional Fees	145,243	139,362	161,045	140,243	134,589	162,455	131,880	133,609	171,414	146,500	143,783	152,257	1,762,379	1,762,379
Acute/Swing travelers	51,370	55,475	53,318	68,857	34,284	66,538	65,024	26,533	28,511	27,393	11,700	31,493	520,496	520,496
SNF travelers	200,578	180,861	216,727	176,638	119,779	308,370	158,349	164,041	152,163	147,535	129,502	169,649	2,124,191	2,124,191
Ancillary travelers	91,768	93,419	142,190	106,971	101,041	116,988	124,359	95,120	53,410	72,460	68,743	105,994	1,172,461	1,172,461
Other Purchased Services	91,018	147,700	145,029	134,194	128,421	160,136	191,655	160,467	204,222	102,842	141,471	167,462	1,774,618	1,774,618
Repairs & Maintenance	32,968	36,117	24,262	19,594	(20,077)	19,785	27,247	26,606	27,746	45,324	27,135	27,943	294,650	294,650
Utilities	47,035	53,399		48,331	53,643	55,659	57,818	59,578	54,787	53,520	48,250	70,123	602,143	602,143
Insurance	35,534	22,051	22,331	22,191	22,191	22,191	22,191	22,191	22,191	22,191	22,191	8,758	266,200	266,200
Other Expense	40,571	51,167	41,725	53,745	37,286	46,069	121,109	53,541	49,989	45,871	149,311	49,483	739,866	739,866
Depreciation	67,452	67,263	66,759	66,494	129,360	72,774	72,529	72,529	72,529	72,529	72,196	65,182	897,596	897,596
Bond Repayment Insurance	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bond Repayment Interest	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	214,930	214,930
Interest	2,225	2,382	2,413	2,616	2,517	2,091	2,204	1,991	2,353	2,491	2,398	2,045	27,726	27,726
Rent/Lease Equipment	(14,475)	6,500	4,523	3,408	2,275	4,438	4,061	7,088	8,342	8,224	5,206	8,583	48,172	48,172
Total Operating Expense	2,310,727	2,474,483	2,435,906	2,152,531	2,132,662	2,261,574	2,632,139	2,409,210	2,506,537	2,431,672	2,298,148	2,493,086	28,538,676	28,538,676
Net Operating Rev over Expense	65,907	(245,353)	(341,694)	774,359	327,068	82,592	(15,721)	229,814	257,884	3,594,092	(311,040)	324,742	4,742,650	4,742,650
Non-Operating Revenue:														
Non-operating Revenue	655,108	148,708	158,439	210,306	580,022	775,440	252,437	225,526	264,276	762,676	4,139,811	31,860	8,204,610	8,204,610
Interest Income	0	0	0	37,999	0	0	51,936	0	0	44,183	0	0	134,118	134,118
Other non-operating Expense	6,942	103,819	80,455	131,612	99,579	106,703	121,709	132,273	102,553	162,275	140,728	124,016	1,312,665	1,312,665
Total Non-Operating Revenue	648,165	44,889	77,984	116,694	480,442	668,737	182,664	93,254	161,722	644,584	3,999,082	(92,155)	7,026,063	7,026,063
Net Revenue over Expense	714,072	(200,465)	(263,710)	891,053	807,511	751,329	166,944	323,067	419,606	4,238,676	3,688,043	232,587	11,768,713	11,768,713

ACCOUNTS PAYABLE



ACCOUNTS RECEIVABLE



ACCOUNTS RECEIVABLE

<u>MONTH</u>	<u>YEAR</u>	<u>CURRENT</u>	<u>31-60</u>	<u>61-90</u>	<u>91-120</u>	<u>121-150</u>	<u>151-180</u>	<u>180-365+</u>	<u>TOTAL</u>
JULY	2020	3,808,505.41	684,081.14	478,769.78	182,797.53	216,095.25	158,177.56	972,686.12	6,501,112.79
AUGUST	2020	4,387,751.78	566,156.56	458,532.33	276,242.35	190,206.62	270,647.64	910,740.75	7,060,278.03
SEPTEMBER	2020	4,030,146.38	803,219.40	584,507.49	202,684.14	383,397.08	168,675.77	1,104,241.44	7,276,871.70
OCTOBER	2020	3,949,311.60	960,333.45	604,173.98	418,005.43	176,858.64	333,873.33	1,236,994.29	7,679,550.72
NOVEMBER	2020	3,896,866.37	534,908.87	589,134.00	361,549.09	294,855.36	109,559.81	1,292,441.68	7,079,315.18
DECEMBER	2020	3,863,859.86	1,047,677.46	325,127.93	333,989.96	249,004.19	243,537.63	1,204,251.36	7,267,448.39
JANUARY	2021	3,923,901.35	723,801.20	729,040.18	245,377.23	165,751.80	212,074.27	1,266,054.10	7,266,000.13
FEBRUARY	2021	3,473,086.63	787,106.33	549,945.37	363,267.80	290,609.25	252,083.08	1,698,891.07	7,414,989.53
MARCH	2021	3,473,247.69	515,073.06	297,807.80	279,008.53	209,135.90	234,484.27	1,543,907.96	6,552,665.21
APRIL	2021	2,989,631.30	662,648.85	247,186.78	227,985.41	278,162.65	218,707.72	1,407,791.76	6,032,114.47
MAY	2021	3,885,020.59	665,760.88	501,946.46	201,026.73	181,402.55	238,807.62	1,392,873.45	7,066,838.28
JUNE	2021	4,002,455.52	803,017.18	329,280.94	303,936.24	130,145.98	119,583.64	1,108,696.02	6,797,115.52

ACCOUNTS PAYABLE (includes accrued payables)

<u>MONTH</u>	<u>YEAR</u>	<u>CURRENT</u>	<u>30 DAYS</u>	<u>60 DAYS</u>	<u>90 DAYS</u>	<u>120 DAYS+</u>	<u>TOTAL</u>
JULY	2020	287,401.93	7,427.81	50.68	0.00	(909.90)	293,970.52
AUGUST	2020	351,774.23	28,113.84	220.99	0.00	(654.90)	379,454.16
SEPTEMBER	2020	456,106.23	15,505.86	0.00	(105.75)	(94.20)	471,412.14
OCTOBER	2020	462,259.62	408.82	15.53	0.00	(654.90)	462,029.07
NOVEMBER	2020	442,248.09	199.55	0.00	0.00	(654.90)	441,792.74
DECEMBER	2020	509,075.50	0.00	0.00	0.00	(654.90)	508,420.60
JANUARY	2021	441,697.67	0.00	0.00	0.00	(654.90)	441,042.77
FEBRUARY	2021	525,544.43	0.00	0.00	0.00	0.00	525,544.43
MARCH	2021	583,710.11	28,253.31	26,023.67	0.00	7,321.00	645,308.09
APRIL	2021	359,351.37	0.00	0.00	0.00	0.00	359,351.37
MAY	2021	445,418.36	0.00	0.00	0.00	0.00	445,418.36
JUNE	2021	914,627.37	13,605.96	0.00	117,448.39	0.00	1,045,681.72

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2021

2020	2021											average	
	<u>JULY</u>	<u>AUGUST</u>	<u>SEPTEMBER</u>	<u>OCTOBER</u>	<u>NOVEMBER</u>	<u>DECEMBER</u>	<u>JANUARY</u>	<u>FEBRUARY</u>	<u>MARCH</u>	<u>APRIL</u>	<u>MAY</u>	<u>JUNE</u>	<u>beg balance</u>
BEGINNING AP BALANCE	1,368,758.41	293,970.52	379,454.16	471,412.14	462,029.07	441,792.74	508,420.60	441,042.77	525,544.43	645,308.09	359,351.37	445,418.36	528,541.89
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	YTD total												
<u>CASH COLLECTIONS</u>	<u>cash collections</u>												
PATIENT PAYMENTS	1,628,289.37	1,789,474.61	2,102,148.76	2,103,358.41	2,204,561.13	2,265,555.62	2,474,547.29	2,176,361.78	2,746,763.77	2,277,060.68	1,876,800.16	2,690,115.45	26,335,037.03
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,148,109.00	0.00	0.00	0.00	2,148,109.00
DSH (Disproportionate Share)	15,578.00	0.00	0.00	15,578.00	0.00	0.00	15,577.34	0.00	0.00	17,303.00	0.00	0.00	64,036.34
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	113,558.73	0.00	0.00	113,558.73
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	89,383.12	0.00	0.00	89,383.12
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	539,674.67	127,021.99	458,180.92	0.00	217,139.95	21,704.96	0.00	0.00	0.00	0.00	0.00	0.00	1,363,722.49
CHFFA FUNDING	800,000.00	0.00	0.00	0.00	500,000.00	200,000.00	0.00	0.00	0.00	0.00	0.00	0.00	1,500,000.00
PRIME	0.00	0.00	35,572.50	0.00	573,750.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	609,322.50
IGT RATE RANGE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	7,176,939.09	7,176,939.09
QJP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
HQAF	0.00	0.00	103,687.50	0.00	0.00	0.00	103,687.50	4,952,206.59	103,687.50	0.00	0.00	103,687.50	5,366,956.59
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SPECIAL - WINDMILL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TAXES	30,014.65	290,715.00	772.47	31,643.31	746.75	10,671.61	403,058.43	62,751.79	0.00	0.00	343,455.60	8,190.86	1,182,020.47
RENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
VENDING / CAFETERIA	1,487.50	1,367.12	1,633.78	1,406.75	1,117.50	1,803.75	1,482.42	1,519.45	2,262.00	2,066.25	1,716.50	2,180.25	20,043.27
Telemed Grant (HRSA)	9,000.00	9,813.08	0.00	0.00	0.00	16,698.66	30,779.69	9,000.00	0.00	0.00	0.00	0.00	75,291.43
Mayers Healthcare Foundation	0.00	22,000.00	0.00	0.00	0.00	518,361.54	0.00	0.00	0.00	0.00	0.00	0.00	540,361.54
MISC (REBATES/REIMB, CARES ACT ETC)	36,771.73	153,550.00	23,541.00	153.55	19,652.26	240,862.58	46,527.30	17,100.00	10,430.10	19,607.10	8,667.14	330,583.73	907,446.49
<u>TOTAL COLLECTIONS</u>	3,060,815.92	2,393,941.80	2,725,536.93	2,152,140.02	3,516,967.59	3,275,658.72	3,075,659.97	7,218,939.61	5,011,252.37	2,518,978.88	2,230,639.40	10,311,696.88	47,492,228.09
	YTD total												
<u>EXPENSES</u>	<u>expenses</u>												
INCOME STATEMENT EXPENSES	2,309,904.57	2,576,013.76	2,393,137.54	2,509,434.20	2,750,723.82	2,755,409.91	2,617,771.73	2,610,675.27	2,710,811.99	2,514,322.61	2,657,689.47	3,141,605.33	31,547,500.20
ASSET EXPENSES	0.00	6,000.00	39,923.21	24,100.00	0.00	0.00	64,048.00	0.00	0.00	0.00	0.00	19,100.50	153,171.71
CIP EXPENSES	318,690.83	591,238.33	916,874.32	378,155.51	892,552.19	333,590.50	201,781.41	197,985.04	313,759.87	191,064.79	136,740.54	404,212.06	4,876,645.39
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	0.00	0.00	255,596.61	185,253.11	1,547,556.07	0.00	0.00	3,315.91	2,533,007.97	0.00	0.00	4,524,729.67
USDA PRIN-INT PYMTS	0.00	0.00	678,774.74	0.00	0.00	0.00	0.00	0.00	332,001.25	0.00	0.00	0.00	1,010,775.99
MEDICARE/MCAL REPAYMENT PLANS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CAPITAL LEASES	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	0.00	0.00	0.00	0.00	0.00	0.00	12,495.48
<u>TOTAL EXPENSES</u>	2,630,677.98	3,175,334.67	4,030,792.39	3,169,368.90	3,830,611.70	4,638,639.06	2,883,601.14	2,808,660.31	3,359,889.02	5,238,395.37	2,794,430.01	3,564,917.89	42,125,318.44
<u>collections less expenses</u>	430,137.94	(781,392.87)	(1,305,255.46)	(1,017,228.88)	(313,644.11)	(1,362,980.34)	192,058.83	4,410,279.30	1,651,363.35	(2,719,416.49)	(563,790.61)	6,746,778.99	5,366,909.65
	average												
	ending balance												
ENDING AP BALANCE	293,970.52	379,454.16	471,412.14	462,029.07	441,792.74	508,420.60	441,042.77	525,544.43	645,308.09	359,351.37	445,418.36	1,045,681.72	501,618.83
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2020

	2019						2020						average
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	464,958.41	489,204.13	565,004.61	500,949.55	606,967.36	294,555.16	460,952.68	493,266.07	242,261.91	448,978.72	469,315.46	621,654.80	457,568.88
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<u>CASH COLLECTIONS</u>													<u>YTD total</u>
PATIENT PAYMENTS	2,054,550.07	2,023,782.09	1,774,139.24	2,276,150.54	2,077,542.19	1,980,831.00	2,008,536.70	1,980,838.09	2,068,619.51	1,896,703.33	2,036,163.31	1,612,181.31	23,790,037.38
COST REPORT SETTLEMENTS	0.00	0.00	31,219.00	0.00	0.00	0.00	0.00	0.00	0.00	948,040.00	30,836.00	513,000.00	1,523,095.00
DSH (Disproportionate Share)	17,006.00	146.65	0.00	0.00	17,005.00	0.00	17,006.03	1,203.35	0.00	15,578.00	0.00	0.00	67,945.03
OUTPATIENT SUPPLEMENTAL	54,237.08	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	914,187.71	78,191.08	0.00	1,046,615.87
DPNF SUPPLEMENTAL	0.00	0.00	0.00	10,661.04	44,170.42	0.00	0.00	0.00	124,129.10	1,103,896.49	0.00	0.00	1,282,857.05
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	722,137.57	1,619,108.25	1,171,809.59	485,745.02	0.00	926,284.79	723,370.50	0.00	277,012.93	0.00	0.00	0.00	5,925,468.65
PRIME	0.00	0.00	0.00	0.00	675,000.00	0.00	0.00	0.00	0.00	0.00	573,750.00	0.00	1,248,750.00
IGT RATE RANGE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,425,504.48	0.00	0.00	4,425,504.48
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
HQAF	0.00	0.00	0.00	156,477.74	0.00	12,205.23	0.00	0.00	3,358,986.58	46,948.67	0.00	227,448.23	3,802,066.45
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SPECIAL - WINDMILL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TAXES	20,930.11	4,147.05	837.32	29,321.61	41.71	6,636.58	386,176.88	96,141.01	16.40	0.00	295,400.87	0.00	839,649.54
RENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
VENDING / CAFETERIA	3,564.40	3,884.73	4,564.52	2,391.97	3,204.59	2,952.59	4,534.07	4,257.74	1,139.10	0.00	0.00	850.00	31,343.71
MISC (REBATES/REIMB, CARES ACT ETC)	540,128.99	17,453.67	12,597.73	15,790.83	47,445.12	537,401.96	5,282.25	12,398.09	56,852.76	547,471.22	3,947,330.39	245,624.60	5,985,777.61
<u>TOTAL COLLECTIONS</u>	3,412,554.22	3,668,522.44	2,995,167.40	2,976,538.75	2,864,409.03	3,466,312.15	3,144,906.43	2,094,838.28	5,886,756.38	9,898,329.90	6,961,671.65	2,599,104.14	49,969,110.77
<u>EXPENSES</u>													<u>YTD total</u>
INCOME STATEMENT EXPENSES	2,241,050.00	2,404,838.00	2,428,272.00	2,083,420.82	2,000,784.87	2,186,708.20	2,557,406.62	2,336,681.35	2,431,655.70	2,356,651.67	2,223,553.92	2,425,859.21	27,676,882.36
ASSET EXPENSES	0.00	0.00	0.00	0.00	883,011.43	0.00	0.00	0.00	0.00	0.00	0.00	0.00	883,011.43
CIP EXPENSES	871,023.18	2,088,240.00	1,352,052.41	169,228.41	844,942.85	997,518.70	1,047,291.49	34,046.91	186,035.01	277,253.45	561,547.50	1,169,223.71	9,598,403.62
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	0.00	0.00	337,500.00	0.00	0.00	1,010,999.00	0.00	1,543,334.00	286,950.00	120,475.58	0.00	3,299,258.58
USDA PRIN-INT PYMTS	0.00	0.00	328,696.29	0.00	0.00	0.00	0.00	0.00	283,982.46	0.00	0.00	0.00	612,678.75
MEDICARE/MCAL REPAYMENT PLANS	0.00	0.00	31,219.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	31,219.00
CAPITAL LEASES	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	24,990.96
<u>TOTAL EXPENSES</u>	3,114,155.76	4,495,160.58	4,142,322.28	2,592,231.81	3,730,821.73	3,186,309.48	4,617,779.69	2,372,810.84	4,447,089.75	2,922,937.70	2,907,659.58	3,597,165.50	42,126,444.70
<u>collections less expenses</u>	298,398.46	(826,638.14)	(1,147,154.88)	384,306.94	(866,412.70)	280,002.67	(1,472,873.26)	(277,972.56)	1,439,666.63	6,975,392.20	4,054,012.07	(998,061.36)	7,842,666.07
													<u>average</u>
ENDING AP BALANCE	489,204.13	565,004.61	500,949.55	606,967.36	294,555.16	460,952.68	493,266.07	242,261.91	448,978.72	469,315.46	621,654.80	1,368,758.41	455,793.35
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<u>ending balance</u>

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2019

	2018					2019						average	
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	376,923.71	272,028.97	234,986.52	406,231.17	345,087.81	254,834.80	458,399.76	636,982.41	720,959.31	192,824.43	394,889.29	211,741.55	390,377.11
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													YTD total
CASH COLLECTIONS													cash collections
PATIENT PAYMENTS	1,674,419.83	1,607,357.78	1,928,154.51	1,824,762.09	1,725,299.50	1,721,719.72	1,933,020.84	1,374,465.47	1,752,143.85	1,945,223.92	1,942,912.05	1,746,357.46	21,175,837.02
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	595,947.00	0.00	0.00	249,000.00	0.00	844,947.00
DSH (Disproportionate Share)	15,726.00	0.00	66,730.43	32,449.00	0.00	0.00	15,728.96	0.00	0.00	17,789.25	0.00	0.00	148,423.64
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	760,234.86	0.00	0.00	0.00	760,234.86
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	396,400.10	0.00	0.00	0.00	396,400.10
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	543,907.84	681,735.00	154,419.86	0.00	754,603.43	8,952.95	0.00	2,306,184.28	0.00	1,123,268.29	600,322.68	0.00	6,173,394.33
PRIME	0.00	0.00	0.00	0.00	1,250,000.00	0.00	0.00	0.00	0.00	0.00	0.00	675,000.00	1,925,000.00
IGT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,082,831.92	202,794.00	4,285,625.92
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
HQARF	0.00	206,704.81	0.00	22,485.09	223,467.90	0.00	0.00	223,467.90	0.00	9,246.71	4,695,888.93	186,775.56	5,568,036.90
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SPECIAL - WINDMILL	0.00	400,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	400,000.00
TAXES	12,936.82	26,157.10	824.33	89,331.02	1,809.92	11,466.49	369,161.43	7,509.24	55,518.65	823.50	289,203.41	40,712.88	905,454.79
RENTS	4,464.00	0.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	0.00	6,696.00	0.00	2,232.00	26,784.00
VENDING / CAFETERIA	2,002.55	3,392.05	2,457.80	4,405.79	3,275.14	3,530.53	3,455.13	4,257.74	3,754.31	3,943.77	4,361.01	4,108.94	42,944.76
MISC (REBATES/REIMB ETC)	15,337.82	29,884.69	32,891.26	108,748.16	13,665.82	39,931.31	17,723.31	131,847.89	33,790.21	1,073,668.59	162,809.31	10,590.34	1,670,888.71
TOTAL COLLECTIONS	2,268,794.86	2,955,231.43	2,187,710.19	2,084,413.15	3,974,353.71	1,787,833.00	2,341,321.67	4,645,911.52	3,001,841.98	4,180,660.03	12,027,329.31	2,868,571.18	44,323,972.03
													YTD total
EXPENSES													expenses
INCOME STATEMENT EXPENSES	2,091,754.00	2,057,660.00	2,234,738.00	2,231,569.03	1,921,004.98	2,334,740.00	2,232,843.80	2,116,234.84	2,176,946.03	2,368,274.28	2,170,387.00	(72,671.53)	23,863,480.44
ASSET EXPENSES	102,330.40	11,529.08	0.00	0.00	66,348.46	43,314.13	327,117.63	0.00	0.00	66,987.64	0.00	8,168.79	625,796.13
CIP EXPENSES	503,438.88	713,227.49	81,174.16	131,966.85	786,444.04	249,334.41	282,502.70	2,052,770.19	18,360.38	2,816,412.00	618,712.47	621,416.37	8,875,759.94
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,436,322.00	0.00	0.00	540,417.96	0.00	1,976,739.96
USDA PRIN-INT PYMTS	0.00	0.00	231,613.83	0.00	0.00	0.00	0.00	0.00	150,124.66	0.00	0.00	0.00	381,738.49
MEDICARE/MCAL REPAYMENT PLANS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CAPITAL LEASES	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	24,990.96
TOTAL EXPENSES	2,699,605.86	2,784,499.15	2,549,608.57	2,365,618.46	2,775,880.06	2,629,471.12	2,844,546.71	5,607,409.61	2,347,513.65	5,253,756.50	3,331,600.01	558,996.22	35,748,505.92
collections less expenses	(430,811.00)	170,732.28	(361,898.38)	(281,205.31)	1,198,473.65	(841,638.12)	(503,225.04)	(961,498.09)	654,328.33	(1,073,096.47)	8,695,729.30	2,309,574.97	8,575,466.12
													average
ENDING AP BALANCE	272,028.97	234,986.52	406,231.17	345,087.81	254,834.80	458,399.76	636,982.41	720,959.31	192,824.43	394,889.29	211,741.55	464,958.41	375,360.55
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													ending balance

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2018

	2017						2018						average
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	491,563.75	485,512.66	639,395.06	558,925.42	355,527.91	593,900.07	461,633.94	538,591.60	498,960.16	514,902.93	436,268.36	418,115.89	499,441.48
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<u>YTD total</u>
CASH COLLECTIONS													<u>cash collections</u>
PATIENT PAYMENTS	1,441,915.58	1,798,338.39	1,557,840.85	1,863,353.57	1,871,150.20	1,795,777.37	1,977,003.96	1,289,972.24	1,725,768.46	1,732,701.22	1,663,105.77	1,218,613.33	19,935,540.94
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	116,497.00	0.00	0.00	0.00	0.00	355,176.32	471,673.32
DSH (Disproportionate Share)	15,878.00	0.00	0.00	16,259.00	0.00	0.00	15,900.00	0.00	25,055.00	15,726.00	0.00	59,181.00	147,999.00
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	619,960.00	0.00	29,168.70	33,436.42	682,565.12
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	0.00	0.00	6,577,725.68	0.00	17,467.19	11,278.51	0.00	18,655.50	27,920.25	19,471.87	0.00	377,898.82	7,050,417.82
PRIME	0.00	0.00	0.00	0.00	0.00	750,000.00	0.00	0.00	0.00	0.00	250,000.00	0.00	1,000,000.00
IGT	0.00	0.00	0.00	1,178,883.84	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,903,411.98	3,082,295.82
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	73,178.24	0.00	73,178.24
HQARF	9,177.00	0.00	0.00	2,200,636.76	0.00	0.00	0.00	0.00	142,139.46	0.00	268,919.93	1,430,490.69	4,051,363.84
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	366,071.95	0.00	0.00	0.00	0.00	366,071.95
TAXES	51,004.54	10,215.64	24,861.80	4,126.29	1,233.12	11,391.39	363,208.46	63,626.36	0.00	150.30	369,374.19	44,114.10	943,306.19
RENTS	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	26,784.00
VENDING / CAFETERIA	3,562.05	4,502.52	3,006.44	4,351.11	4,049.86	3,971.67	4,475.59	3,256.05	5,016.43	4,107.83	3,557.30	1,614.50	45,471.35
MISC (REBATES/REIMB ETC)	22,819.31	23,206.89	41,026.39	45,608.77	83,227.95	114,832.58	81,892.46	65,370.02	15,649.69	56,598.57	61,059.23	4,193.82	615,485.68
TOTAL COLLECTIONS	1,546,588.48	1,838,495.44	8,206,693.16	5,315,451.34	1,979,360.32	2,689,483.52	2,561,209.47	1,809,184.12	2,563,741.29	1,830,987.79	2,720,595.36	5,430,362.98	38,492,153.27
													<u>YTD total</u>
EXPENSES													<u>expenses</u>
INCOME STATEMENT EXPENSES	1,856,257.47	2,011,328.71	1,957,430.54	1,829,451.00	1,869,280.65	1,820,704.38	1,940,167.00	1,823,190.95	2,065,286.00	1,978,214.00	2,035,883.00	2,190,434.91	23,377,628.61
ASSET EXPENSES	5,857.00	172,821.38	31,902.00	22,882.00	0.00	0.00	0.00	0.00	0.00	219,993.06	27,451.12	248,929.00	729,835.56
CIP EXPENSES	24,460.24	226,686.34	133,591.91	104,236.86	6,730.76	10,775.36	45,881.66	34,139.55	34,738.65	22,586.40	58,967.41	383,532.69	1,086,327.83
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	574,768.00	0.00	0.00	0.00	375,000.00	375,000.00	0.00	1,093,035.00	125,000.00	243,256.00	0.00	2,786,059.00
USDA EXP (PAYOFF AP & GO BOND,ETC)	0.00	0.00	6,384,249.83	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6,384,249.83
EMR LOAN	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R STAGE 1 REPAYMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2007 REVENUE BOND	40,146.22	40,146.22	40,146.22	40,146.22	40,146.22	40,117.65	40,117.65	40,117.65	40,117.65	40,117.65	0.00	0.00	401,319.35
MEDICARE/MCAL REPAYMENT PLANS	268,003.05	0.00	0.00	0.00	0.00	0.00	95,610.00	0.00	0.00	0.00	556,000.00	0.00	919,613.05
CHFFA	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	0.00	0.00	123,147.20
CAPITAL LEASES	2,082.58	2,082.41	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	24,990.79
PG & E RETROFIT PAYMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
LINE OF CREDIT Prin/Int Paymts	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL EXPENSES	2,209,121.28	3,040,147.78	8,561,717.80	2,011,113.38	1,930,554.93	2,260,994.69	2,511,173.61	1,911,845.45	3,247,574.60	2,400,308.41	2,923,640.11	2,824,979.18	35,833,171.22
collections less expenses	(662,532.80)	(1,201,652.34)	(355,024.64)	3,304,337.96	48,805.39	428,488.83	50,035.86	(102,661.33)	(683,833.31)	(569,320.62)	(203,044.75)	2,605,383.80	2,658,982.05
													<u>average</u>
ENDING AP BALANCE	485,512.66	639,395.06	558,925.42	355,527.91	593,900.07	461,633.94	538,591.60	498,960.16	514,902.93	436,268.36	418,115.89	376,923.71	489,888.14
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<u>ending balance</u>

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2017

	2016					2017						<u>average</u>	
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	<u>beg balance</u>
BEGINNING AP BALANCE	527,868.70	810,222.00	557,832.00	591,046.00	595,175.00	691,239.61	527,937.85	607,821.46	666,491.81	765,971.95	471,784.83	355,815.39	597,433.88
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<u>YTD total</u>
<u>CASH COLLECTIONS</u>													<u>cash collections</u>
PATIENT PAYMENTS	1,806,490.48	1,651,767.47	1,974,628.45	1,851,149.13	1,780,383.29	1,828,309.48	1,874,504.56	1,689,841.39	1,835,622.31	1,602,859.88	1,616,872.18	1,780,304.70	21,292,733.32
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	124,388.00	0.00	0.00	0.00	0.00	124,388.00
DSH (Disproportionate Share)	229.00	11,746.00	0.00	16,771.00	27,949.00	306.00	22,384.00	0.00	0.00	45,759.50	15,878.00	69.00	141,091.50
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	599,425.00	0.00	0.00	0.00	0.00	599,425.00
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	93,471.28	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	93,471.28
PRIME	375,000.00	0.00	0.00	0.00	1,125,000.00	0.00	0.00	0.00	0.00	0.00	180,000.00	0.00	1,680,000.00
IGT	0.00	0.00	191,084.00	0.00	0.00	0.00	1,154,784.55	0.00	0.00	0.00	0.00	300,919.00	1,646,787.55
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	84,345.14	0.00	84,345.14
HQARF	0.00	27,854.38	0.00	0.00	33,528.24	0.00	1,269,333.08	462,362.80	0.00	36,308.31	0.00	486,495.96	2,315,882.77
TAXES	44,662.93	9,489.30	26,857.58	3,005.81	1,102.03	8,349.63	263,174.57	13,834.70	53,522.82	806.98	184,608.58	7,877.13	617,292.06
RENTS	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	26,784.00
VENDING / CAFETERIA	7,078.33	4,375.02	4,105.47	4,919.34	3,844.37	3,705.49	3,431.29	3,646.12	1,279.08	5,191.78	3,601.98	4,105.76	49,284.03
MISC (REBATES/REIMB ETC)	37,606.78	7,722.74	12,976.71	29,247.76	25,755.02	40,710.64	7,875.79	53,837.40	40,800.19	63,283.98	108,961.24	23,485.66	452,263.91
<u>TOTAL COLLECTIONS</u>	2,273,299.52	1,715,186.91	2,211,884.21	2,000,796.32	2,999,793.95	1,883,613.24	4,597,719.84	2,949,567.41	1,933,456.40	1,756,442.43	2,196,499.12	2,605,489.21	29,123,748.56
													<u>YTD total</u>
<u>EXPENSES</u>													<u>expenses</u>
INCOME STATEMENT EXPENSES	1,969,989.51	1,684,329.66	1,879,461.61	1,861,548.00	1,865,337.71	1,725,612.00	1,886,686.00	1,589,361.35	1,801,293.39	1,884,373.29	1,763,964.00	1,907,599.00	21,819,555.52
ASSET EXPENSES	0.00	0.00	60,467.32	24,282.99	0.00	0.00	49,049.20	203,263.75	0.00	0.00	0.00	12,175.20	349,238.46
CIP EXPENSES	25,161.34	18,249.89	15,161.34	118,820.13	171,225.00	243,250.67	83,578.56	120,645.34	149,929.59	28,310.59	175,156.00	197,468.56	1,346,957.01
IGT EXPENSES	18,750.00	104,991.00	0.00	1,143,836.00	646,050.00	0.00	0.00	0.00	0.00	0.00	165,340.00	0.00	2,078,967.00
EMR LOAN	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R STAGE 1 REPAYMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2007 REVENUE BOND	40,763.71	40,763.71	40,763.71	40,763.71	40,763.71	40,581.92	40,581.92	40,581.92	40,581.92	40,581.92	40,581.92	40,146.22	487,456.29
MEDICARE/MCAL REPAYMENT PLANS	0.00	0.00	0.00	21,860.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	21,860.00
CHFFA	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	147,776.64
CAPITAL LEASES	13,586.73	13,586.73	13,586.73	13,586.73	13,586.73	13,586.73	13,586.73	13,586.73	9,598.42	9,598.42	2,082.58	2,082.58	132,055.84
PG & E RETROFIT PAYMENT	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	758.65	758.65	758.65	758.37	0.00	0.00	0.00	13,138.47
LINE OF CREDIT Prin/Int Paymts	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<u>TOTAL EXPENSES</u>	2,082,586.84	1,876,256.54	2,023,776.26	3,239,033.11	2,751,298.70	2,036,104.69	2,086,555.78	1,980,512.46	2,014,476.41	1,975,178.94	2,159,439.22	2,171,786.28	26,397,005.23
<u>collections less expenses</u>	190,712.68	(161,069.63)	188,107.95	(1,238,236.79)	248,495.25	(152,491.45)	2,511,164.06	969,054.95	(81,020.01)	(218,736.51)	37,059.90	433,702.93	2,726,743.33
													<u>average</u>
ENDING AP BALANCE	810,222.00	557,832.00	591,046.00	595,175.00	691,239.61	527,937.85	607,821.46	666,491.81	765,971.95	471,784.83	355,815.39	491,563.75	594,408.47
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<u>ending balance</u>

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2016

	2015					2016						average	
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	1,403,293.12	1,013,872.08	1,132,077.05	1,305,706.83	377,638.39	645,938.98	721,352.79	598,892.07	403,865.06	547,616.67	347,724.18	323,072.08	735,087.44
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	3,260,000.00	619,335.86	319,335.86	69,335.83	0.00	0.00	0.00	0.00	0.00	355,667.30
CASH COLLECTIONS													YTD total
													cash collections
PATIENT PAYMENTS	1,883,382.57	1,616,045.61	1,590,689.00	1,787,501.58	1,682,418.83	1,972,278.35	1,168,136.67	1,736,601.26	2,001,580.43	1,657,473.88	1,801,967.04	1,750,613.13	20,648,688.35
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	1,674.00	0.00	0.00	0.00	0.00	0.00	0.00	1,674.00
DSH (Disproportionate Share)	8,969.00	2,781.00	0.00	10,550.00	9,978.00	781.00	0.00	16,052.00	0.00	0.00	0.00	11,155.00	60,266.00
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	578,479.00	51,546.50	0.00	630,025.50
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	237,831.64	14,562.76	0.00	252,394.40
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	615,735.79	0.00	0.00	150,000.00	0.00	0.00	0.00	115,703.67	0.00	881,439.46
IGT	0.00	0.00	0.00	6,074,536.45	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6,074,536.45
HQARF	20,534.40	20,367.44	555,742.00	0.00	0.00	29,552.61	1,945.64	29,978.39	0.00	0.00	328,291.68	0.00	986,412.16
TAXES	11,721.21	11,270.56	27,279.98	2,060.37	950.01	6,970.90	235,957.32	52,433.69	678.84	570.12	167,082.00	7,510.96	524,485.96
RENTS	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	26,784.00
VENDING / CAFETERIA	5,278.89	5,561.60	3,069.86	3,321.78	3,138.49	3,893.59	3,841.51	2,916.59	2,845.52	3,589.15	3,141.35	3,823.57	44,421.90
MISC (REBATES/REIMB ETC)	24,287.01	42,050.13	34,110.13	27,522.87	14,650.06	8,405.34	13,807.43	12,811.81	25,524.09	87,859.00	85,186.46	28,579.27	404,793.60
TOTAL COLLECTIONS	1,956,405.08	1,700,308.34	2,213,122.97	8,523,460.84	1,713,367.39	2,025,787.79	1,575,920.57	1,853,025.74	2,032,860.88	2,568,034.79	2,569,713.46	1,803,913.93	30,535,921.78
													YTD total
EXPENSES													expenses
INCOME STATEMENT EXPENSES	1,688,086.00	1,743,624.19	1,686,399.15	1,735,665.68	1,547,755.00	1,696,560.00	1,685,764.00	1,613,736.17	1,923,875.00	1,932,278.00	1,881,979.00	1,749,764.00	20,885,486.19
ASSET EXPENSES	0.00	19,760.86	0.00	20,939.89	32,000.00	0.00	0.00	0.00	47,860.72	0.00	33,575.00	8,043.88	162,180.35
CIP EXPENSES	22,821.40	15,161.34	15,161.34	24,591.10	345,987.40	15,161.34	32,440.33	15,161.34	34,904.92	28,943.43	27,595.34	37,612.70	615,541.98
IGT EXPENSES	0.00	0.00	277,871.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	277,871.00
EMR LOAN	59,773.38	59,773.38	59,773.38	1,343,911.14	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,523,231.28
E.H.R STAGE 1 REPAYMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	355,578.79	0.00	0.00	0.00	0.00	355,578.79
2007 REVENUE BOND	40,773.59	40,773.59	40,773.59	40,773.59	40,773.59	40,763.71	40,763.71	40,763.71	40,763.71	40,763.71	40,763.71	40,763.71	489,213.92
MEDICARE REPAYMENT PLANS	32,650.48	32,650.48	32,650.48	350,613.70	153,907.49	3,207.83	3,207.83	3,207.83	3,207.83	3,207.83	3,207.83	3,207.83	624,927.44
CHFFA	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.72	12,314.72	12,314.72	12,314.72	147,771.84
CAPITAL LEASES	9,169.03	9,169.03	9,169.03	7,515.84	7,515.84	7,515.84	7,515.84	7,515.84	11,504.15	11,504.15	11,504.15	11,504.15	111,102.89
PG & E RETROFIT PAYMENT	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	24,249.96
LINE OF CREDIT Prin/Int Paymts	0.00	0.00	0.00	2,662,530.31	302,414.81	250,748.14	69,565.50	0.00	0.00	0.00	0.00	0.00	3,285,258.76
TOTAL EXPENSES	1,867,608.83	1,935,247.82	2,136,132.92	6,200,876.20	2,444,689.08	2,028,291.81	1,853,592.16	2,050,298.63	2,076,451.88	2,031,032.67	2,012,960.58	1,865,231.82	28,502,414.40
collections less expenses	88,796.25	(234,939.48)	76,990.05	2,322,584.64	(731,321.69)	(2,504.02)	(277,671.59)	(197,272.89)	(43,591.00)	537,002.12	556,752.88	(61,317.89)	2,033,507.38
													average
													ending balance
ENDING AP BALANCE	1,013,872.08	1,132,077.05	1,305,706.83	377,638.39	645,938.98	721,352.79	598,892.07	403,865.06	547,616.67	347,724.18	323,072.08	216,464.14	636,185.03
ENDING CREDIT LINE BALANCE	0.00	0.00	3,260,000.00	619,335.86	319,335.86	69,335.83	0.00	0.00	0.00	0.00	0.00	0.00	355,667.30