

Chief Executive Officer  
Louis Ward, MHA



Mayers Memorial Hospital District

Board of Directors  
Jeanne Utterback, President  
Beatriz Vasquez, PhD, Vice President  
Tom Guyn, MD, Secretary  
Abe Hathaway, Treasurer  
Tami Vestal-Humphry, Director

Finance Committee  
**Meeting Agenda**

March 31<sup>st</sup>, 2021 – 10:30 am

**Due to COVID-19 shelter in place orders and under the authority of the Governor's Executive Order N-29-20, this meeting will be conducted entirely by teleconference. No physical location will be available. Members of the public can attend and provide public comment via teleconference at the following link and number:**

Zoom Meeting: [LINK](#)

Zoom Call In Number: 1 669 900 9128, Meeting ID: 937 0882 6731

In observance of the Americans with Disabilities Act, please notify us at 530-336-5511, ext 1264 at least 48 hours in advance of the meeting so that we may provide the agenda in alternative formats or make disability-related modifications and accommodations. The District will make every attempt to accommodate your request.

**Attendees**

Abe Hathaway, Chair, Board Member  
Tami Vestal-Humphry, Board Member  
Louis Ward, CEO  
Travis Lakey, CFO

1 CALL MEETING TO ORDER			
2 CALL FOR REQUEST FROM THE AUDIENCE - PUBLIC COMMENTS OR TO SPEAK TO AGENDA ITEMS			Approx. Time Allotted
3 APPROVAL OF MINUTES			
3.1	Regular Meeting – February 24 <sup>th</sup> , 2021	<i>Attachment A</i>	Action Item 2 min.
4 DEPARTMENT REPORTS:			
4.1	Respiratory – David Ferrer	<i>Attachment B</i>	Report 2 min.
4.2	Purchasing – Delaney Harr	<i>Attachment C</i>	Report 2 min.
5 FINANCIAL REVIEWS/BUSINESS			
5.1	February 2021 Financials	<i>Attachment D</i>	Action Item 5 min.
5.2	Accounts Payable (AP)/Accounts Receivable (AR)		Action Item 5 min.
5.3	Board Quarterly Finance Review		Action Item 5 min.
6 ADMINISTRATIVE REPORT			Report 10 min.
7 OTHER INFORMATION/ANNOUNCEMENTS			Information
8 ADJOURNMENT: Next Regular Meeting –April 28 <sup>th</sup> , 2021			

Posted 3/26/2021

Public records which relate to any of the matters on this agenda (except Closed Session items), and which have been distributed to the members of the Board, are available for public inspection at the office of the Clerk to the Board of Directors, 43563 Highway 299 East, Fall River Mills CA 96028. This document and other Board of Directors documents are available online at [www.mayersmemorial.com](http://www.mayersmemorial.com).

Chief Executive Officer  
Louis Ward, MHA



Mayers Memorial Hospital District

Board of Directors  
Finance Committee  
Minutes

February 24, 2021 – 10:30 am  
Teleconference Call – FULLY Remote

Board of Directors  
Jeanne Utterback, President  
Beatriz Vasquez, PhD, Vice President  
Tom Guyn, MD, Secretary  
Abe Hathaway, Treasurer  
Tami Vestal-Humphry, Director

*These minutes are not intended to be a verbatim transcription of the proceedings and discussions associated with the business of the board's agenda; rather, what follows is a summary of the order of business and general nature of testimony, deliberations and action taken.*

1	<b>CALL MEETING TO ORDER:</b> Abe Hathaway called the meeting to order at 10:33 am on the above date.		
	<b>BOARD MEMBERS PRESENT:</b>		<b>STAFF PRESENT:</b>
	Abe Hathaway, Committee Chair Tami Vestal-Humphry, Director		Travis Lakey, CFO Louis Ward, CEO Ryan Harris, COO Keith Earnest, CCO Candy Vculek, CNO Jessica DeCoito, Board Clerk
	<b>ABSENT:</b>		
2	<b>CALL FOR REQUEST FROM THE AUDIENCE – PUBLIC COMMENTS OR TO SPEAK TO AGENDA ITEMS - None</b>		
3	<b>APPROVAL OF MINUTES</b>		
	3.1	A motion/seconded carried; committee members accepted the minutes of January 27, 2021	<b>Humphry, Hathaway</b>
			<b>Humphry – Y Hathaway – Y</b>
4	<b>DEPARTMENT REPORTS:</b>		
	<b>Pharmacy:</b> Hospital Pharmacy Budget is on track. Retail Pharmacy's 340B is a priority. We have been working with a consultant on 340B to understand it and make it work for MMHD. We are running our own reports and performing our own audits currently to help us see where there are areas of concern. Once the Burney Rural Health Clinic opens, we will have more benefit with the 340B program but for right now, we are working with the consultants on understanding the contract and how to make it beneficial to us now and when we open the clinic.		
	<b>Physical Therapy:</b> Glad to see that everyone in the PT department is healthy and back to work. And with Shasta Co. going into the RED tier, hopefully we can see more patients coming back into PT for services.		
5	<b>FINANCIAL REVIEWS</b>		
	5.1	<b>January 2021 Financials:</b> Another COVID Hazard payment will be issued out to employees this week, covering only a 3-month period this round. QAF payment was received in total of \$4.9 million, with plans to move \$2 million over to our LAIF account. Recommendation to Regular Board Meeting for full approval was moved, seconded and carried.	<b>Humphry, Hathaway</b>
	5.2	<b>Accounts Payable (AP) &amp; Accounts Receivable (AR):</b> Cash on hand is 206, with AR days at 61 and our AP at \$429,444.	<b>Humphry – Y Hathaway – Y</b>
	5.3	<b>Annual Audit Summary:</b> Reviewed what was provided. Looking forward to the presentation at the Regular Board Meeting.	<b>Humphry, Hathaway</b>
			<b>Humphry – Y Hathaway – Y</b>
6	<b>NEW BUSINESS</b>		
	6.1	<b>Cornerstone Bank Account Resolution 2021-05:</b> Recommended to Regular Board Meeting for full approval was moved, seconded and carried.	<b>Humphry, Hathaway</b>
			<b>Humphry – Y Hathaway – Y</b>
7	<b>OLD BUSINESS</b>		
	7.1	<b>Community Member Invitation:</b> no further discussion	
8	<b>ADMINISTRATIVE REPORT –</b> CEO will provide report at full Board Meeting.		
9	<b>OTHER INFORMATION/ANNOUNCEMENTS:</b> Burney Clinic will be separated out in the financials. A change order on the Burney Clinic at \$65,000 was approved for the Fire Line portion of the project – the policy is that CEO has been given authority to sign Change Orders but the Chair of the Finance Committee is to be notified before the approval.		
10	<b>ADJOURNMENT – 11:24 AM</b>		
	Next Finance Committee Meeting: March 31, 2021		

## Respiratory Department

March 2021

Prepared by: David Ferrer

Things going well in Respiratory are:

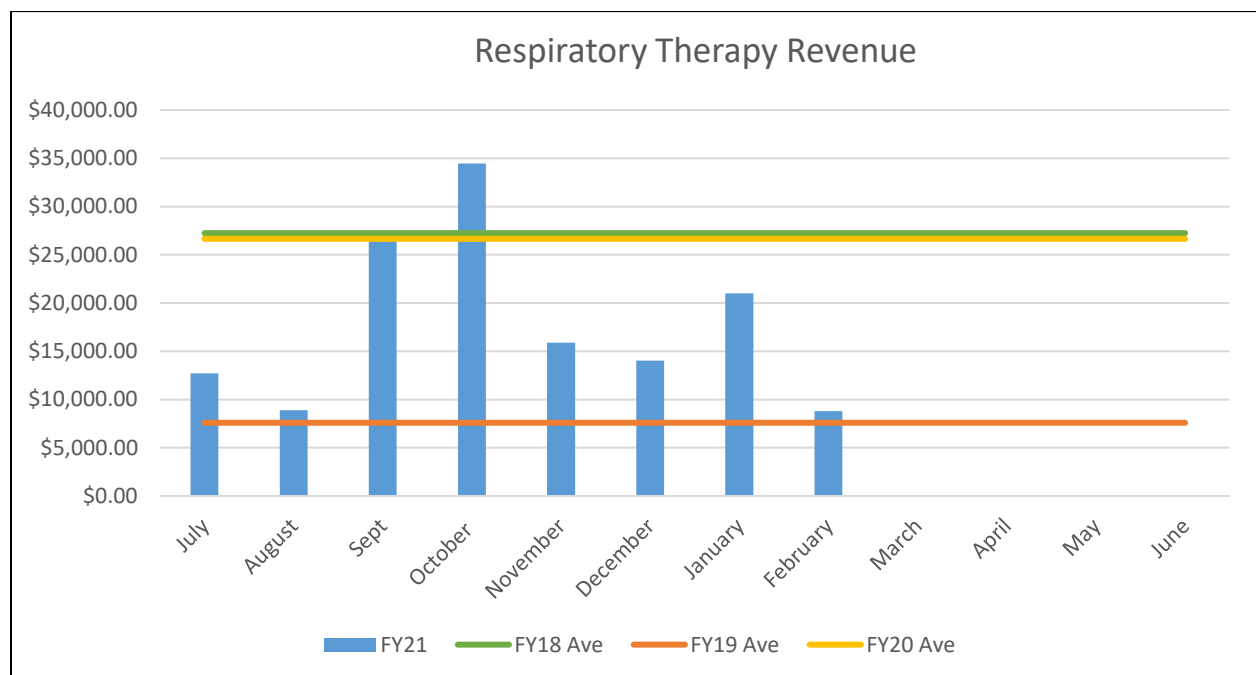
1. We are performing (PFT) Pulmonary function tests
2. We purchased and are using a ped-adult High-flow nasal cannula system
3. We purchased a 2<sup>nd</sup> bipap unit that was much needed, and was able to get a great deal on it

Current projects and activities:

1. Am working on marketing our PFT lab to clinics, Doctor’s offices, Fire departments, and Ranger stations. This allows us to serve more patients in our surrounding areas and communities.
2. We are delivering therapies in a more beneficial manner to our PT’s. We have 2 metaneb systems that weren’t being used when I got here.
3. Hoping for COVID to go away so we can get the necessary training to open a Pulmonary Rehab Clinic.

Notes:

1. We had rented 3 ventilators instead of purchasing, which has saved the hospital a lot of money. We have already sent these back because we were able to acquire 4 through a government program
2. Call Backs have been somewhat steady, average 2 to 10 hrs per pay period.
3. We did have a COVID exposure in our department, which sent one of us on quarantine.



## **Purchasing Report**

### **Finance Committee: March 31, 2021**

- I. Inventory
  - A. Updating units of measure on expiring items for issuance of fewer items to reduce likelihood of items expiring
  - B. Identifying frequently expiring items to reduce par levels in stock locations and supply room to eliminate waste
  - C. Working to eliminate over-stocking items
- II. Ordering
  - A. Planning to consolidate supply ordering to one primary vendor by working with Premier to achieve highest-tiered pricing possible for our needs
  - B. Working to establish regular order forms for each department to use
- III. Stocking
  - A. Adjusting par levels for all locations to ensure no over-stocking, but ensure minimum essential levels are maintained
  - B. Planning to reorganize stockroom locations to increase efficiency and deter overstocking and outdated item quantities



**Purchasing Department Report to Finance Committee March 31, 2021**

GL	Description	07/01/2018-	07/01/2020-
		03/01/2019	03/01/2021
		Amount	Amount
1081	General store inventory	\$303,968.92	\$307,463.04
1221	7600 Building improvement clinic		\$35,105.24
1241	Major moveable equipment	\$329,200.26	\$711,395.18
1250	0306 CIP building improvement clinic		\$988.38
1250	0507 CIP building improvement new hospital wing		\$355,068.07
1250	0802 CIP Burney laundry	\$86,755.60	
1250	3001 CIP Citrix solution project		\$32,036.44
1251	0404 CIP equipment SNF project	\$13,834.00	
1251	0307 CIP 5th street house	\$19,564.61	
1251	1200 CIP helistop project		\$64.90
1251	1500 CIP finance building		\$5,344.61
6170	Medical/surgical	\$99,212.75	\$68,134.81
6580	Skilled nursing	\$213,800.68	\$145,442.62
6581	Skilled nursing annex		\$3,315.15
7010	ED	\$23,548.31	\$30,292.61
7012	Outpatient services	\$4,973.32	\$10,721.78
7080	RHC Expenses		\$60,381.80
7310	Hospice	\$888.64	\$7,358.35
7410	Cardio	\$760.85	\$4,159.16
7421	Surgery supplies	\$42,880.84	\$34,123.09
7500	Lab	\$210,369.22	\$504,279.86
7630	Radiology	\$85,324.15	\$55,927.93
7720	Resp Therapy	\$11,173.72	\$25,451.74
7770	Phys Therapy	\$1,728.51	\$18,864.77
7843	Telemedicine		\$2,106.06
8340	Dietary	\$24,320.84	\$22,484.70
8350	Laundry	\$7,851.49	\$4,889.74
8390	Pharmacy	\$21,272.28	\$22,824.84
8400	Purchasing	\$6,301.55	\$21,164.11
8440	Housekeeping	\$28,779.64	\$34,925.78
8450	Plant ops	\$217,553.23	\$61,848.14
8460	Maintenance	\$3,957.60	\$5,105.68
8485	Computer IT	\$7,223.10	\$127,517.82
8510	Gen accounting	\$6,458.47	\$797.32
8530	Patient accounting	\$15,070.59	\$1,222.67
8560	Admitting	\$613.49	\$321.63
8610	Administration	\$24,319.11	\$6,225.68
8611	Foundation		\$292.33
8650	Personnel	\$2,898.49	\$2,297.25
8660	Employee health		\$5,036.85
8700	Med records	\$25,402.63	\$5,173.06
8741	Staff development		\$2,556.10
8753	Infection control	\$360.38	\$3,982.91
9550	Retail pharmacy		\$1,703.68
	<b>Total</b>	<b>\$1,840,367.27</b>	<b>\$2,748,395.88</b>

## FINANCE NOTES FEBRUARY FY 21

<b>Summary of Financial Ratios</b>			
<b>Ratios</b>	<b>Period</b>	<b>YTD or Average where Applicable</b>	
<b>Cash on Hand</b>	<b>255</b>	<b>165</b>	<b>Average PY</b>
<b>Net Income</b>	<b>1,788,167</b>	<b>295,868</b>	<b>Average Monthly FY 20</b>
<b>Current Ratio</b>	<b>7.8</b>		<b>N/A</b>
<b>AR Days</b>	<b>60.79</b>	<b>55</b>	<b>Average PY</b>
<b>AP</b>	<b>514,879</b>	<b>546,822</b>	<b>Average PY</b>
<b>Daily Gross Revenue YE</b>	<b>105,588</b>	<b>106,397</b>	<b>Average PY</b>
<b>% of Gross Revenue Collected</b>	<b>64%</b>	<b>61%</b>	<b>PY Year End</b>

1. Cash jumped as we received our Hospital Quality Assurance Fee payment in February. This has a negative effect on the contractuals as it's a payment for providing services to patients. This causes a large Net Revenue and Net Income in the month this occurs. HQAF was smaller last year so I was booking a receivable based off the prior year as I would prefer to smooth the effect over the prior months but don't want to be overly aggressive and overstate our bottom line over the first 7 months of the year.
2. Our Cost Report Settlements which are payments from Medicare based off last year's payments and expenses attributable to Medicare came in this month. We also received a lump sum payment which is a payment to try to get us closer to cost this year to reduce the amount of a settlement next year.
3. The PPP loan hasn't been forgiven yet as the Small Business Administration is way behind on reviewing applications. We had gotten some further questions in December from the application I turned in from October and now they are over their 90 day deadline from when I responded. We did receive notice that we don't have to start making payments as our payment schedule is supposed to start next month. As we only used our loan for payroll costs and documented it well I'm not concerned about it being forgiven.
4. The hospitals who filed for Accelerated and Advance Payment Program from Medicare due to extra Covid expenses are now beginning to have their payments recouped or having to set up three to five year repayment plans. Fortunately we didn't go this route as we keep a decent size reserve for these situations. In the past when the state didn't complete its budget on time we stopped receiving Medi-Cal payments for extended periods and had to rely on a credit line for normal operations. Given most of our revenue is based in Medicare and Medi-Cal and having to contribute millions in IGTs a good size cash reserve is a must for operational stability.
5. Speaking of the reserve and since we are coming up on Strategic Planning here are a list of projects with a very rough ballpark on costs for each. We could spend over 15 million with just the projects listed below.
  - NEW WING- USDA WILL PROBABLY REQUIRE ABOUT 25% DOWN AS WE DON'T HAVE ANY MORE GO BOND ROOM THIS WILL BE AROUND 5 MILLION.
  - NEW EMR- LAST TIME WE SPENT OVER 2.25 MILLION

- REMODEL OF THE FR ARTS AND TROPHY TO MEET OSHPD 3 STANDARDS- THE NEW CLINIC REMODEL WAS OVER 2 MILLION SO IT WOULD BE IN THAT BALLPARK
  - REPLACING THE HVAC SYSTEM IN FALL RIVER- 4 MILLION BUT WE MIGHT BE ABLE TO FINANCE IT WITH AN ENERGY EFFICIENCY LOAN (USDA HAS TO CONSENT TO ALL FINANCING WE DO)
  - FALL RIVER CLINIC- 2 MILLION BASED OFF THE BURNEY CLINIC
6. The state recently passed a bill to require employers to provide 80 hours of Covid Supplemental Sick Time. We never got rid of our Covid Supplemental as we expected this bill to pass. This bill does open up the reasons employees can use the time so we might continue to see an increase in Non-Productive Salaries for the rest of this year.
  7. The Cares Act Reporting portal isn't open yet so we are patiently tracking our expenses and drop in revenue so when it does we are prepared.
  8. We have some times set up to meet with OCHIN next month to discuss Epic for the hospital. We've been working to get some of our counterparts at other CAH hospitals involved as well as it will be easier to share ideas and possibly IT resources if we are on the same platform.
  9. Our retail pharmacy consultant is scheduled for April as Keith has been busy with Covid vaccinations and needs to be available as it's one of his departments.

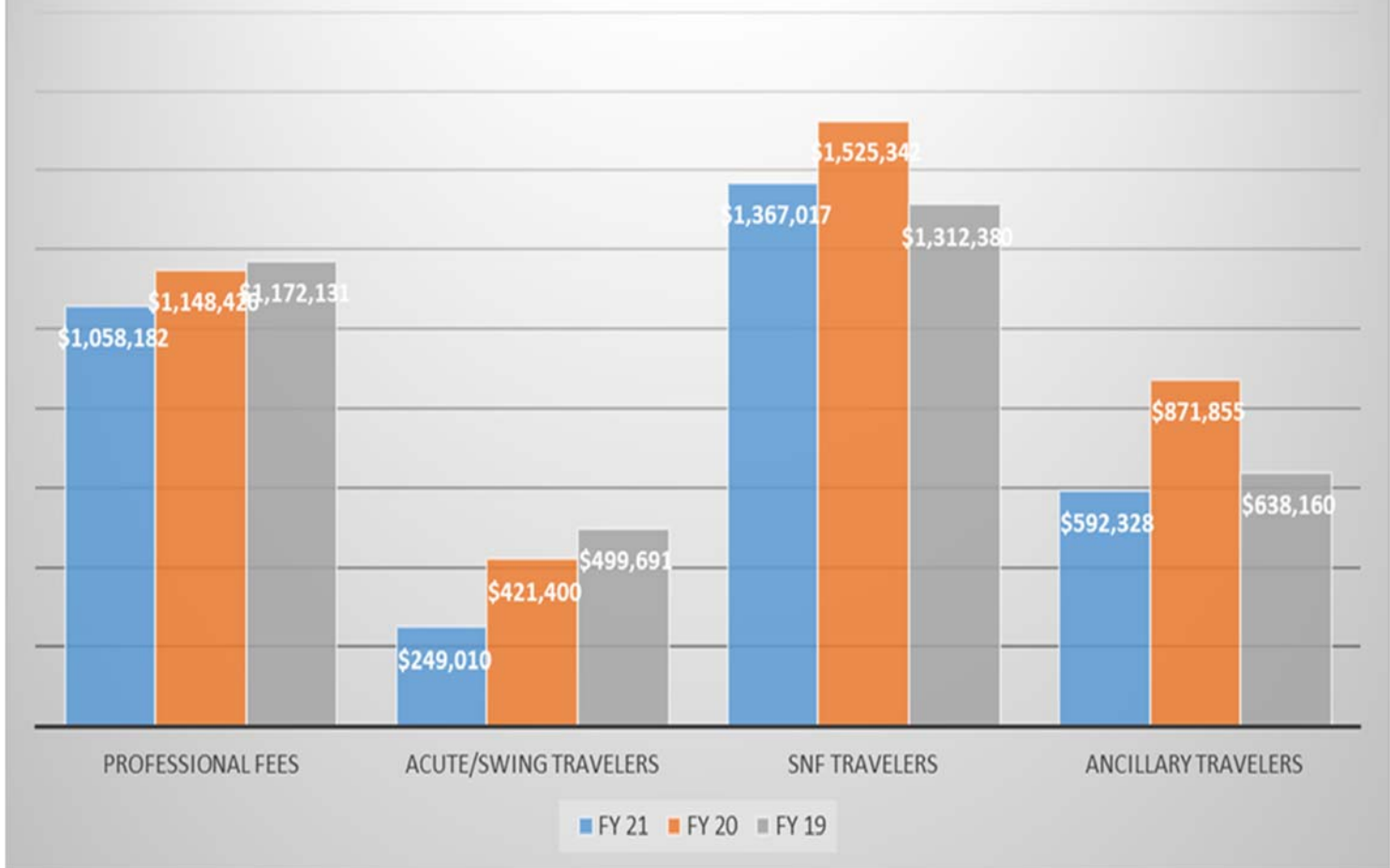
## Statistics

1. February is the last month we can use to compare YTD with pre Covid numbers.
2. Acute Days are down 17% YTD.
3. Swing Days are up 39% due to our Covid isolation patients.
4. The SNF Census is down to 76 YTD which is in line with last year. With Covid protocols it's been much harder to admit patients.
5. There are no Surgery visits in February and overall is down 43% due to being closed part of the year due to Covid.
6. ER Visits still haven't recovered to Pre Covid levels and is down 11.4% YTD.
7. OP, Rad, PT and Cardiac Rehab are all down YTD.
8. Lab visits are up just due to employee and patient testing.
9. Telemedicine continues to increase despite Covid. I really expect it to have a jump when we offer it in the clinic.
10. Admissions from the ER are down 17% which isn't surprising given that our ER visits are down.

## Income Statement

1. February Acute Revenue is up due an increase in Swing Days.
2. SNF Revenue is down compared to Feb 2020 due to a lower census.
3. Outpatient Revenue is down due to a drop in visits in the ER and most Ancillary services.
4. Contractuals are a large negative as we received our HQAF payment which was addressed earlier in the notes.
5. Employee Writeoffs are up due to all the Covid tests.
6. I did make some adjustments based off some auditor suggestions which moved some contractual allowances from the Provision for Bad Debts to Contractuals PPO. Mostly just a classification change for an easier review for the auditors.
7. Productive Salaries are up due to wage increases driven by the minimum wage changes mandated by state which moves a good portion of the wage scale.
8. Non-Productive Salaries are up due to our Covid Supplemental run we did in February. Employee Benefits are up as we had a rate increase in January and we also have more employees.
9. Pro Fees are down YTD as we've renegotiated our ER provider contract.
10. Our Traveler Costs are down 610K compared to FY 20.

## FY 19 to 21 Comparison through 8 Months

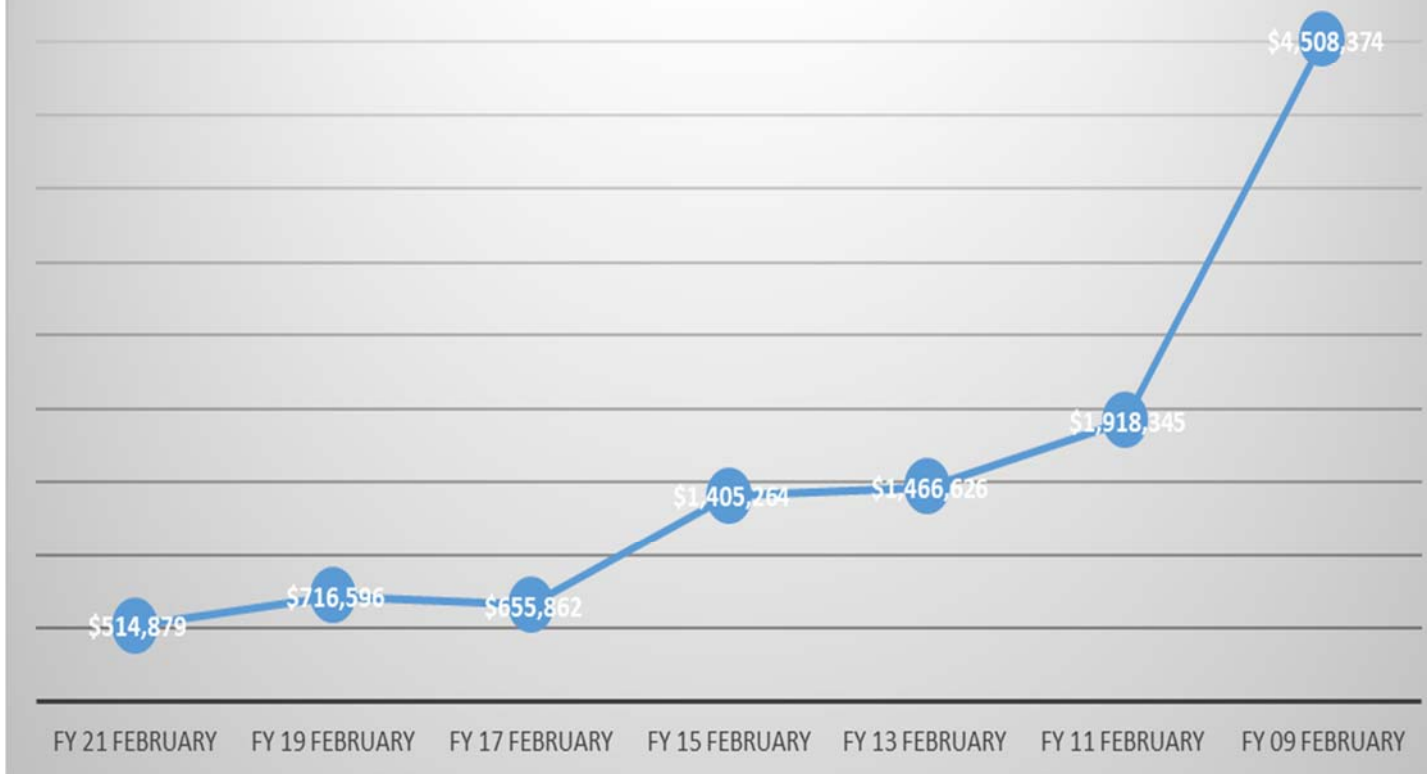


11. Other Purchased Services are up due to our costs for Employee Covid Testing. All of last year we had 146K in Lab Purchased Services and this year we already have 401K. So if it weren't for the employee testing we would actually have a reduction in Other Purchased Services. The positive is employee testing should be an allowable Covid expense towards the Cares Act funds.
12. Interest is up due to the CHFFA and USDA loans.
13. Non-Operating Revenue is down which isn't surprising considering the Cares Act dollars we received last year. When the PPP Loan is forgiven it will show up here unless guidance changes on how to recognize the funds.
14. Net Income is making its spring surge which has happened over the last few years as supplemental payments like HQAF and Rate Range come in.

### Balance Sheet

1. Cash and Reserve Cash are up due to the HQAF Payment.
2. My reserves are up due to some changes I made to the contractuals and an increase in Accounts Receivable.
3. Accounts Receivable other is down as we received our HQAF payment.
4. The Rate Range hits in the Medicare/Medi-Cal settlement so it will go down as Cash goes up in June.
5. Just for historical reference I put a chart below to show where we historically have been with Accounts Payable at the end of February from 2009 to now.

## Accounts Payable

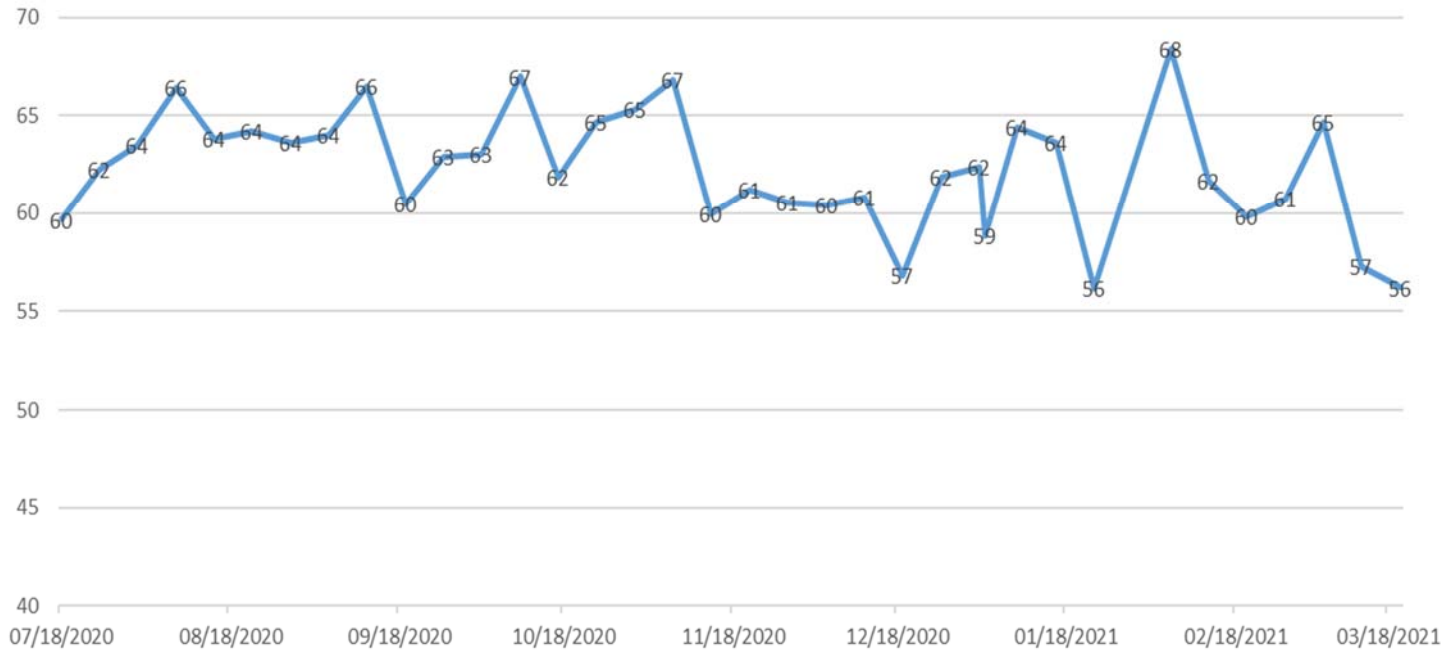


6. In April we will be putting in our Rate Range IGT so that liability will clear out and cash will dip a bit until June.
7. Our Current Ratio is sitting at 7.8. Anything over 2 is healthy.

### Miscellaneous

1. The USDA February Pay Request is attached to the packet. At this point they are approving non construction (mostly legal) costs until our mediation with Layton is completed and the retainage issue is settled.
2. We have been doing some Epic training so we know how to use the system when it goes live next month. I'm extremely impressed as the reporting capability is much greater than what we currently have with Paragon. With all the Quality programs (QIP, MIPs, Partnership) we are going to be participating in Epic will be much easier to track the required metrics.
3. I'm working with Wipfli to establish rates once we pass our Rural Health Clinic survey which occurs after the licensing survey. Medicare rates are a bit of an unknown due to RHC Modernization Act which would cap our rates but it looks like there's legislation which may grandfather those clinics that were mid build when this went into effect.
4. Once we are licensed I can work on our contracts with payors since they won't contract with a clinic that's unlicensed.
5. On the Cash vs Obligations spreadsheet we are a positive now that we've received our HQAF payment.
6. AR days are coming back down as we are receiving payments on a lot of those Swing accounts. I've been very happy with my billing team and their performance as it's been a challenging year with all the extra rules related to Covid.

### AR Days



**MAYERS MEMORIAL HOSPITAL**

Statistical Data

Fiscal Year Ending JUNE 30, 2021

COMPARISON TO ACTUAL

2021		2021		FY 2021		FYE 2020		Variance	% Increase or Decrease
FEBRUARY	JANUARY	Actual	Actual	YTD	YTD	Actual	Actual		
<b>VOLUME:</b>									
<b>DISCHARGES</b>									
6	25	(19)	Acute	119	143	(24)	-16.81%		
12	20	(8)	Swing Bed	86	62	24	38.72%		
4	3	1	Skilled Nursing Care (DISCHG)	30	30	0	.02%		
6	9	(3)	Observations	82	102	(20)	-19.61%		
<b>PATIENT DAYS</b>									
15	84	(69)	Acute	367	456	(89)	-19.51%		
126	254	(128)	Swing Bed	1,006	635	371	58.42%		
1,890	1,972	(82)	Skilled Nursing Care	18,551	18,562	(11)	-.11%		
<b>LENGTH OF STAY</b>									
2.50	3.36	(1)	Acute	3.08	3.19	(0)	-3.31%		
10.50	12.70	(2)	Swing Bed	11.70	10.24	1	14.22%		
<b>AVERAGE DAILY CENSUS</b>									
0.54	2.71	(2)	Acute	1.51	1.87	(0)	-19.21%		
4.50	8.19	(4)	Swing Bed	4.14	2.60	2	59.22%		
67.50	63.61	4	Skilled Nursing Care	76.34	76.07	0	.42%		
<b>ANCILLARY SERVICES</b>									
0	0	0	Surgery Inpatient Visits	0	3	(3)	-100.01%		
0	0	0	Surgery OP/ procedure visits	86	150	(64)	-42.71%		
296	302	(6)	Emergency Room Visits	2527	2,853	(326)	-11.41%		
127	114	13	Outpatient Services Procedures	1032	1,138	(106)	-9.31%		
1466	1609	(143)	Laboratory Visits	10804	5,496	5308	96.62%		
386	394	(8)	Radiology Procedures	3207	3,409	(202)	-5.91%		
211	135	76	Hospice Patient Days	836	770	66	8.62%		
245	212	33	Physcial Therapy visits	1614	1,671	(57)	-3.41%		
162	137	25	Cardiac Rehab	1513	1,870	(357)	-19.11%		
46	24	22	Telemedicine visits	295	194	101	52.12%		
15	26	(11)	Admissions from ER	181	217	(36)	-16.61%		
11	16	(5)	Transfers from ER	142	103	39	37.92%		
<b>PRODUCTIVITY:</b>									
Productive FTE's									
11.79	23.05		Nursing - Acute	18.95	13.65				
27.66	52.14		Long Term Care	50.31	50.95				
20.37	38.43		Ancillary	37.68	38.19				
45.39	82.21		Service	78.85	84.44				
105.21	195.83		Total Productive	185.79	187.23				

## MAYERS MEMORIAL HOSPITAL

Statement of Revenue and Expenses

Fiscal Year Ending JUNE 30, 2021

COMPARISON TO ACTUAL

2021		2020		FY 2021		FY 2020		Increase Decrease %	
FEBRUARY ACTUAL	FEBRUARY ACTUAL	Variance		YTD ACTUAL	YTD ACTUAL	Variance			
<b>PATIENT REVENUE</b>									
505,454	363,080	142,374	Acute	4,928,019.00	3,106,065.90	1,821,953		58.72%	
814,355	1,027,280	(212,925)	Skilled Nursing	7,901,379	7,709,680	191,698		2.52%	
			Inpatient Ancillary						
105,514	222,591	(117,077)	Acute	1,502,288	1,778,384	(276,096)		-15.51%	
1,451	0	1,451	Skilled Nursing	2,746	(1,836)	4,582			
1,426,774	1,612,951	(186,177)	Total Inpatient Revenue	14,334,432	12,592,294	1,742,138		13.82%	
1,549,778	1,658,574	(108,796)	Total Outpatient Revenue	13,920,153	14,990,400	(1,070,247)		-7.11%	
2,976,552	3,271,525	(294,973)	<b>Total Patient Revenue</b>	28,254,586	27,582,695	671,891		2.42%	
<b>DEDUCTIONS FROM REVENUE</b>									
(2,299,922)	185,586	2,485,508	Contractuals - Care/Cal	2,856,179	6,326,565	3,470,386			
981,362	215,396	(765,967)	Contractuals - PPO	1,679,616	875,205	(804,411)			
2,721	(1,364)	(4,085)	Charity and Write Offs	77,223	106,199	28,976			
383,808	103,350	(280,459)	Admin Adjmts/Emp Discounts	672,650	402,237	(270,413)			
(513,219)	172,762	685,981	Provision for Bad Debts	143,660	453,703	310,043			
(1,445,249)	675,729	2,120,979	<b>Total Deductions</b>	5,429,329	8,163,910	2,734,581			
14,997	43,229	(28,232)	Other Operating Revenues	300,301	267,419	32,881			
4,436,798	2,639,024	1,797,774	<b>Net Revenue</b>	23,125,558	19,686,204	3,439,353			
<b>OPERATING EXPENSES</b>									
1,135,038	1,011,763	(123,276)	Productive Salaries	8,628,154	6,948,879	(1,679,275)		-24.21%	
123,457	156,696	33,239	Non-Productive Salaries	1,099,680	904,409	(195,271)		-21.61%	
112,421	274,797	162,377	Employee Benefits	2,415,435	1,937,054	(478,381)		-24.71%	
425,421	124,749	(300,672)	Supplies	2,307,438	1,920,494	(386,943)		-20.11%	
129,327	133,609	4,282	Professional Fees	1,058,182	1,148,426	90,244		7.92%	
39,970	26,533	(13,437)	Acute/Swing Travelers	249,010	421,400	172,390		40.92%	
162,524	164,041	1,518	SNF Travelers	1,367,017	1,525,342	158,326		10.42%	
55,805	95,120	39,315	Ancillary Travelers	592,328	871,855	279,527		32.12%	
224,906	160,467	(64,439)	Other Purchased Services	1,341,532	1,158,620	(182,912)		-15.81%	
30,110	26,606	(3,504)	Repairs	199,706	166,502	(33,203)		-19.91%	
54,511	59,578	5,067	Utilities	390,489	437,002	46,513		10.62%	
25,419	22,191	(3,229)	Insurance	219,480	190,870	(28,610)		-15.01%	
61,849	53,541	(8,308)	Other	412,146	445,212	33,067		7.42%	
100,067	72,529	(27,538)	Depreciation	634,192	615,160	(19,032)		-3.11%	
0	0	0	Bond Repayment Insurance	-	0	0			
17,911	17,911	0	Bond Repayment Interest	143,287	143,287	0		.02%	
7,129	1,991	(5,138)	Interest	35,144	18,439	(16,705)		-90.61%	
12,006	7,088	(4,918)	Rental - Lease	99,188	17,818	(81,370)		-456.71%	
2,717,872	2,409,210	(308,662)	<b>Total Operating Expense</b>	21,192,407	18,870,771	(2,321,636)		-12.31%	
1,718,926	229,814	1,489,113	<b>Income From Operations</b>	1,933,151	815,434	1,117,717			
<b>NON-OPERATING REVENUE AND EXPENSE</b>									
223,256	225,526	(2,270)	Non-Operating Revenue	2,736,914	3,005,987	(269,073)			
541	0	541	Interest Income	119,307	89,935	29,372			
154,556	132,273	(22,284)	Non-Operating Expense	1,170,768	783,093	(387,676)			
69,240	93,254	(24,013)	<b>Total Non-Operating</b>	1,685,452	2,312,829	(627,377)			
1,788,167	323,067	1,465,099	<b>NET INCOME</b>	3,618,603	3,128,263	490,340			



**MAYERS MEMORIAL HOSPITAL**  
Balance Sheet

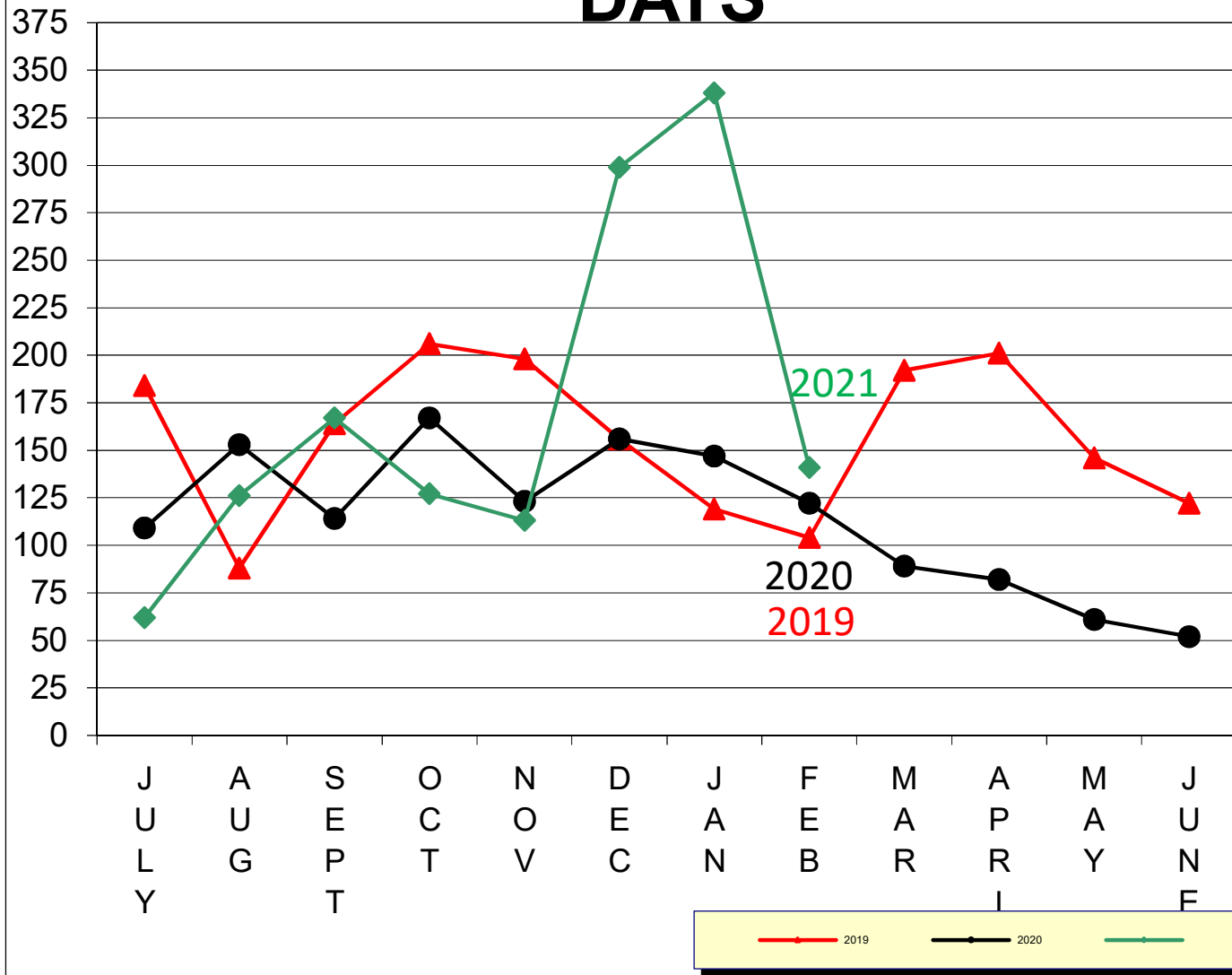
	<b>FEBRUARY 2021</b>	<b>JANUARY 2021</b>
<b>CURRENT ASSETS</b>		
Cash (General/Payroll/Petty Cash)	4,197,587	2,094,930
Reserve Cash (unrestricted)	17,380,916	15,380,916
Reserve Cash (restricted) - USDA Debt Serv / Construction	2,115,167	1,959,711
Accounts Receivable	7,344,809	7,188,347
County Treasury receivable	(144,513)	(62,729)
Less: Reserve for Uncollectibles	(334,782)	(908,158)
Reserve for Medicare/Medi-Cal/Commercial	(2,775,309)	(1,751,505)
Inventories	724,188	790,370
Accounts Receivable - Other	67,341	2,581,601
Prepaid Expenses	549,431	483,770
Medicare/Medi-Cal Settlement	6,603,894	5,861,339
<b>TOTAL CURRENT ASSETS</b>	<b>35,728,729</b>	<b>33,618,590</b>
<b>PROPERTY, PLANT AND EQUIPMENT</b>		
Land	946,638	946,638
Building and Fixed Equipment	12,360,194	12,316,093
Equipment	14,240,883	13,993,035
Construction in Progress (other)	4,478,463	4,273,268
Hospital expansion	20,683,602	20,945,768
LESS: Reserve for Depreciation	(22,897,409)	(22,794,535)
<b>TOTAL PROPERTY, PLANT AND EQUIPMENT</b>	<b>29,812,371</b>	<b>29,680,266</b>
<b>OTHER ASSETS (includes 2007 Bond / AP Bond / G.O. BOND)</b>		
Bond Reserve Funds held by trustee	-	-
Unamortized Bond Discount	0	0
Unamortized Cost of Bond Defeasance	-	-
G.O. Bond - issue / discount / cost	-	-
<b>TOTAL OTHER ASSETS</b>	<b>0</b>	<b>0</b>
<b>TOTAL ASSETS</b>	<b>65,541,100.58</b>	<b>63,298,856.19</b>
<b>CURRENT LIABILITIES</b>		
Accounts Payable	514,879	429,444
Accrued Payroll	383,215	411,925
Accrued Payroll Taxes	(27,670)	(42,503)
Accrued Vacation & Holiday	714,390	682,427
Accrued Health Insurance	50,867	50,262
Accrued Interest	(369,808)	(387,719)
RETAINAGE PAYABLE	661,066	661,066
PRIME PLAN	0	0
HQAF	0	0
Rate Range	1,793,849	1,476,634
NOTES & LOANS PAYABLE	81,890	87,048
Current Portion of Medicare/Medi-Cal Settlement	778,638	778,638
<b>TOTAL CURRENT LIABILITIES</b>	<b>4,581,315</b>	<b>4,147,222</b>
<b>LONG-TERM DEBT</b>		
G.O. Bond	1,404,098	1,404,098
Capital Leases / Settlement pymt		
Leases	0	0
Notes & Loans Payable	3,891,799	3,891,799
GO BOND SERIES B & REFUNDING	20,883,694	20,883,694
<b>TOTAL LONG-TERM DEBT</b>	<b>26,179,590</b>	<b>26,179,590</b>
<b>FUND EQUITY</b>	<b>34,780,195</b>	<b>32,972,044</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>65,541,100.58</b>	<b>63,298,856.19</b>
<b>CURRENT RATIO:</b>	<b>7.80</b>	<b>1.11</b>

**MAYERS MEMORIAL HOSPITAL**  
**SUMMARY OF SERVICES - DEPOSITS - REFUNDS**  
- Fiscal Year 2021

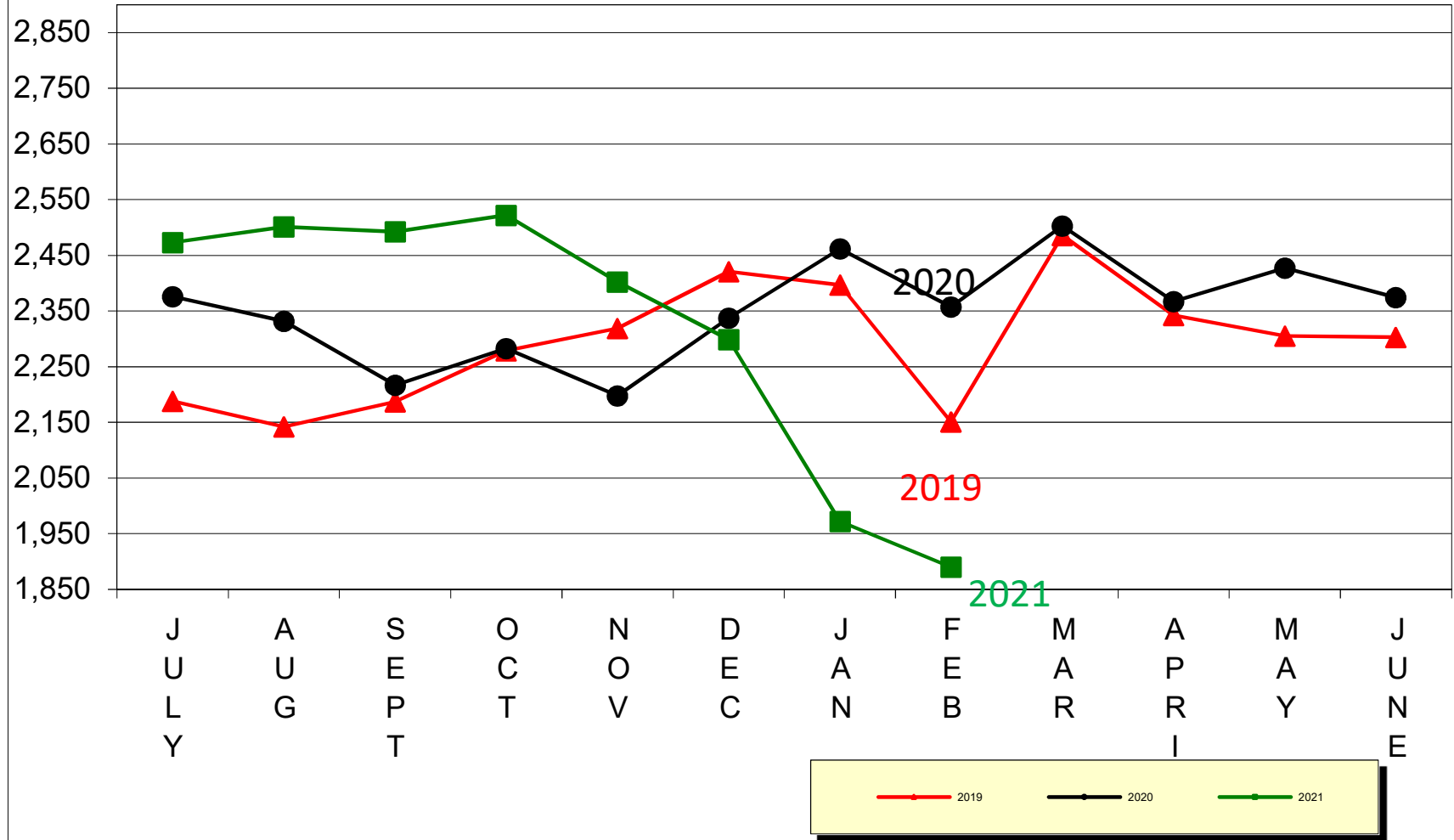
DATE:	REVENUE / SERVICES	AVERAGE DAILY REVENUE	TOTAL DEPOSITS	MISC. PAYMENTS	MISC. PMTS PT RELATED	PATIENT PAYMENTS	ADJUSTMENT S & WRITE-OFFS	REFUNDS
July 31, 2020	3,206,828.01	103,446.06	1,721,141.25	76,008.97	15,578.00	1,629,554.28	1,274,600.67	15,524.07
August 31, 2020	3,566,316.27	115,042.46	2,266,956.33	476,865.38	-	1,790,090.95	1,169,945.29	45,898.87
September 30, 2020	3,502,869.43	116,762.31	2,267,356.01	59,885.97	103,687.50	2,103,782.54	1,348,338.98	3,153.96
October 31, 2020	3,532,668.88	113,957.06	2,152,140.02	68,833.95	15,578.00	2,067,728.07	1,223,244.73	487.96
November 30, 2020	3,421,278.42	114,042.61	2,799,827.64	624,532.27	-	2,175,295.37	1,999,710.79	720.33
December 31, 2020	3,840,513.15	123,887.52	3,053,953.76	829,421.02	76,711.12	2,147,821.62	1,605,876.61	3,180.69
January 30, 2021	3,733,789.83	120,444.83	3,075,659.97	607,975.81	119,264.84	2,348,419.32	1,447,719.51	1,239.00
February 28, 2021	2,956,459.99	105,587.86	7,218,939.61	121,590.48	4,952,206.59	2,145,142.54	780,395.57	1,210.30
March 31, 2021	-	-	-	-	-	-	-	-
April 30, 2021	-	-	-	-	-	-	-	-
May 31, 2021	-	-	-	-	-	-	-	-
June 30, 2021	-	-	-	-	-	-	-	-
<b>YTD TOTAL</b>	<b>27,760,723.98</b>	<b>114,146.34</b>	<b>24,555,974.59</b>	<b>2,865,113.85</b>	<b>5,283,026.05</b>	<b>16,407,834.69</b>	<b>10,849,832.15</b>	<b>71,415.18</b>

<b>ACCOUNTS RECEIVABLE AGING</b>					<b>PAYOR MIX - YTD % OF REVENUE</b>				
	FEBRUARY \$ OUTSTANDING	FEBRUARY DAYS OUT	JANUARY DAYS OUT	DECEMBER DAYS OUT		FEBRUARY	JANUARY	DECEMBER	3 MONTH AVERAGE
MEDICARE	2,374,624.20	39.98	48.46	54.98	MEDICARE	45.76%	54.53%	50.93%	50.41%
MEDI - CAL	2,371,495.81	55.44	40.14	37.27	MEDI - CAL	39.05%	34.72%	36.42%	36.73%
THIRD PARTY	2,067,058.00	158.19	130.83	115.90	THIRD PARTY	13.83%	9.80%	10.45%	11.36%
PRIVATE	601,811.52				PRIVATE	1.35%	0.94%	2.21%	1.50%
<b>LTC ONLY (INCLUDE)</b>	<b>1,233,395.14</b>	<b>45.07</b>	<b>53.71</b>	<b>49.66</b>					
<b>OVERALL</b>	<b>7,414,989.53</b>	<b>63.37</b>	<b>60.79</b>	<b>61.94</b>					

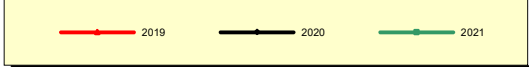
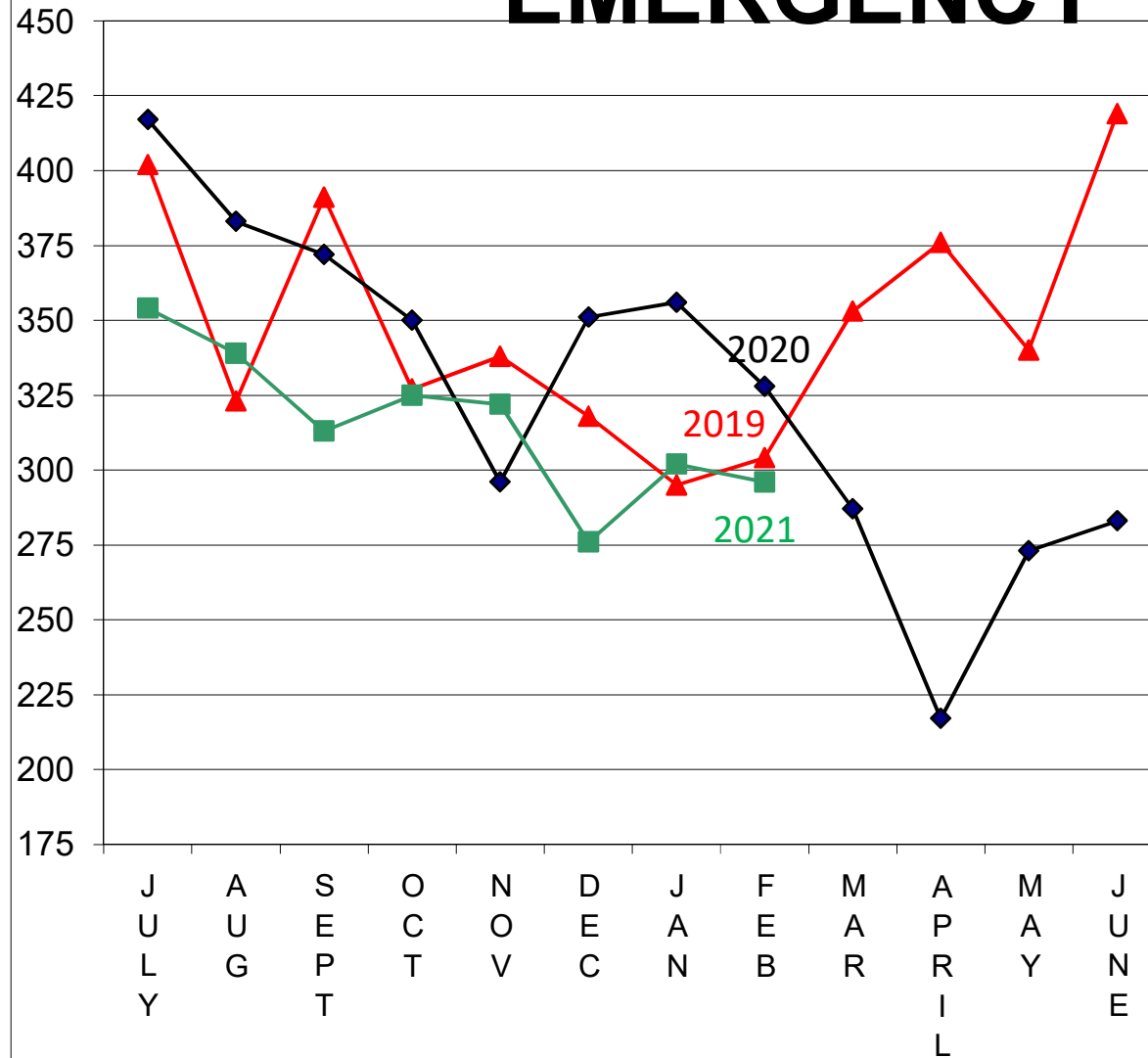
# ACUTE / SWING PATIENT DAYS



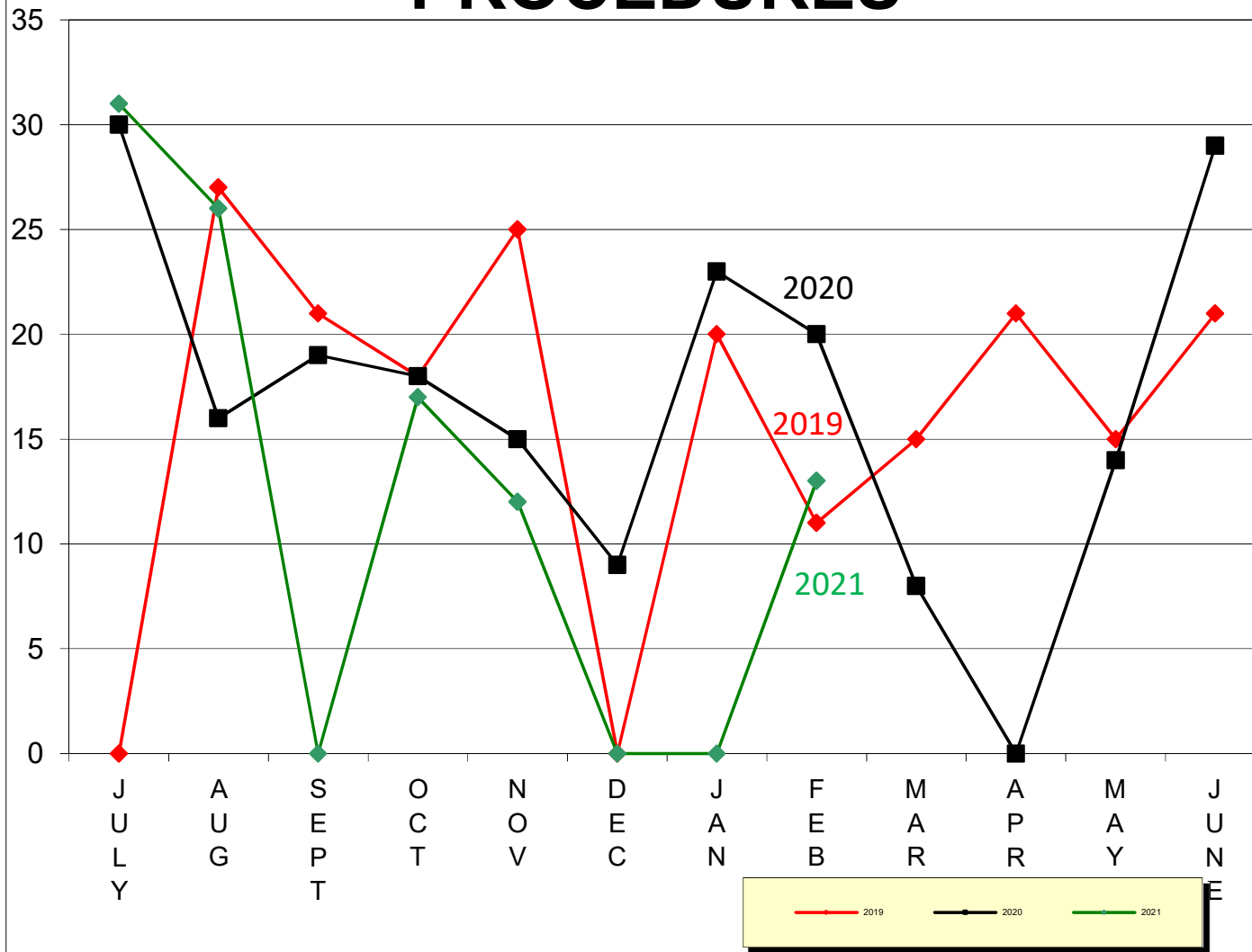
# SNF PATIENT DAYS



# EMERGENCY



# SURGERY / OUTPATIENT PROCEDURES



**MAYERS MEMORIAL HOSPITAL  
2020-2021 OPERATING ACTUAL**

	<u>JULY</u>	<u>AUG</u>	<u>SEPT</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>Jan-21</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	YTD FY 2021 <u>ACTUAL</u>	YTD PRIOR Current Mth <u>ACTUAL</u>
<b>Operating Revenue:</b>														
Routine														
Acute	228,843.00	445,025.00	600,158.00	460,704.00	401,258.00	1,093,907.00	1,192,670.00	505,454.00	-	-	-	-	4,928,019.00	3,106,066
SNF	1,020,182.94	1,046,029.31	1,072,699.83	1,056,767.29	1,021,981.83	1,027,052.78	842,309.97	814,354.90	-	-	-	-	7,901,378.85	7,709,680
Acute Ancillary	163,379.70	179,967.20	265,292.55	202,312.50	153,719.30	204,837.20	227,265.70	105,514.30	-	-	-	-	1,502,288.45	1,778,384
SNF Ancillary	298.00	924.00	8.00	(51.00)	453.00	(337.00)	-	1,451.00	-	-	-	-	2,746.00	(1,836)
Outpatient	2,096,621.01	1,919,883.07	1,596,769.88	1,835,959.38	1,863,508.12	1,566,152.95	1,491,481.13	1,549,777.69	-	-	-	-	13,920,153.23	14,990,400
	3,509,324.65	3,591,828.58	3,534,928.26	3,555,692.17	3,440,920.25	3,891,612.93	3,753,726.80	2,976,551.89	-	-	-	-	28,254,585.53	27,582,695
0														
Less Deductions:														
Contractuals - Care/Cal	917,579.99	731,408.51	737,551.82	758,017.08	1,099,261.67	619,101.60	293,180.29	(2,299,921.90)	-	-	-	-	2,856,179.06	6,326,565
Contractuals - PPO	76,752.99	137,171.96	77,299.96	83,361.57	93,371.84	135,132.57	95,162.61	981,362.26	-	-	-	-	1,679,615.76	875,205
Charity Care & Write off	26,616.86	-	97.40	-	18,036.40	29,751.54	-	2,721.00	-	-	-	-	77,223.20	106,199
Other Contractual write offs	32,573.28	80,169.43	22,261.64	24,025.15	87,696.26	32,279.98	9,836.31	383,808.37	-	-	-	-	672,650.42	402,237
Medicare													-	0
Medi-Cal													-	0
PPO's													-	0
Administrative & Other													-	0
Provision For Bad Debts	85,310.41	109,094.37	70,260.59	89,419.78	110,867.20	203,204.31	(11,277.39)	(513,219.09)	-	-	-	-	143,660.18	453,703
Total Deductions	1,138,833.53	1,057,844.27	907,471.41	954,823.58	1,409,233.37	1,019,470.00	386,901.82	(1,445,249.36)	-	-	-	-	5,429,328.62	8,163,910
0														
Other Revenue	19,553.17	79,775.55	14,739.04	30,588.18	27,171.10	40,992.06	72,484.72	14,996.92	-	-	-	-	300,300.74	267,419
Net Revenue	2,390,044.29	2,613,759.86	2,642,195.89	2,631,456.77	2,058,857.98	2,913,134.99	3,439,309.70	4,436,798.17	-	-	-	-	23,125,557.65	19,686,204
0														
<b>Operating Expenses:</b>														
Salaries - Productive	1,015,951.27	1,071,446.64	966,440.01	1,002,914.78	1,330,764.32	1,049,500.67	1,056,098.21	1,135,038.15	-	-	-	-	8,628,154.05	6,948,879
Salaries - Non-productive	109,851.27	147,048.45	127,845.82	113,812.84	119,837.86	133,554.80	224,272.38	123,456.68	-	-	-	-	1,099,680.10	904,409
Employee Benefits	282,086.36	323,694.05	316,709.61	341,699.89	354,717.72	296,036.46	388,070.29	112,420.80	-	-	-	-	2,415,435.18	1,937,054
Supplies	225,466.78	264,039.27	243,318.37	292,477.67	160,367.38	420,136.32	276,211.09	425,420.70	-	-	-	-	2,307,437.58	1,920,494
Professional Fees	148,051.68	158,562.18	132,917.12	148,437.83	162,578.12	156,841.13	21,467.32	129,326.58	-	-	-	-	1,058,181.96	1,148,426
Acute/Swing travelers	16,933.75	2,192.00	4,091.75	19,370.44	30,694.94	64,312.25	71,444.20	39,970.38	-	-	-	-	249,009.71	421,400
SNF travelers	149,795.45	150,904.14	178,571.19	179,984.22	197,121.69	189,129.00	158,987.24	162,523.78	-	-	-	-	1,367,016.71	1,525,342
Ancillary travelers	52,799.75	129,307.03	97,285.20	63,226.25	56,225.83	68,512.00	69,167.36	55,804.50	-	-	-	-	592,327.92	871,855
Other Purchased Services	143,867.26	119,920.06	162,176.33	161,654.04	181,382.97	208,238.70	139,386.36	224,906.38	-	-	-	-	1,341,532.10	1,158,620
Repairs & Maintenance	24,809.56	22,359.64	20,914.00	32,488.90	18,644.78	23,371.33	27,007.12	30,110.19	-	-	-	-	199,705.52	166,502
Utilities	52,239.15	53,857.95	33,130.78	55,329.14	38,657.13	45,087.22	57,676.66	54,511.43	-	-	-	-	390,489.46	437,002
Insurance	25,559.13	39,766.54	25,419.38	25,419.39	25,419.39	25,419.39	27,057.24	25,419.39	-	-	-	-	219,479.95	190,870
Other Expense	39,675.05	67,946.31	53,567.84	37,693.34	42,422.83	41,322.92	67,668.42	61,849.15	-	-	-	-	412,145.86	445,212
Depreciation	62,993.54	62,954.27	62,315.52	63,319.69	63,319.69	63,319.69	155,902.58	100,067.32	-	-	-	-	634,192.30	615,160
Bond Repayment Insurance	-	-	-	-	-	-	-	-	-	-	-	-	-	0
Bond Repayment Interest	17,910.82	17,910.82	17,910.82	17,910.82	17,910.82	17,910.82	17,910.82	17,910.82	-	-	-	-	143,286.56	143,287
Interest	2,044.95	2,124.89	3,427.40	3,961.30	3,848.62	5,885.72	6,721.64	7,129.33	-	-	-	-	35,143.85	18,439
Rent/Lease Equipment	4,907.29	7,058.68	12,839.32	17,014.55	13,978.04	16,036.90	15,347.02	12,006.34	-	-	-	-	99,188.14	17,818
Total Operating Expense	2,374,943.06	2,641,092.92	2,458,880.46	2,576,715.19	2,817,892.13	2,824,615.32	2,780,395.95	2,717,871.92	-	-	-	-	21,192,406.95	18,870,771
0														
Net Operating Rev over Expense	15,101.23	(27,333.06)	183,315.43	54,741.58	(759,034.15)	88,519.67	658,913.75	1,718,926.25	-	-	-	-	1,933,150.70	815,434
0														
<b>Non-Operating Revenue:</b>														
Non-operating Revenue	267,332.95	381,667.46	270,604.35	251,949.56	475,663.84	937,059.29	(70,619.77)	223,255.84	-	-	-	-	2,736,913.52	3,005,987
Interest Income	52,947.31	605.35	425.27	36,928.32	482.10	450.89	26,926.97	540.86	-	-	-	-	119,307.07	89,935
Other non-operating Expense	83,624.59	141,824.80	149,668.10	160,457.16	151,767.61	173,371.66	155,497.77	154,556.43	-	-	-	-	1,170,768.12	783,093
Total Non-Operating Revenue	236,655.67	240,448.01	121,361.52	128,420.72	324,378.33	764,138.52	(199,190.57)	69,240.27	-	-	-	-	1,685,452.47	2,312,829
0														
Net Revenue over Expense	251,756.90	213,114.95	304,676.95	183,162.30	(434,655.82)	852,658.19	459,723.18	1,788,166.52	-	-	-	-	3,618,603.17	3,128,263
DIFF s/b 0	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Expenses per day	74,579.02	83,165.76	79,885.50	81,077.27	91,819.08	89,074.05	84,661.08	93,493.02	-	-	-	-		YTD
DAYS CASH ON HAND	293.71	259.88	265.39	245.66	207.78	197.40	206.42	230.80	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	383.11	
AVERAGE YTD	293.71	275.87	272.35	265.56	252.64	242.79	237.52	236.59	236.59	236.59	236.59	236.59		

## Retail Pharmacy Financials

FEBRUARY 2021

<b>Total Revenue</b>			<b>109,744.62</b>
Opening Inventory 2/1/21		208,023.52	
+ Purchases			
RETAIL PHARMACY - PHARMACEUTICALS	9550-3810	79,157.25	
RETAIL PHARMACY - FREIGHT	9550-6810	197.96	
Less Closing Inventory 2/28/21	1089-0010	216,333.54	
Less Cost of Goods Sold			71,045.19
<b>Gross Profit</b>			<b>38,699.43</b>
<b>Less Other Operating Expenses</b>			
RETAIL PHARMACY - MANAGEMENT	9550-0000	11,131.73	
RETAIL PHARMACY - PHARMACIST	9550-0010	-	
RETAIL PHARMACY - TECH SPEC	9550-0110	12,058.50	
RETAIL PHARMACY - SICK PAY	9550-1210	23.23	
RETAIL PHARMACY - VAC & HOL PAY	9550-1810	2,376.07	
RETAIL PHARMACY - MEDICARE TAX	9550-0810	345.63	
RETAIL PHARMACY - FICA TAX	9550-1010	1,477.85	
RETAIL PHARMACY - WRKM'S COMP INS	9550-1610	606.19	
RETAIL PHARMACY - OTHER PURCHASED SERV	9550-6910	-	
RETAIL PHARMACY - REPAIRS & MAINT	9550-6210	-	
RETAIL PHARMACY - UTILITIES OTHER	9550-8010	451.52	
RETAIL PHARMACY - LICENSES & TAXES	9550-8310	0.58	
RETAIL PHARMACY - DUES & SUBSCRIP	9550-8610	-	
RETAIL PHARMACY - OUTSIDE TRAINING	9550-8710	-	
RETAIL PHARMACY - TRAVEL	9550-8810	-	
RETAIL PHARMACY - MILEAGE	9550-8811	-	
RETAIL PHARMACY - OTHER EXPENSES	9550-9010	-	
RETAIL PHARMACY - DEPRECIATION	9550-7410	2,806.64	
RETAIL PHARMACY - RENT / LEASE EQUIP	9550-7610	-	
RETAIL PHARMACY - IV SOLUTIONS	9550-3710	-	
RETAIL PHARMACY-340B Drug Expenses	9550-3811	42,462.13	
RETAIL PHARMACY - MEDICAL SUPPLIES	9550-4110	-	
RETAIL PHARMACY - OFFICE SUPPLIES	9550-4610	173.88	
RETAIL PHARMACY - MINOR EQUIPMENT	9550-4910	-	
RETAIL PHARMACY - NON-MED SUPPLIES	9550-5010	1,287.27	
RETAIL PHARMACY - OTHER PUR SERV TRAV	9550-6931	-	
<b>Total Expenses</b>			<b>75,201.22</b>
<b>Net Profit (LOSS)</b>			<b>(36,501.79)</b>
YTD Profit (LOSS)			(112,542)



**MAYERS MEMORIAL HOSPITAL  
2019-2020 OPERATING ACTUAL**

													YEAR TO DATE	
	Julv-19	AUG	SEPT	OCT	NOV	DEC	Jan-20	FEB	MAR	APR	MAY	JUN	6/30/2020 ACTUAL	FY YTD ACTUAL
<b>Operating Revenue:</b>														
Routine														
Acute	313,479	441,527	326,202	470,186	346,791	432,220	412,581	363,080	258,135	227,123	209,359	180,213	3,980,896	3,106,066
SNF	984,709	950,524	907,241	949,841	909,367	966,344	1,014,373	1,027,280	1,081,897	1,020,940	1,038,132	1,023,147	11,873,796	7,709,680
Ancillary														
Acute	174,100	250,072	155,539	285,875	193,353	276,597	220,258	222,591	127,821	149,524	52,640	76,958	2,185,326	1,778,384
SNF	0	0	0	342	(2,487)	0	309	0	0	0	0	1,345	(491)	(1,836)
Outpatient	2,113,426	2,082,449	2,030,839	2,045,949	1,652,962	1,585,654	1,820,548	1,658,574	1,628,329	1,155,709	1,455,108	1,837,180	21,066,727	14,990,400
	3,585,714	3,724,572	3,419,821	3,752,193	3,099,986	3,260,815	3,468,068	3,271,525	3,096,182	2,553,296	2,755,239	3,118,843	39,106,255	27,582,695
Less Deductions:														
Contractuals - Care/Cal	971,035	1,297,165	1,190,065	596,876	477,284	843,277	765,277	185,586	98,423	(3,523,315)	707,076	93,012	3,701,762	6,326,565
Contractuals - PPO	121,937	111,592	95,572	92,679	84,337	86,074	67,618	215,396	162,839	109,519	57,605	74,562	1,279,729	875,205
Charity Care & Write off	0	17,856	23,229	1,767	3,008	61,704	(0)	(1,364)	9,247	0	117,071	6,071	238,589	106,199
Other Contractual write offs	19,195	41,824	56,094	22,071	69,207	45,691	44,806	103,350	34,826	67,207	109,711	23,867	637,848	402,237
Provision For Bad Debts	130,441	45,088	(20,644)	131,437	58,457	(101,104)	37,267	172,762	85,040	(15,978)	(68,955)	74,124	527,934	453,703
Total Deductions	1,242,608	1,513,526	1,344,316	844,829	692,293	935,641	914,967	675,729	390,376	(3,362,567)	922,508	271,636	6,385,862	8,163,910
Other Revenue	33,527	18,084	18,708	19,525	52,038	18,991	63,317	43,229	58,616	109,901	154,377	(29,379)	560,934	267,419
Net Revenue	2,376,634	2,229,130	2,094,212	2,926,890	2,459,731	2,344,165	2,616,419	2,639,024	2,764,421	6,025,764	1,987,108	2,817,828	33,281,326	19,686,204
<b>Operating Expenses:</b>														
Salaries - Productive	929,473	954,328	970,269	632,300	831,942	647,311	971,494	1,011,763	972,747	992,883	998,651	898,852	10,812,013	6,948,879
Salaries - Non-productive	99,188	134,399	105,704	90,738	80,226	100,770	136,688	156,696	91,150	84,521	88,893	105,344	1,274,316	904,409
Employee Benefits	251,993	250,748	228,269	223,467	224,331	233,356	250,093	274,797	298,546	270,193	260,913	273,443	3,040,149	1,937,054
Supplies	220,876	261,401	233,431	344,833	232,944	224,732	277,529	124,749	278,528	319,285	109,896	338,567	2,966,671	1,920,494
Professional Fees	145,243	139,362	161,045	140,243	134,589	162,455	131,880	133,609	171,414	146,500	143,783	152,257	1,762,379	1,148,426
Acute/Swing travelers	51,370	55,475	53,318	68,857	34,284	66,538	65,024	26,533	28,511	27,393	11,700	31,493	520,496	421,400
SNF travelers	200,578	180,861	216,727	176,638	119,779	308,370	158,349	164,041	152,163	147,535	129,502	169,649	2,124,191	1,525,342
Ancillary travelers	91,768	93,419	142,190	106,971	101,041	116,988	124,359	95,120	53,410	72,460	68,743	105,994	1,172,461	871,855
Other Purchased Services	91,018	147,700	145,029	134,194	128,421	160,136	191,655	160,467	204,222	102,842	141,471	167,462	1,774,618	1,158,620
Repairs & Maintenance	32,968	36,117	24,262	19,594	(20,077)	19,785	27,247	26,606	27,746	45,324	27,135	27,943	294,650	166,502
Utilities	47,035	53,399	61,538	48,331	53,643	55,659	57,818	59,578	54,787	53,520	48,250	70,123	663,681	437,002
Insurance	35,534	22,051	22,331	22,191	22,191	22,191	22,191	22,191	22,191	22,191	22,191	8,758	266,200	190,870
Other Expense	40,571	51,167	41,725	53,745	37,286	46,069	121,109	53,541	49,989	45,871	149,311	49,483	739,866	445,212
Depreciation	67,452	67,263	66,759	66,494	129,360	72,774	72,529	72,529	72,529	72,529	72,196	65,182	897,596	615,160
Bond Repayment Insurance	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bond Repayment Interest	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	214,930	143,287
Interest	2,225	2,382	2,413	2,616	2,517	2,091	2,204	1,991	2,353	2,491	2,398	2,045	27,726	18,439
Rent/Lease Equipment	(14,475)	6,500	4,523	3,408	2,275	4,438	4,061	7,088	8,342	8,224	5,206	8,583	48,172	17,818
Total Operating Expense	2,310,727	2,474,483	2,497,444	2,152,531	2,132,662	2,261,574	2,632,139	2,409,210	2,506,537	2,431,672	2,298,148	2,493,086	28,600,214	18,870,771
Net Operating Rev over Expense	65,907	(245,353)	(403,232)	774,359	327,068	82,592	(15,721)	229,814	257,884	3,594,092	(311,040)	324,742	4,681,112	815,434
<b>Non-Operating Revenue:</b>														
Non-operating Revenue	655,108	148,708	158,439	210,306	580,022	775,440	252,437	225,526	264,276	762,676	4,139,811	31,860	8,204,610	3,005,987
Interest Income	0	0	0	37,999	0	0	51,936	0	0	44,183	0	0	134,118	89,935
Other non-operating Expense	6,942	103,819	80,455	131,612	99,579	106,703	121,709	132,273	102,553	162,275	140,728	124,016	1,312,665	783,093
Total Non-Operating Revenue	648,165	44,889	77,984	116,694	480,442	668,737	182,664	93,254	161,722	644,584	3,999,082	(92,155)	7,026,063	2,312,829
Net Revenue over Expense	714,072	(200,465)	(325,248)	891,053	807,511	751,329	166,944	323,067	419,606	4,238,676	3,688,043	232,587	11,707,175	3,128,263

MAYERS MEMORIAL HOSPITAL DISTRICT  
 FINANCIAL SNAPSHOT  
 month ended

February 2021

FISCAL 2021

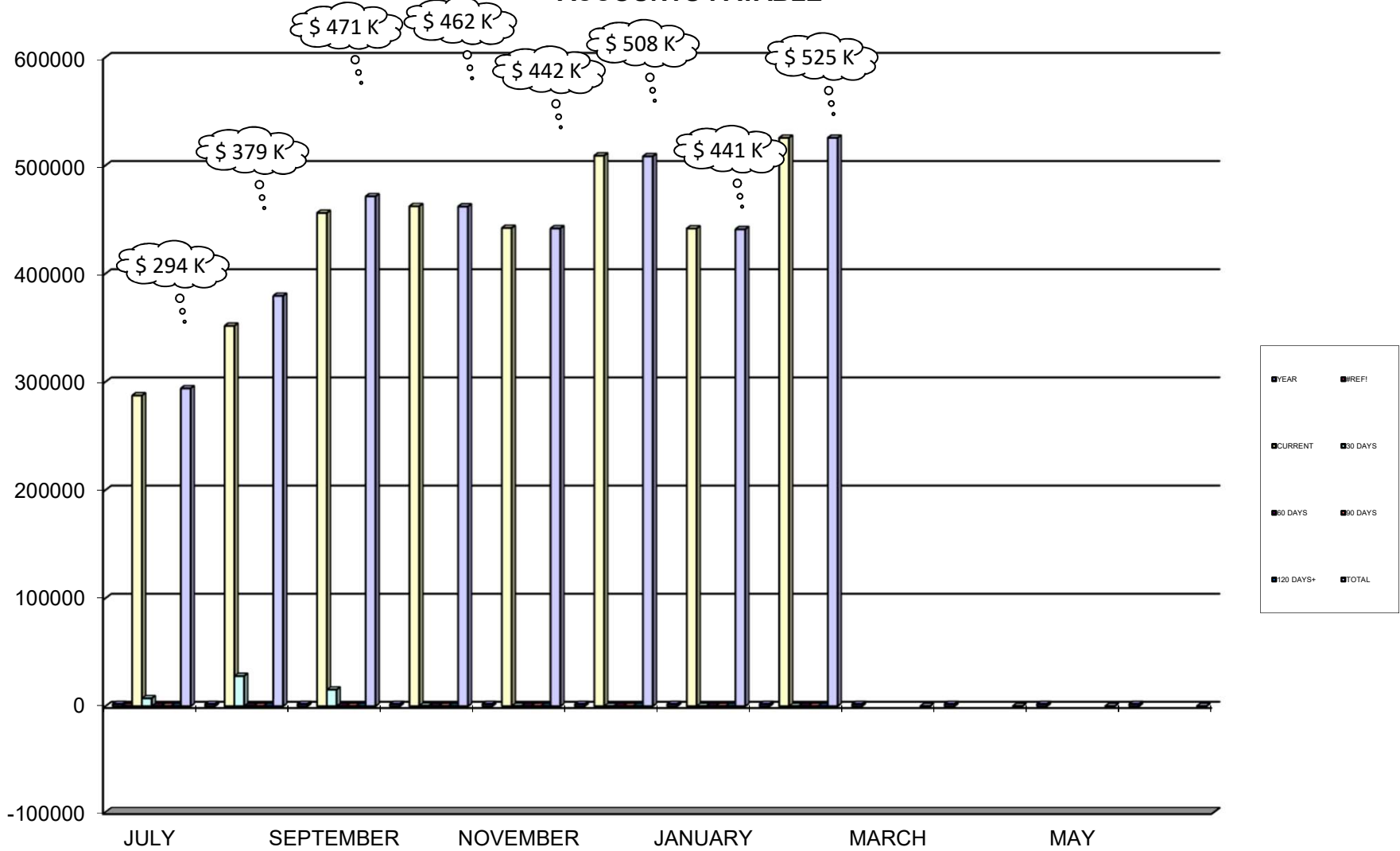
FINANCIAL DATA ACROSS ENTIRE ENTERPRISE  
 ACTUAL YTD      ACTUAL YTD

	February 2021	February 2020	Variance\$\$	Variance %
Inpatient Revenue				
Acute/OB/Swing	\$ 4,928,019	\$ 3,106,066	1,821,953.10	59%
SNF	\$ 7,901,379	\$ 7,709,680	191,698.45	2%
Inpatient Ancillary Revenue				
Acute/OB/Swing	1,502,288	1,778,384	(276,095.50)	-16%
SNF	2,746	(1,836)	4,582.00	-250%
Outpatient Revenue	13,920,153	14,990,400	(1,070,247.18)	-7%
Total Gross Revenue	\$ 28,254,586	\$ 27,582,695	671,890.87	2%

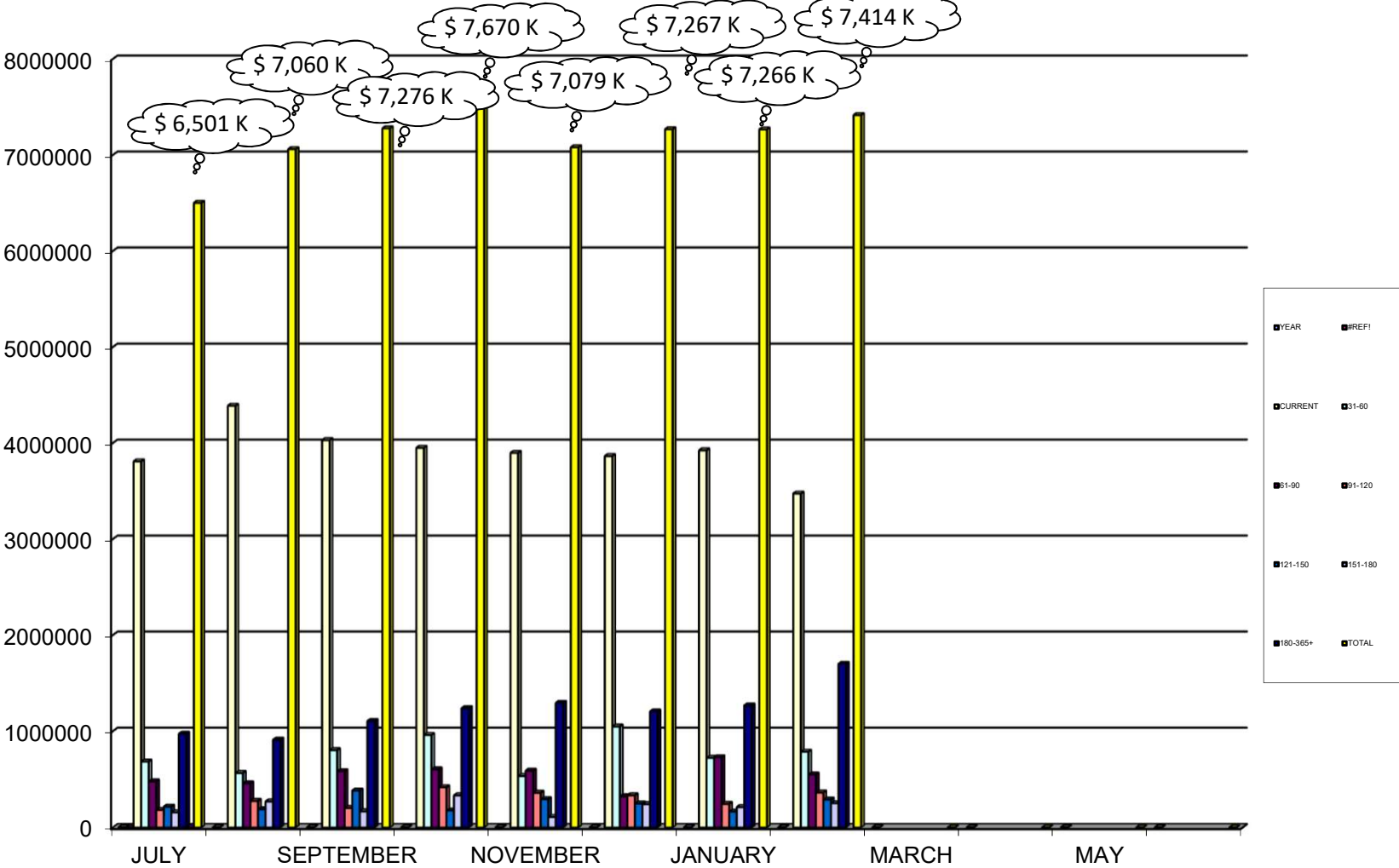
ACTUAL YTD      ACTUAL YTD

<u>Statistics</u>	February 2021	February 2020	<u>Variance</u>	<u>Variance %</u>
Patient Days	19,924	19,653	271	1.4%
Outpatient Services	1,032	1,138	(106)	-9%
Labs	10,804	5,496	5,308	97%
Imaging	3,207	3,409	(202)	-6%
Hospice	836	770	66	9%
PT	1,614	1,671	(57)	-3%

### ACCOUNTS PAYABLE



# ACCOUNTS RECEIVABLE



### ACCOUNTS RECEIVABLE

<u>MONTH</u>	<u>YEAR</u>	<u>CURRENT</u>	<u>31-60</u>	<u>61-90</u>	<u>91-120</u>	<u>121-150</u>	<u>151-180</u>	<u>180-365+</u>	<u>TOTAL</u>
JULY	2020	3,808,505.41	684,081.14	478,769.78	182,797.53	216,095.25	158,177.56	972,686.12	6,501,112.79
AUGUST	2020	4,387,751.78	566,156.56	458,532.33	276,242.35	190,206.62	270,647.64	910,740.75	7,060,278.03
SEPTEMBER	2020	4,030,146.38	803,219.40	584,507.49	202,684.14	383,397.08	168,675.77	1,104,241.44	7,276,871.70
OCTOBER	2020	3,949,311.60	960,333.45	604,173.98	418,005.43	176,858.64	333,873.33	1,236,994.29	7,679,550.72
NOVEMBER	2020	3,896,866.37	534,908.87	589,134.00	361,549.09	294,855.36	109,559.81	1,292,441.68	7,079,315.18
DECEMBER	2020	3,863,859.86	1,047,677.46	325,127.93	333,989.96	249,004.19	243,537.63	1,204,251.36	7,267,448.39
JANUARY	2021	3,923,901.35	723,801.20	729,040.18	245,377.23	165,751.80	212,074.27	1,266,054.10	7,266,000.13
FEBRUARY	2021	3,473,086.63	787,106.33	549,945.37	363,267.80	290,609.25	252,083.08	1,698,891.07	7,414,989.53
MARCH	2021								0.00
APRIL	2021								0.00
MAY	2021								0.00
JUNE	2021								0.00

### ACCOUNTS PAYABLE (includes accrued payables)

<u>MONTH</u>	<u>YEAR</u>	<u>CURRENT</u>	<u>30 DAYS</u>	<u>60 DAYS</u>	<u>90 DAYS</u>	<u>120 DAYS+</u>	<u>TOTAL</u>
JULY	2020	287,401.93	7,427.81	50.68	0.00	(909.90)	293,970.52
AUGUST	2020	351,774.23	28,113.84	220.99	0.00	(654.90)	379,454.16
SEPTEMBER	2020	456,106.23	15,505.86	0.00	(105.75)	(94.20)	471,412.14
OCTOBER	2020	462,259.62	408.82	15.53	0.00	(654.90)	462,029.07
NOVEMBER	2020	442,248.09	199.55	0.00	0.00	(654.90)	441,792.74
DECEMBER	2020	509,075.50	0.00	0.00	0.00	(654.90)	508,420.60
JANUARY	2021	441,697.67	0.00	0.00	0.00	(654.90)	441,042.77
FEBRUARY	2021	525,544.43	0.00	0.00	0.00	0.00	525,544.43
MARCH	2021						0.00
APRIL	2021						0.00
MAY	2021						0.00
JUNE	2021						0.00

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2021

	2021												average	
2020	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance	
BEGINNING AP BALANCE	1,368,758.41	293,970.52	379,454.16	471,412.14	462,029.07	441,792.74	508,420.60	441,042.77	525,544.43	0.00	0.00	0.00	0.00	543,602.76
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b><u>CASH COLLECTIONS</u></b>														<b><u>YTD total</u></b>
PATIENT PAYMENTS	1,665,061.10	1,965,024.61	2,125,689.76	2,103,511.96	2,224,213.39	3,024,779.74	2,521,074.59	2,193,461.78	0.00	0.00	0.00	0.00	0.00	<b><u>cash collections</u></b>
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	17,822,816.93
DSH (Disproportionate Share)	15,578.00	0.00	0.00	15,578.00	0.00	0.00	15,577.34	0.00	0.00	0.00	0.00	0.00	0.00	0.00
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	46,733.34
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	539,674.67	127,021.99	458,180.92	0.00	217,139.95	21,704.96	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,363,722.49
CHFFA FUNDING	800,000.00	0.00	0.00	0.00	500,000.00	200,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,500,000.00
PRIME	0.00	0.00	35,572.50	0.00	573,750.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	609,322.50
IGT RATE RANGE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
HQAF	0.00	0.00	103,687.50	0.00	0.00	0.00	103,687.50	4,952,206.59	0.00	0.00	0.00	0.00	0.00	5,159,581.59
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SPECIAL - WINDMILL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TAXES	30,014.65	290,715.00	772.47	31,643.31	746.75	10,671.61	403,058.43	62,751.79	0.00	0.00	0.00	0.00	0.00	830,374.01
RENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
VENDING / CAFETERIA	1,487.50	1,367.12	1,633.78	1,406.75	1,117.50	1,803.75	1,482.42	1,519.45	0.00	0.00	0.00	0.00	0.00	11,818.27
Telemed Grant (HRSA)	9,000.00	9,813.08	0.00	0.00	0.00	16,698.66	30,779.69	9,000.00	0.00	0.00	0.00	0.00	0.00	75,291.43
Mayers Healthcare Foundation	0.00	22,000.00	0.00	0.00	0.00	518,361.54	0.00	0.00	0.00	0.00	0.00	0.00	0.00	540,361.54
MISC (REBATES/REIMB, CARES ACT ETC)	36,771.73	153,550.00	23,541.00	153.55	19,652.26	240,862.58	46,527.30	17,100.00	0.00	0.00	0.00	0.00	0.00	538,158.42
<b><u>TOTAL COLLECTIONS</u></b>	<b>3,097,587.65</b>	<b>2,569,491.80</b>	<b>2,749,077.93</b>	<b>2,152,293.57</b>	<b>3,536,619.85</b>	<b>4,034,882.84</b>	<b>3,122,187.27</b>	<b>7,236,039.61</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>28,498,180.52</b>
<b><u>EXPENSES</u></b>														<b><u>YTD total</u></b>
INCOME STATEMENT EXPENSES	2,309,904.57	2,576,013.76	2,393,137.54	2,509,434.20	2,750,723.82	2,755,409.91	2,617,771.73	2,610,675.27	0.00	0.00	0.00	0.00	0.00	<b><u>expenses</u></b>
ASSET EXPENSES	0.00	6,000.00	39,923.21	24,100.00	0.00	0.00	64,048.00	0.00	0.00	0.00	0.00	0.00	0.00	20,523,070.80
CIP EXPENSES	318,690.83	591,238.33	916,874.32	378,155.51	892,552.19	333,590.50	201,781.41	197,985.04	0.00	0.00	0.00	0.00	0.00	134,071.21
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	0.00	0.00	255,596.61	185,253.11	1,547,556.07	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3,830,868.13
USDA PRIN-INT PYMTS	0.00	0.00	678,774.74	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,988,405.79
MEDICARE/MCAL REPAYMENT PLANS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	678,774.74
CAPITAL LEASES	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b><u>TOTAL EXPENSES</u></b>	<b>2,630,677.98</b>	<b>3,175,334.67</b>	<b>4,030,792.39</b>	<b>3,169,368.90</b>	<b>3,830,611.70</b>	<b>4,638,639.06</b>	<b>2,883,601.14</b>	<b>2,808,660.31</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>27,167,686.15</b>
<b><u>collections less expenses</u></b>	<b>466,909.67</b>	<b>(605,842.87)</b>	<b>(1,281,714.46)</b>	<b>(1,017,075.33)</b>	<b>(293,991.85)</b>	<b>(603,756.22)</b>	<b>238,586.13</b>	<b>4,427,379.30</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>1,330,494.37</b>
														<b><u>average</u></b>
ENDING AP BALANCE	293,970.52	379,454.16	471,412.14	462,029.07	441,792.74	508,420.60	441,042.77	525,544.43	0.00	0.00	0.00	0.00	0.00	<b><u>ending balance</u></b>
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	440,458.30
														0.00

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2020

	2019						2020						average
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	464,958.41	489,204.13	565,004.61	500,949.55	606,967.36	294,555.16	460,952.68	493,266.07	242,261.91	448,978.72	469,315.46	621,654.80	457,568.88
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b><u>CASH COLLECTIONS</u></b>													<b><u>YTD total</u></b>
PATIENT PAYMENTS	2,054,550.07	2,023,782.09	1,774,139.24	2,276,150.54	2,077,542.19	1,980,831.00	2,008,536.70	1,980,838.09	2,068,619.51	1,896,703.33	2,036,163.31	1,612,181.31	23,790,037.38
COST REPORT SETTLEMENTS	0.00	0.00	31,219.00	0.00	0.00	0.00	0.00	0.00	0.00	948,040.00	30,836.00	513,000.00	1,523,095.00
DSH (Disproportionate Share)	17,006.00	146.65	0.00	0.00	17,005.00	0.00	17,006.03	1,203.35	0.00	15,578.00	0.00	0.00	67,945.03
OUTPATIENT SUPPLEMENTAL	54,237.08	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	914,187.71	78,191.08	0.00	1,046,615.87
DPNF SUPPLEMENTAL	0.00	0.00	0.00	10,661.04	44,170.42	0.00	0.00	0.00	124,129.10	1,103,896.49	0.00	0.00	1,282,857.05
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	722,137.57	1,619,108.25	1,171,809.59	485,745.02	0.00	926,284.79	723,370.50	0.00	277,012.93	0.00	0.00	0.00	5,925,468.65
PRIME	0.00	0.00	0.00	0.00	675,000.00	0.00	0.00	0.00	0.00	0.00	573,750.00	0.00	1,248,750.00
IGT RATE RANGE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,425,504.48	0.00	0.00	4,425,504.48
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
HQAF	0.00	0.00	0.00	156,477.74	0.00	12,205.23	0.00	0.00	3,358,986.58	46,948.67	0.00	227,448.23	3,802,066.45
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SPECIAL - WINDMILL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TAXES	20,930.11	4,147.05	837.32	29,321.61	41.71	6,636.58	386,176.88	96,141.01	16.40	0.00	295,400.87	0.00	839,649.54
RENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
VENDING / CAFETERIA	3,564.40	3,884.73	4,564.52	2,391.97	3,204.59	2,952.59	4,534.07	4,257.74	1,139.10	0.00	0.00	850.00	31,343.71
MISC (REBATES/REIMB, CARES ACT ETC)	540,128.99	17,453.67	12,597.73	15,790.83	47,445.12	537,401.96	5,282.25	12,398.09	56,852.76	547,471.22	3,947,330.39	245,624.60	5,985,777.61
<b><u>TOTAL COLLECTIONS</u></b>	<b>3,412,554.22</b>	<b>3,668,522.44</b>	<b>2,995,167.40</b>	<b>2,976,538.75</b>	<b>2,864,409.03</b>	<b>3,466,312.15</b>	<b>3,144,906.43</b>	<b>2,094,838.28</b>	<b>5,886,756.38</b>	<b>9,898,329.90</b>	<b>6,961,671.65</b>	<b>2,599,104.14</b>	<b>49,969,110.77</b>
<b><u>EXPENSES</u></b>													<b><u>YTD total</u></b>
INCOME STATEMENT EXPENSES	2,241,050.00	2,404,838.00	2,428,272.00	2,083,420.82	2,000,784.87	2,186,708.20	2,557,406.62	2,336,681.35	2,431,655.70	2,356,651.67	2,223,553.92	2,425,859.21	27,676,882.36
ASSET EXPENSES	0.00	0.00	0.00	0.00	883,011.43	0.00	0.00	0.00	0.00	0.00	0.00	0.00	883,011.43
CIP EXPENSES	871,023.18	2,088,240.00	1,352,052.41	169,228.41	844,942.85	997,518.70	1,047,291.49	34,046.91	186,035.01	277,253.45	561,547.50	1,169,223.71	9,598,403.62
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	0.00	0.00	337,500.00	0.00	0.00	1,010,999.00	0.00	1,543,334.00	286,950.00	120,475.58	0.00	3,299,258.58
USDA PRIN-INT PYMTS	0.00	0.00	328,696.29	0.00	0.00	0.00	0.00	0.00	283,982.46	0.00	0.00	0.00	612,678.75
MEDICARE/MCAL REPAYMENT PLANS	0.00	0.00	31,219.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	31,219.00
CAPITAL LEASES	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	24,990.96
<b><u>TOTAL EXPENSES</u></b>	<b>3,114,155.76</b>	<b>4,495,160.58</b>	<b>4,142,322.28</b>	<b>2,592,231.81</b>	<b>3,730,821.73</b>	<b>3,186,309.48</b>	<b>4,617,779.69</b>	<b>2,372,810.84</b>	<b>4,447,089.75</b>	<b>2,922,937.70</b>	<b>2,907,659.58</b>	<b>3,597,165.50</b>	<b>42,126,444.70</b>
<b><u>collections less expenses</u></b>	<b>298,398.46</b>	<b>(826,638.14)</b>	<b>(1,147,154.88)</b>	<b>384,306.94</b>	<b>(866,412.70)</b>	<b>280,002.67</b>	<b>(1,472,873.26)</b>	<b>(277,972.56)</b>	<b>1,439,666.63</b>	<b>6,975,392.20</b>	<b>4,054,012.07</b>	<b>(998,061.36)</b>	<b>7,842,666.07</b>
													<b><u>average</u></b>
ENDING AP BALANCE	489,204.13	565,004.61	500,949.55	606,967.36	294,555.16	460,952.68	493,266.07	242,261.91	448,978.72	469,315.46	621,654.80	1,368,758.41	455,793.35
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<b><u>ending balance</u></b>

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2019

	2018					2019						average	
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	376,923.71	272,028.97	234,986.52	406,231.17	345,087.81	254,834.80	458,399.76	636,982.41	720,959.31	192,824.43	394,889.29	211,741.55	390,377.11
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<b>YTD total</b>
<b>CASH COLLECTIONS</b>													<b>cash collections</b>
PATIENT PAYMENTS	1,674,419.83	1,607,357.78	1,928,154.51	1,824,762.09	1,725,299.50	1,721,719.72	1,933,020.84	1,374,465.47	1,752,143.85	1,945,223.92	1,942,912.05	1,746,357.46	21,175,837.02
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	595,947.00	0.00	0.00	249,000.00	0.00	844,947.00
DSH (Disproportionate Share)	15,726.00	0.00	66,730.43	32,449.00	0.00	0.00	15,728.96	0.00	0.00	17,789.25	0.00	0.00	148,423.64
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	760,234.86	0.00	0.00	0.00	760,234.86
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	396,400.10	0.00	0.00	0.00	396,400.10
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	543,907.84	681,735.00	154,419.86	0.00	754,603.43	8,952.95	0.00	2,306,184.28	0.00	1,123,268.29	600,322.68	0.00	6,173,394.33
PRIME	0.00	0.00	0.00	0.00	1,250,000.00	0.00	0.00	0.00	0.00	0.00	0.00	675,000.00	1,925,000.00
IGT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,082,831.92	202,794.00	4,285,625.92
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
HQARF	0.00	206,704.81	0.00	22,485.09	223,467.90	0.00	0.00	223,467.90	0.00	9,246.71	4,695,888.93	186,775.56	5,568,036.90
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SPECIAL - WINDMILL	0.00	400,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	400,000.00
TAXES	12,936.82	26,157.10	824.33	89,331.02	1,809.92	11,466.49	369,161.43	7,509.24	55,518.65	823.50	289,203.41	40,712.88	905,454.79
RENTS	4,464.00	0.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	0.00	6,696.00	0.00	2,232.00	26,784.00
VENDING / CAFETERIA	2,002.55	3,392.05	2,457.80	4,405.79	3,275.14	3,530.53	3,455.13	4,257.74	3,754.31	3,943.77	4,361.01	4,108.94	42,944.76
MISC (REBATES/REIMB ETC)	15,337.82	29,884.69	32,891.26	108,748.16	13,665.82	39,931.31	17,723.31	131,847.89	33,790.21	1,073,668.59	162,809.31	10,590.34	1,670,888.71
<b>TOTAL COLLECTIONS</b>	<b>2,268,794.86</b>	<b>2,955,231.43</b>	<b>2,187,710.19</b>	<b>2,084,413.15</b>	<b>3,974,353.71</b>	<b>1,787,833.00</b>	<b>2,341,321.67</b>	<b>4,645,911.52</b>	<b>3,001,841.98</b>	<b>4,180,660.03</b>	<b>12,027,329.31</b>	<b>2,868,571.18</b>	<b>44,323,972.03</b>
													<b>YTD total</b>
<b>EXPENSES</b>													<b>expenses</b>
INCOME STATEMENT EXPENSES	2,091,754.00	2,057,660.00	2,234,738.00	2,231,569.03	1,921,004.98	2,334,740.00	2,232,843.80	2,116,234.84	2,176,946.03	2,368,274.28	2,170,387.00	(72,671.53)	23,863,480.44
ASSET EXPENSES	102,330.40	11,529.08	0.00	0.00	66,348.46	43,314.13	327,117.63	0.00	0.00	66,987.64	0.00	8,168.79	625,796.13
CIP EXPENSES	503,438.88	713,227.49	81,174.16	131,966.85	786,444.04	249,334.41	282,502.70	2,052,770.19	18,360.38	2,816,412.00	618,712.47	621,416.37	8,875,759.94
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,436,322.00	0.00	0.00	540,417.96	0.00	1,976,739.96
USDA PRIN-INT PYMTS	0.00	0.00	231,613.83	0.00	0.00	0.00	0.00	0.00	150,124.66	0.00	0.00	0.00	381,738.49
MEDICARE/MCAL REPAYMENT PLANS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CAPITAL LEASES	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	24,990.96
<b>TOTAL EXPENSES</b>	<b>2,699,605.86</b>	<b>2,784,499.15</b>	<b>2,549,608.57</b>	<b>2,365,618.46</b>	<b>2,775,880.06</b>	<b>2,629,471.12</b>	<b>2,844,546.71</b>	<b>5,607,409.61</b>	<b>2,347,513.65</b>	<b>5,253,756.50</b>	<b>3,331,600.01</b>	<b>558,996.22</b>	<b>35,748,505.92</b>
<b>collections less expenses</b>	<b>(430,811.00)</b>	<b>170,732.28</b>	<b>(361,898.38)</b>	<b>(281,205.31)</b>	<b>1,198,473.65</b>	<b>(841,638.12)</b>	<b>(503,225.04)</b>	<b>(961,498.09)</b>	<b>654,328.33</b>	<b>(1,073,096.47)</b>	<b>8,695,729.30</b>	<b>2,309,574.97</b>	<b>8,575,466.12</b>
													<b>average</b>
ENDING AP BALANCE	272,028.97	234,986.52	406,231.17	345,087.81	254,834.80	458,399.76	636,982.41	720,959.31	192,824.43	394,889.29	211,741.55	464,958.41	375,360.55
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<b>ending balance</b>



MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2018

	2017						2018						average
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	491,563.75	485,512.66	639,395.06	558,925.42	355,527.91	593,900.07	461,633.94	538,591.60	498,960.16	514,902.93	436,268.36	418,115.89	499,441.48
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<b>YTD total</b>
<b>CASH COLLECTIONS</b>													<b>cash collections</b>
PATIENT PAYMENTS	1,441,915.58	1,798,338.39	1,557,840.85	1,863,353.57	1,871,150.20	1,795,777.37	1,977,003.96	1,289,972.24	1,725,768.46	1,732,701.22	1,663,105.77	1,218,613.33	19,935,540.94
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	116,497.00	0.00	0.00	0.00	0.00	355,176.32	471,673.32
DSH (Disproportionate Share)	15,878.00	0.00	0.00	16,259.00	0.00	0.00	15,900.00	0.00	25,055.00	15,726.00	0.00	59,181.00	147,999.00
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	619,960.00	0.00	29,168.70	33,436.42	682,565.12
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	0.00	0.00	6,577,725.68	0.00	17,467.19	11,278.51	0.00	18,655.50	27,920.25	19,471.87	0.00	377,898.82	7,050,417.82
PRIME	0.00	0.00	0.00	0.00	0.00	750,000.00	0.00	0.00	0.00	0.00	250,000.00	0.00	1,000,000.00
IGT	0.00	0.00	0.00	1,178,883.84	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,903,411.98	3,082,295.82
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	73,178.24	0.00	73,178.24
HQARF	9,177.00	0.00	0.00	2,200,636.76	0.00	0.00	0.00	0.00	142,139.46	0.00	268,919.93	1,430,490.69	4,051,363.84
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	366,071.95	0.00	0.00	0.00	0.00	366,071.95
TAXES	51,004.54	10,215.64	24,861.80	4,126.29	1,233.12	11,391.39	363,208.46	63,626.36	0.00	150.30	369,374.19	44,114.10	943,306.19
RENTS	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	26,784.00
VENDING / CAFETERIA	3,562.05	4,502.52	3,006.44	4,351.11	4,049.86	3,971.67	4,475.59	3,256.05	5,016.43	4,107.83	3,557.30	1,614.50	45,471.35
MISC (REBATES/REIMB ETC)	22,819.31	23,206.89	41,026.39	45,608.77	83,227.95	114,832.58	81,892.46	65,370.02	15,649.69	56,598.57	61,059.23	4,193.82	615,485.68
<b>TOTAL COLLECTIONS</b>	<b>1,546,588.48</b>	<b>1,838,495.44</b>	<b>8,206,693.16</b>	<b>5,315,451.34</b>	<b>1,979,360.32</b>	<b>2,689,483.52</b>	<b>2,561,209.47</b>	<b>1,809,184.12</b>	<b>2,563,741.29</b>	<b>1,830,987.79</b>	<b>2,720,595.36</b>	<b>5,430,362.98</b>	<b>38,492,153.27</b>
													<b>YTD total</b>
<b>EXPENSES</b>													<b>expenses</b>
INCOME STATEMENT EXPENSES	1,856,257.47	2,011,328.71	1,957,430.54	1,829,451.00	1,869,280.65	1,820,704.38	1,940,167.00	1,823,190.95	2,065,286.00	1,978,214.00	2,035,883.00	2,190,434.91	23,377,628.61
ASSET EXPENSES	5,857.00	172,821.38	31,902.00	22,882.00	0.00	0.00	0.00	0.00	0.00	219,993.06	27,451.12	248,929.00	729,835.56
CIP EXPENSES	24,460.24	226,686.34	133,591.91	104,236.86	6,730.76	10,775.36	45,881.66	34,139.55	34,738.65	22,586.40	58,967.41	383,532.69	1,086,327.83
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	574,768.00	0.00	0.00	0.00	375,000.00	375,000.00	0.00	1,093,035.00	125,000.00	243,256.00	0.00	2,786,059.00
USDA EXP (PAYOFF AP & GO BOND,ETC)	0.00	0.00	6,384,249.83	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6,384,249.83
EMR LOAN	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R STAGE 1 REPAYMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2007 REVENUE BOND	40,146.22	40,146.22	40,146.22	40,146.22	40,146.22	40,117.65	40,117.65	40,117.65	40,117.65	40,117.65	0.00	0.00	401,319.35
MEDICARE/MCAL REPAYMENT PLANS	268,003.05	0.00	0.00	0.00	0.00	0.00	95,610.00	0.00	0.00	0.00	556,000.00	0.00	919,613.05
CHFFA	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	0.00	0.00	123,147.20
CAPITAL LEASES	2,082.58	2,082.41	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	24,990.79
PG & E RETROFIT PAYMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
LINE OF CREDIT Prin/Int Paymts	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>TOTAL EXPENSES</b>	<b>2,209,121.28</b>	<b>3,040,147.78</b>	<b>8,561,717.80</b>	<b>2,011,113.38</b>	<b>1,930,554.93</b>	<b>2,260,994.69</b>	<b>2,511,173.61</b>	<b>1,911,845.45</b>	<b>3,247,574.60</b>	<b>2,400,308.41</b>	<b>2,923,640.11</b>	<b>2,824,979.18</b>	<b>35,833,171.22</b>
<b>collections less expenses</b>	<b>(662,532.80)</b>	<b>(1,201,652.34)</b>	<b>(355,024.64)</b>	<b>3,304,337.96</b>	<b>48,805.39</b>	<b>428,488.83</b>	<b>50,035.86</b>	<b>(102,661.33)</b>	<b>(683,833.31)</b>	<b>(569,320.62)</b>	<b>(203,044.75)</b>	<b>2,605,383.80</b>	<b>2,658,982.05</b>
													<b>average</b>
ENDING AP BALANCE	485,512.66	639,395.06	558,925.42	355,527.91	593,900.07	461,633.94	538,591.60	498,960.16	514,902.93	436,268.36	418,115.89	376,923.71	489,888.14
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<b>ending balance</b>

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2017

	2016					2017						<u>average</u>	
	<u>JULY</u>	<u>AUGUST</u>	<u>SEPTEMBER</u>	<u>OCTOBER</u>	<u>NOVEMBER</u>	<u>DECEMBER</u>	<u>JANUARY</u>	<u>FEBRUARY</u>	<u>MARCH</u>	<u>APRIL</u>	<u>MAY</u>	<u>JUNE</u>	<u>beg balance</u>
BEGINNING AP BALANCE	527,868.70	810,222.00	557,832.00	591,046.00	595,175.00	691,239.61	527,937.85	607,821.46	666,491.81	765,971.95	471,784.83	355,815.39	597,433.88
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<u>YTD total</u>
<b><u>CASH COLLECTIONS</u></b>													<u>cash collections</u>
PATIENT PAYMENTS	1,806,490.48	1,651,767.47	1,974,628.45	1,851,149.13	1,780,383.29	1,828,309.48	1,874,504.56	1,689,841.39	1,835,622.31	1,602,859.88	1,616,872.18	1,780,304.70	21,292,733.32
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	124,388.00	0.00	0.00	0.00	0.00	124,388.00
DSH (Disproportionate Share)	229.00	11,746.00	0.00	16,771.00	27,949.00	306.00	22,384.00	0.00	0.00	45,759.50	15,878.00	69.00	141,091.50
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	599,425.00	0.00	0.00	0.00	0.00	599,425.00
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	93,471.28	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	93,471.28
PRIME	375,000.00	0.00	0.00	0.00	1,125,000.00	0.00	0.00	0.00	0.00	0.00	180,000.00	0.00	1,680,000.00
IGT	0.00	0.00	191,084.00	0.00	0.00	0.00	1,154,784.55	0.00	0.00	0.00	0.00	300,919.00	1,646,787.55
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	84,345.14	0.00	84,345.14
HQARF	0.00	27,854.38	0.00	0.00	33,528.24	0.00	1,269,333.08	462,362.80	0.00	36,308.31	0.00	486,495.96	2,315,882.77
TAXES	44,662.93	9,489.30	26,857.58	3,005.81	1,102.03	8,349.63	263,174.57	13,834.70	53,522.82	806.98	184,608.58	7,877.13	617,292.06
RENTS	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	26,784.00
VENDING / CAFETERIA	7,078.33	4,375.02	4,105.47	4,919.34	3,844.37	3,705.49	3,431.29	3,646.12	1,279.08	5,191.78	3,601.98	4,105.76	49,284.03
MISC (REBATES/REIMB ETC)	37,606.78	7,722.74	12,976.71	29,247.76	25,755.02	40,710.64	7,875.79	53,837.40	40,800.19	63,283.98	108,961.24	23,485.66	452,263.91
<b><u>TOTAL COLLECTIONS</u></b>	<b>2,273,299.52</b>	<b>1,715,186.91</b>	<b>2,211,884.21</b>	<b>2,000,796.32</b>	<b>2,999,793.95</b>	<b>1,883,613.24</b>	<b>4,597,719.84</b>	<b>2,949,567.41</b>	<b>1,933,456.40</b>	<b>1,756,442.43</b>	<b>2,196,499.12</b>	<b>2,605,489.21</b>	<b>29,123,748.56</b>
													<u>YTD total</u>
<b><u>EXPENSES</u></b>													<u>expenses</u>
INCOME STATEMENT EXPENSES	1,969,989.51	1,684,329.66	1,879,461.61	1,861,548.00	1,865,337.71	1,725,612.00	1,886,686.00	1,589,361.35	1,801,293.39	1,884,373.29	1,763,964.00	1,907,599.00	21,819,555.52
ASSET EXPENSES	0.00	0.00	60,467.32	24,282.99	0.00	0.00	49,049.20	203,263.75	0.00	0.00	0.00	12,175.20	349,238.46
CIP EXPENSES	25,161.34	18,249.89	15,161.34	118,820.13	171,225.00	243,250.67	83,578.56	120,645.34	149,929.59	28,310.59	175,156.00	197,468.56	1,346,957.01
IGT EXPENSES	18,750.00	104,991.00	0.00	1,143,836.00	646,050.00	0.00	0.00	0.00	0.00	0.00	165,340.00	0.00	2,078,967.00
EMR LOAN	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R STAGE 1 REPAYMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2007 REVENUE BOND	40,763.71	40,763.71	40,763.71	40,763.71	40,763.71	40,581.92	40,581.92	40,581.92	40,581.92	40,581.92	40,581.92	40,146.22	487,456.29
MEDICARE/MCAL REPAYMENT PLANS	0.00	0.00	0.00	21,860.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	21,860.00
CHFFA	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	147,776.64
CAPITAL LEASES	13,586.73	13,586.73	13,586.73	13,586.73	13,586.73	13,586.73	13,586.73	13,586.73	9,598.42	9,598.42	2,082.58	2,082.58	132,055.84
PG & E RETROFIT PAYMENT	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	758.65	758.65	758.65	758.37	0.00	0.00	0.00	13,138.47
LINE OF CREDIT Prin/Int Paymts	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b><u>TOTAL EXPENSES</u></b>	<b>2,082,586.84</b>	<b>1,876,256.54</b>	<b>2,023,776.26</b>	<b>3,239,033.11</b>	<b>2,751,298.70</b>	<b>2,036,104.69</b>	<b>2,086,555.78</b>	<b>1,980,512.46</b>	<b>2,014,476.41</b>	<b>1,975,178.94</b>	<b>2,159,439.22</b>	<b>2,171,786.28</b>	<b>26,397,005.23</b>
<b><u>collections less expenses</u></b>	<b>190,712.68</b>	<b>(161,069.63)</b>	<b>188,107.95</b>	<b>(1,238,236.79)</b>	<b>248,495.25</b>	<b>(152,491.45)</b>	<b>2,511,164.06</b>	<b>969,054.95</b>	<b>(81,020.01)</b>	<b>(218,736.51)</b>	<b>37,059.90</b>	<b>433,702.93</b>	<b>2,726,743.33</b>
													<u>average</u>
ENDING AP BALANCE	810,222.00	557,832.00	591,046.00	595,175.00	691,239.61	527,937.85	607,821.46	666,491.81	765,971.95	471,784.83	355,815.39	491,563.75	594,408.47
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<u>ending balance</u>

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2016

	2015					2016						average	
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	1,403,293.12	1,013,872.08	1,132,077.05	1,305,706.83	377,638.39	645,938.98	721,352.79	598,892.07	403,865.06	547,616.67	347,724.18	323,072.08	735,087.44
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	3,260,000.00	619,335.86	319,335.86	69,335.83	0.00	0.00	0.00	0.00	0.00	355,667.30
<b>CASH COLLECTIONS</b>													<b>YTD total</b>
													<b>cash collections</b>
PATIENT PAYMENTS	1,883,382.57	1,616,045.61	1,590,689.00	1,787,501.58	1,682,418.83	1,972,278.35	1,168,136.67	1,736,601.26	2,001,580.43	1,657,473.88	1,801,967.04	1,750,613.13	20,648,688.35
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	1,674.00	0.00	0.00	0.00	0.00	0.00	0.00	1,674.00
DSH (Disproportionate Share)	8,969.00	2,781.00	0.00	10,550.00	9,978.00	781.00	0.00	16,052.00	0.00	0.00	0.00	11,155.00	60,266.00
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	578,479.00	51,546.50	0.00	630,025.50
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	237,831.64	14,562.76	0.00	252,394.40
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	615,735.79	0.00	0.00	150,000.00	0.00	0.00	0.00	115,703.67	0.00	881,439.46
IGT	0.00	0.00	0.00	6,074,536.45	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6,074,536.45
HQARF	20,534.40	20,367.44	555,742.00	0.00	0.00	29,552.61	1,945.64	29,978.39	0.00	0.00	328,291.68	0.00	986,412.16
TAXES	11,721.21	11,270.56	27,279.98	2,060.37	950.01	6,970.90	235,957.32	52,433.69	678.84	570.12	167,082.00	7,510.96	524,485.96
RENTS	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	26,784.00
VENDING / CAFETERIA	5,278.89	5,561.60	3,069.86	3,321.78	3,138.49	3,893.59	3,841.51	2,916.59	2,845.52	3,589.15	3,141.35	3,823.57	44,421.90
MISC (REBATES/REIMB ETC)	24,287.01	42,050.13	34,110.13	27,522.87	14,650.06	8,405.34	13,807.43	12,811.81	25,524.09	87,859.00	85,186.46	28,579.27	404,793.60
<b>TOTAL COLLECTIONS</b>	<b>1,956,405.08</b>	<b>1,700,308.34</b>	<b>2,213,122.97</b>	<b>8,523,460.84</b>	<b>1,713,367.39</b>	<b>2,025,787.79</b>	<b>1,575,920.57</b>	<b>1,853,025.74</b>	<b>2,032,860.88</b>	<b>2,568,034.79</b>	<b>2,569,713.46</b>	<b>1,803,913.93</b>	<b>30,535,921.78</b>
													<b>YTD total</b>
<b>EXPENSES</b>													<b>expenses</b>
INCOME STATEMENT EXPENSES	1,688,086.00	1,743,624.19	1,686,399.15	1,735,665.68	1,547,755.00	1,696,560.00	1,685,764.00	1,613,736.17	1,923,875.00	1,932,278.00	1,881,979.00	1,749,764.00	20,885,486.19
ASSET EXPENSES	0.00	19,760.86	0.00	20,939.89	32,000.00	0.00	0.00	0.00	47,860.72	0.00	33,575.00	8,043.88	162,180.35
CIP EXPENSES	22,821.40	15,161.34	15,161.34	24,591.10	345,987.40	15,161.34	32,440.33	15,161.34	34,904.92	28,943.43	27,595.34	37,612.70	615,541.98
IGT EXPENSES	0.00	0.00	277,871.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	277,871.00
EMR LOAN	59,773.38	59,773.38	59,773.38	1,343,911.14	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,523,231.28
E.H.R STAGE 1 REPAYMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	355,578.79	0.00	0.00	0.00	0.00	355,578.79
2007 REVENUE BOND	40,773.59	40,773.59	40,773.59	40,773.59	40,773.59	40,763.71	40,763.71	40,763.71	40,763.71	40,763.71	40,763.71	40,763.71	489,213.92
MEDICARE REPAYMENT PLANS	32,650.48	32,650.48	32,650.48	350,613.70	153,907.49	3,207.83	3,207.83	3,207.83	3,207.83	3,207.83	3,207.83	3,207.83	624,927.44
CHFFA	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.72	12,314.72	12,314.72	12,314.72	147,771.84
CAPITAL LEASES	9,169.03	9,169.03	9,169.03	7,515.84	7,515.84	7,515.84	7,515.84	7,515.84	11,504.15	11,504.15	11,504.15	11,504.15	111,102.89
PG & E RETROFIT PAYMENT	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	24,249.96
LINE OF CREDIT Prin/Int Paymts	0.00	0.00	0.00	2,662,530.31	302,414.81	250,748.14	69,565.50	0.00	0.00	0.00	0.00	0.00	3,285,258.76
<b>TOTAL EXPENSES</b>	<b>1,867,608.83</b>	<b>1,935,247.82</b>	<b>2,136,132.92</b>	<b>6,200,876.20</b>	<b>2,444,689.08</b>	<b>2,028,291.81</b>	<b>1,853,592.16</b>	<b>2,050,298.63</b>	<b>2,076,451.88</b>	<b>2,031,032.67</b>	<b>2,012,960.58</b>	<b>1,865,231.82</b>	<b>28,502,414.40</b>
<b>collections less expenses</b>	<b>88,796.25</b>	<b>(234,939.48)</b>	<b>76,990.05</b>	<b>2,322,584.64</b>	<b>(731,321.69)</b>	<b>(2,504.02)</b>	<b>(277,671.59)</b>	<b>(197,272.89)</b>	<b>(43,591.00)</b>	<b>537,002.12</b>	<b>556,752.88</b>	<b>(61,317.89)</b>	<b>2,033,507.38</b>
													<b>average</b>
													<b>ending balance</b>
ENDING AP BALANCE	1,013,872.08	1,132,077.05	1,305,706.83	377,638.39	645,938.98	721,352.79	598,892.07	403,865.06	547,616.67	347,724.18	323,072.08	216,464.14	636,185.03
ENDING CREDIT LINE BALANCE	0.00	0.00	3,260,000.00	619,335.86	319,335.86	69,335.83	0.00	0.00	0.00	0.00	0.00	0.00	355,667.30



Rural Development

Alturas Field Office

221 W. 8<sup>th</sup> Street  
Alturas, CA  
96101-3211

Voice 530.233.4137  
Fax 844.206.6796

February 24, 2021

Mr. Travis Lakey, CFO  
Mayers Memorial Hospital District  
PO Box 459  
Fall River Mills, CA 96028

Subject: Hospital Expansion Project  
Partial Payment Estimate No. 44A

Dear Mr. Lakey:

Enclosed is a copy of the accepted Form RD 1924-18, Partial Payment Estimate No. 44A, reflecting total "Other Costs" of \$97,834.27 for the period of 1/1/2021 through 2/28/2021 as itemized on the attached Outlay Report.

Please let this letter serve as authorization to issue payments in the amount of \$97,834.27 from the project account.

The sources of funds for this payment are as follows:

Mayers Memorial Hospital District	\$97,834.27
USDA Loan Funds:	\$ .00

If you have any questions or need further information, please do not hesitate to contact me at (530) 233-4137, ext. 112 or [mike.colbert@ca.usda.gov](mailto:mike.colbert@ca.usda.gov).

Sincerely,

J. Michael Colbert  
Community Programs Specialist

Enclosures

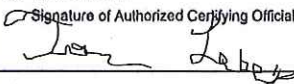



<b>OUTLAY REPORT AND REQUEST FOR REIMBURSEMENT FOR CONSTRUCTION PROGRAMS</b> (See Instructions on Back)	OMB Approval No. 0348-0002 1. Type of Request Final _____ Partial <u>X</u>	Page <u>1</u> of <u>1</u> 2. Basis of Request <input checked="" type="checkbox"/> Cash <input type="checkbox"/> Accrual
3. Federal Sponsoring Agency <b>USDA Rural Development</b>	4. Federal Grant ID Number	5. Partial Payment Request No. <p style="text-align:right;">44A</p>

6. Employer ID Number 04-045-754413938	<b>PERIOD COVERED BY THIS REQUEST</b>	
9. Recipient Organization Name: <b>Mayers Memorial Hospital District</b> No. and Street: <b>PO Box 459</b> City, State and Zip Code: <b>Fall River Mills, CA 96028</b>	10. Payee Name: <b>Mayers Memorial Hospital District</b> No. and Street: <b>PO Box 459</b> City, State and Zip Code: <b>Fall River Mills, CA 96028</b>	From <b>1/1/2021</b> To: <b>2/28/2021</b>

11 STATUS OF FUNDS						
CLASSIFICATION	PROGRAMS		FUNCTIONS		ACTIVITIES	
	ORIGINAL BUDGET	REVISED BUDGET	COSTS THIS PERIOD	ACCUM TO DATE		
a. Administrative & Legal Expenses	\$ 100,000.00	\$ 243,285.35	\$ 43,343.00	\$ 243,285.35		\$ -
b. Land & Right-of-Ways	\$ 10,000.00	\$ 10,289.32	\$ -	\$ 10,289.32		\$ -
c. Bond Issuance Fees	\$ 130,000.00	\$ 74,700.00	\$ -	\$ 74,700.00		\$ -
d. Moving Expenses	\$ 25,000.00	\$ -	\$ -	\$ -		\$ -
e. OSHPD Fees	\$ 250,000.00	\$ 256,561.87	\$ -	\$ 256,561.87		\$ -
f. Consultants - Speciality - Project Management	\$ 145,120.00 \$ 254,880.00	\$ 61,405.28 \$ 1,236,173.62	\$ - ## \$ 15,197.27	\$ 61,405.28 \$ 1,236,173.62		\$ - ## \$ -
g. Special Inspection & IOR	District USDA \$ 505,000.00	\$ 75,206.74 \$ 463,163.19	\$ - \$ -	\$ 75,206.74 ## \$ 463,163.19		\$ - ## \$ -
h. County & Local Fees, Testing	District \$ 200,000.00	\$ 1,343.30 \$ 242,376.99	\$ - \$ -	\$ 1,343.30 ## \$ 242,376.99		\$ - ## \$ -
i. Pre-Design Architectural Seismic Demolition/Misc		\$ 99,323.10 \$ 283,933.40	\$ - \$ 39,294.00	\$ 99,323.10 ## \$ 283,933.40		\$ - ## \$ -
j. Equipment	District \$ 1,804,000.00	\$ 1,483,651.83	\$ -	\$ 1,338,189.11		\$ 145,462.72
k. Refinance Debt	2011 COP 2011 GO Bond	\$ 1,848,832.00 \$ 4,632,668.00	\$ 1,709,484.20 # \$ 4,599,365.63	\$ - ## \$ 4,599,365.63		\$ - \$ -
l. Landscaping - District Forced Account	District	\$ -	\$ -	\$ -		\$ -
m. Miscellaneous	District	\$ 36,895.80 \$ 23,782.00	\$ - \$ -	\$ 36,895.80 ## \$ 23,782.00		\$ - ## \$ -
n. Contingencies	\$ 2,222,706.00	\$ -	\$ -	\$ -		\$ -
<b>TOTAL SOFT COSTS</b>	<b>\$ 12,128,206.00</b>	<b>\$ 10,900,941.62</b>	<b>\$ 97,834.27</b>	<b>\$ 10,755,478.90</b>		<b>\$ 145,462.72</b>
Design Build Contract - Design	\$ 1,080,000.00	\$ 1,239,760.00	\$ -	\$ 1,168,537.22		\$ 71,222.78
- Construction	\$ 9,598,894.00	\$ 11,995,581.00	## \$ -	\$ 11,323,018.82		\$ 672,562.18
- Change Orders		\$ 161,639.77	\$ -	\$ 127,250.20		\$ 34,389.57
- Contingency		# \$ 306,662.00	## \$ -	\$ 306,662.00		\$ -
<b>TOTAL DESIGN-BUILD COSTS</b>	<b>\$ 10,676,894.00</b>	<b>\$ 13,703,642.77</b>	<b>\$ -</b>	<b>\$ 12,925,468.24</b>		<b>\$ 778,174.53</b>
<b>o. TOTAL CUMULATIVE COSTS</b>	<b>\$ 22,805,100.00</b>	<b>\$ 24,604,584.39</b>	<b>\$ 97,834.27</b>	<b>\$ 23,680,947.14</b>		<b>\$ 923,637.25</b>
p. Applicant Contributions	\$ 1,000,100.00	\$ 2,799,584.39	\$ 97,834.27	\$ 2,567,253.51		\$ 232,330.88
<b>q. NET CUMULATIVE COSTS</b>	<b>\$ 21,805,000.00</b>	<b>\$ 21,805,000.00</b>	<b>\$ -</b>	<b>\$ 21,113,693.63</b>		<b>\$ 691,306.37</b>
r. Federal loan to date	97-01 97-02 RF 97-02 97-03 RF 97-04 B	\$ 9,900,000.00 \$ 1,709,484.20 \$ 4,300,000.00 \$ 4,574,000.00 # \$ 3,031,000.00	\$ - \$ - \$ - \$ - \$ -	\$ 9,489,248.00 \$ 1,709,484.20 \$ 2,309,961.43 \$ 4,574,000.00 \$ 3,031,000.00		\$ 410,752.00 \$ - \$ 280,554.37 \$ - \$ -
<b>TOTAL FEDERAL SHARE TO DATE</b>	<b>\$ 21,805,000.00</b>	<b>\$ 21,805,000.00</b>	<b>\$ -</b>	<b>\$ 21,113,693.63</b>		<b>\$ 691,306.37</b>
s. Federal payments previously requested	\$ 21,805,000.00	\$ 21,805,000.00		\$ 21,113,693.63		
t. Amount requested for reimbursement	\$ 21,805,000.00	\$ 21,805,000.00	\$ -	\$ 21,113,693.63		\$ 691,306.37
u. Percentage of physical completion	100%		0.40%	96.25%		

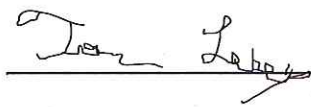
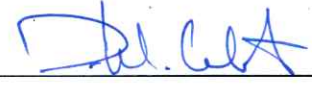
12. CERTIFICATION  
 I certify that to the best of my knowledge and belief the billed costs or disbursements are in accordance with the terms of the project and that the reimbursement represents the Federal share due which has not been previously requested and that an inspection has been performed and all work is in accordance with the terms of the award.

<b>a. RECIPIENT</b> Signature of Authorized Certifying Official  Date <p style="text-align:center;">2/24/2021</p> Travis Lakey (Typed or Printed Name and Title)	<b>b. AGENCY</b> Signature of Authorized Certifying Official  Date <p style="text-align:right;">2/24/2021</p> J. Michael Colbert 530.233.4137 X 112 (Telephone)
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Form RD 1924-18 (Rev. 6-97)	UNITED STATES DEPARTMENT OF AGRICULTURE RURAL DEVELOPMENT FARM SERVICE AGENCY	CONTRACT NO.  PARTIAL PAYMENT ESTIMATE NO. 44A  PAGE 1 of 1
<b>PARTIAL PAYMENT ESTIMATE</b>		
OWNER: MAYERS MEMORIAL HOSPITAL DISTRICT	"NON-CONTRACTOR COSTS"	PERIOD OF ESTIMATE FROM <u>1/1/2021</u> TO <u>2/28/2021</u>

CONTRACT CHANGE ORDER SUMMARY					
NO.	Agency Approval Date	Amount			
		Additions	Deductions		
2	02/08/19		\$13,273.65	1. Original Contract .....	\$10,704,586.10
3	05/20/19	\$29,228.81		2. Change Orders .....	\$196,355.52
1-A	06/05/19		\$10,992.62	3. Revised Contract (1+2) .....	\$10,900,941.62
4-10	08/14/19		\$302,519.04	4. Work Completed*.....	\$10,755,478.90
11-16	10/03/19		\$53,219.29	5. Stored Materials*.....	
18	10/23/19		\$6,172.64	6. Subtotal (4+5).....	\$10,755,478.90
20-24	02/27/20	\$340,561.15	\$25,689.46	7. Retainage*.....	
25-32	06/22/20	\$4,118.29	\$100,612.96	8. Previous Payments.....	\$10,657,644.63
<b>TOTALS</b>		\$373,908.25	\$512,479.66	9. Amount Due (6-7-8) .....	\$97,834.37
<b>NET CHANGE</b>			-\$138,571.41	* Detailed breakdown attached	

CONTRACT TIME					
Original (days)	390	On Schedule	Yes <input type="checkbox"/>	Starting Date	6/11/2018
Revised			No <input checked="" type="checkbox"/>	Projected Completion	7/6/2019
Remaining	-603				

<p>APPROVED BY OWNER</p> <p>Owner <u></u></p> <p>By <u>CFO</u></p> <p>Date <u>2/24/2021</u></p>	<p>ACCEPTED BY AGENCY</p> <p>The review and acceptance of this estimate does not attest to the correctness of the quantities shown or that the work has been performed in accordance with the contract documents.</p> <p>By <u></u></p> <p>Title <u>Community Programs Specialist</u></p> <p>Date <u>2/24/2021</u></p>
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According to the Paperwork Reduction Act of 1995, no persons are required to respond to a collection of information unless it displays a valid OMB control number. The valid OMB control number for this information collection is 0575-0042. The time required to complete this information collection is estimated to average 30 minutes per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information.