

**MAYERS MEMORIAL HOSPITAL**

Statistical Data

Fiscal Year Ending JUNE 30, 2020

COMPARISON TO ACTUAL

2019		2019		FYE 2020		FYE 2019			
AUGUST	JULY			YTD	YTD			% Increase or Decrease	
Actual	Actual	Variance		Actual	Actual	Variance			
<b>VOLUME:</b>									
<b>DISCHARGES</b>									
28	18	10	Acute	46	20	26		130.02%	
8	6	2	Swing Bed	14	14	0		.02%	
5	6	(1)	Skilled Nursing Care (DISCHG)	11	6	5		83.32%	
7	13	(6)	Observations	20	1	19		1900.02%	
<b>PATIENT DAYS</b>									
89	51	38	Acute	140	84	56		66.72%	
64	58	6	Swing Bed	122	188	(66)		-35.11%	
2332	2376	(44)	Skilled Nursing Care	4708	4,330	378		8.72%	
<b>LENGTH OF STAY</b>									
3.18	2.83	0	Acute	3.04	4.20	(1)		-27.51%	
8.00	9.67	(2)	Swing Bed	8.71	13.43	(5)		-35.11%	
Skilled Nursing Care									
<b>AVERAGE DAILY CENSUS</b>									
2.87	1.65	1	Acute	2.26	1.35	1		67.32%	
2.06	1.87	0	Swing Bed	1.97	3.03	(1)		-35.11%	
75.23	76.65	(1)	Skilled Nursing Care	75.94	69.84	6		8.72%	
<b>ANCILLARY SERVICES</b>									
1	0	1	Surgery Inpatient Visits	1	0	1		#DIV/0!	
16	30	(14)	Surgery OP/ procedure visits	46	27	19		70.42%	
383	417	(34)	Emergency Room Visits	800	725	75		10.32%	
162	144	18	Outpatient Services Procedures	306	387	(81)		-20.91%	
818	800	18	Laboratory Visits	1618	1,708	(90)		-5.31%	
445	448	(3)	Radiology Procedures	893	886	7		.82%	
127	109	18	Hospice Patient Days	236	407	(171)		-42.01%	
247	212	35	Physcial Therapy visits	459	431	28		6.52%	
197	194	3	Cardiac Rehab	391	469	(78)		-16.61%	
34	23	11	Telemedicine visits	57	29	28		96.62%	
30	27	3	Admissions from ER	57	25	32		128.02%	
11	12	(1)	Transfers from ER	23	20	3		15.02%	
<b>PRODUCTIVITY:</b>									
Productive FTE's									
14.29	13.33		Nursing - Acute	13.91	15.01				
53.15	52.97		Long Term Care	53.08	53.21				
39.07	36.60		Ancillary	38.08	30.80				
83.12	82.21		Service	82.76	79.27				
189.63	185.11		Total Productive	187.83	178.29				
19.49	19.66		Non-Productive FTE's	19.56	22.36				
209.12	204.77		Paid FTE's	207.39	200.65				
<b>PRODUCTIVE FTE PER ADJUSTED OCCUPIED BED</b>									
2.79	2.62			2.71	2.51				

## MAYERS MEMORIAL HOSPITAL

Statement of Revenue and Expenses

Fiscal Year Ending JUNE 30, 2020

COMPARISON TO ACTUAL

2019 AUGUST ACTUAL	2018 AUGUST ACTUAL	Variance	PATIENT REVENUE	FYE 2020 YTD ACTUAL	FYE 2019 YTD ACTUAL	Variance	Increase Decrease %
441,527	234,242	207,285	Acute	755,006	714,403	40,603	5.72%
950,524	689,540	260,984	Skilled Nursing	1,935,233	1,398,115	537,118	38.42%
250,072	120,315	129,757	Inpatient Ancillary				
0	1,160	(1,160)	Acute	424,172	291,994	132,178	45.32%
			Skilled Nursing	0	2,806	(2,806)	
1,642,123	1,045,257	596,866	Total Inpatient Revenue	3,114,411	2,407,318	707,093	29.42%
2,082,449	1,859,812	222,637	Total Outpatient Revenue	4,195,875	3,771,549	424,326	11.32%
3,724,572	2,905,069	819,503	<b>Total Patient Revenue</b>	<b>7,310,286</b>	<b>6,178,867</b>	<b>1,131,419</b>	<b>18.32%</b>
			<b>DEDUCTIONS FROM REVENUE</b>				
1,297,165	536,153	(761,013)	Contractuals - Care/Cal	2,268,200	1,261,118	(1,007,083)	
111,592	102,308	(9,283)	Contractuals - PPO	233,529	228,796	(4,733)	
17,856	0	(17,856)	Charity and Write Offs	17,856	0	(17,856)	
41,824	38,987	(2,837)	Admin Adjmts/Emp Discounts	61,019	88,791	27,772	
45,088	151,235	106,146	Provision for Bad Debts	175,529	246,238	70,709	
1,513,526	828,682	(684,843)	<b>Total Deductions</b>	<b>2,756,134</b>	<b>1,824,943</b>	<b>(931,191)</b>	
18,084	40,670	(22,586)	Other Operating Revenues	51,611	36,651	14,960	
2,229,130	2,117,057	112,073	<b>Net Revenue</b>	<b>4,605,764</b>	<b>4,390,576</b>	<b>215,188</b>	
			<b>OPERATING EXPENSES</b>				
954,328	790,634	(163,693)	Productive Salaries	1,883,801	1,518,771	(365,029)	-24.01%
134,399	74,530	(59,870)	Non-Productive Salaries	233,587	169,669	(63,918)	-37.71%
250,748	238,930	(11,818)	Employee Benefits	502,741	481,189	(21,552)	-4.51%
261,401	240,538	(20,863)	Supplies	482,277	479,996	(2,281)	-.51%
139,362	142,974	3,612	Professional Fees	284,605	307,090	22,485	7.32%
55,475	37,206	(18,270)	Acute/Swing Travelers	106,846	67,060	(39,785)	-59.31%
180,861	149,690	(31,171)	SNF Travelers	381,439	312,413	(69,026)	-22.11%
93,419	68,085	(25,334)	Ancillary Travelers	185,186	143,403	(41,783)	-29.11%
147,700	131,845	(15,855)	Other Purchased Services	238,718	279,520	40,802	14.62%
36,117	47,928	11,810	Repairs	69,085	82,271	13,186	16.02%
53,399	45,418	(7,981)	Utilities	100,434	89,665	(10,769)	-12.01%
22,051	19,799	(2,252)	Insurance	57,585	39,648	(17,937)	-45.21%
51,167	48,558	(2,609)	Other	91,738	102,439	10,701	10.42%
67,263	67,092	(171)	Depreciation	134,715	134,209	(506)	-.41%
0	0	0	Bond Repayment Insurance	0	0	0	
17,911	17,911	0	Bond Repayment Interest	35,822	35,822	0	.02%
2,382	1,673	(709)	Interest	4,607	3,694	(912)	-24.71%
6,500	3,616	(2,885)	Rental - Lease	(7,975)	17,168	25,143	146.52%
2,474,483	2,126,426	(348,058)	<b>Total Operating Expense</b>	<b>4,785,210</b>	<b>4,264,028</b>	<b>(521,183)</b>	<b>-12.21%</b>
(245,353)	(9,369)	(235,985)	<b>Income From Operations</b>	<b>(179,446)</b>	<b>126,548</b>	<b>(305,994)</b>	
			<b>NON-OPERATING REVENUE AND EXPENSE</b>				
148,708	104,455	44,253	Non-Operating Revenue	803,816	275,745	528,070	
0	0	0	Interest Income	0	0	0	
103,819	0	(103,819)	Non-Operating Expense	110,762	0	(110,762)	
44,889	104,455	(59,566)	<b>Total Non-Operating</b>	<b>693,054</b>	<b>275,745</b>	<b>417,309</b>	
(200,464)	95,087	(295,551)	<b>NET INCOME</b>	<b>513,608</b>	<b>402,293</b>	<b>111,314</b>	

	<b>AUGUST 2019</b>	<b>JULY 2019</b>
<b>CURRENT ASSETS</b>		
Cash (General/Payroll/Petty Cash)	(576)	443,250
Reserve Cash (unrestricted)	12,108,516	12,308,516
Reserve Cash (restricted) - USDA Debt Serv / Construction	1,692,460	1,692,460
Accounts Receivable	6,275,915	7,054,775
County Treasury receivable	187,645	95,896
Less: Reserve for Uncollectibles	(719,980)	(732,196)
Reserve for Medicare/Medi-Cal	(2,071,684)	(2,573,581)
Inventories	478,343	477,035
Accounts Receivable - Other	528,826	433,201
Accts Recvble - Construction Donations - Current	500,000	500,000
Prepaid Expenses	380,312	409,992
Medicare/Medi-Cal Settlement	2,190,490	1,854,131
<b>TOTAL CURRENT ASSETS</b>	<b>21,550,266</b>	<b>21,963,479</b>
<b>PROPERTY, PLANT AND EQUIPMENT</b>		
Land	753,510	753,510
Building and Fixed Equipment	11,716,487	11,716,487
Equipment	12,590,861	12,484,801
Construction in Progress (other)	1,693,129	1,274,187
Hospital expansion	14,393,990	12,724,692
Less: Reserve for Depreciation	(21,455,430)	(21,388,167)
<b>TOTAL PROPERTY, PLANT AND EQUIPMENT</b>	<b>19,692,548</b>	<b>17,565,511</b>
<b>OTHER ASSETS (includes 2007 Bond / AP Bond / G.O. BOND)</b>		
Bond Reserve Funds held by trustee	700	700
Other Receivable-Fund Raising Long Term	271,356	271,356
Unamortized Bond Issue Cost	0	0
Unamortized Bond Discount	(4,474)	(4,474)
Unamortized Cost of Bond Defeasance	5,338	5,338
G.O. Bond - issue / discount / cost	40,250	40,250
<b>TOTAL OTHER ASSETS</b>	<b>313,170</b>	<b>313,170</b>
<b>TOTAL ASSETS</b>	<b>41,555,984</b>	<b>39,842,160</b>
<b>CURRENT LIABILITIES</b>		
Accounts Payable	558,878	482,058
Accrued Payroll	305,314	244,585
Accrued Payroll Taxes	839	(132,356)
Accrued Vacation & Holiday	565,149	531,970
Accrued Health Insurance	34,970	34,619
Accrued Interest	64,579	46,668
E.H.R. contingency/deferred revenue	0	0
PRIME PLAN	0	0
HQAF	711,281	711,281
IGT (TRAD/PHP)	678,371	678,371
Current Portion of Medicare/Medi-Cal Settlement	1,124,264	951,451
<b>TOTAL CURRENT LIABILITIES</b>	<b>4,043,645</b>	<b>3,548,648</b>
<b>LONG-TERM DEBT</b>		
G.O. Bond	1,373,476	1,373,476
Construction Donations - deferred revenue	771,356	771,356
Capital Leases / Settlement pymt		
Leases	32,510	34,492
GO BOND SERIES B & REFUNDING	15,749,080	14,129,972
<b>TOTAL LONG-TERM DEBT</b>	<b>17,926,422</b>	<b>16,309,296</b>
<b>FUND EQUITY</b>	<b>19,585,916</b>	<b>19,984,216</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>41,555,984</b>	<b>39,842,160</b>
<b>CURRENT RATIO:</b>	<b>5.33</b>	<b>6.19</b>

**MAYERS MEMORIAL HOSPITAL**  
**SUMMARY OF SERVICES - DEPOSITS - REFUNDS**  
 - Fiscal Year 2020

DATE:	REVENUE / SERVICES		AVERAGE DAILY REVENUE		TOTAL DEPOSITS	RESERVE DEPOSITS	MISC. PAYMENTS	MISC. PYMTS PT RELATED	PATIENT PAYMENTS	ADJUSTMENTS & WRITE-OFFS	REFUNDS
July 31, 2019	3,556,341.05		114,720.68		2,690,416.65	0.00	532,330.11	71,243.08	2,086,843.46	1,519,295.78	2,643.45
August 31, 2019	3,709,166.13		119,650.52		2,049,414.19	0.00	9,147.05	146.65	2,040,120.49	2,256,790.23	230.60
September 30, 2019	0.00		0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00
October 31, 2019	0.00		0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00
November 30, 2019	0.00		0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00
December 31, 2019	0.00		0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00
January 30, 2020	0.00		0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00
February 28, 2020	0.00		0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00
March 30, 2020	0.00		0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00
April 29, 2020	0.00		0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00
May 30, 2020	0.00		0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00
June 29, 2020	0.00		0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00
YTD TOTAL	7,265,507.18		117,185.60		4,739,830.84	0.00	541,477.16	71,389.73	4,126,963.95	3,776,086.01	2,874.05

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**PAYOR MIX - YTD % OF REVENUE**

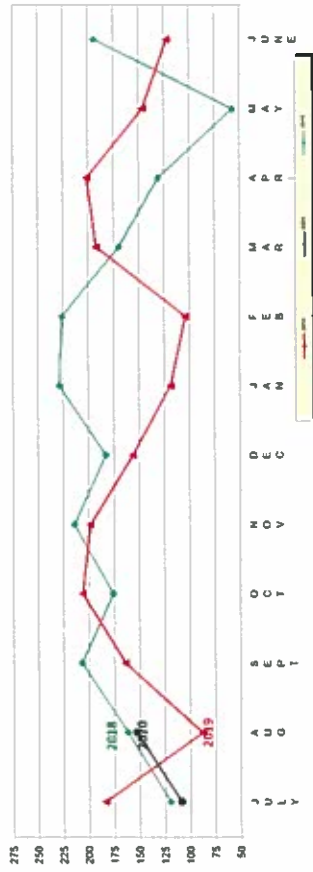
	AUGUST	JULY	JUNE	3 MONTH AVERAGE
MEDICARE	42.97%	32.11%	44.88%	39.99%
MEDI - CAL	39.57%	46.98%	40.02%	42.19%
THIRD PARTY	14.14%	17.00%	13.45%	14.86%
PRIVATE	3.32%	3.91%	1.65%	2.96%

**ACCOUNTS RECEIVABLE AGING**

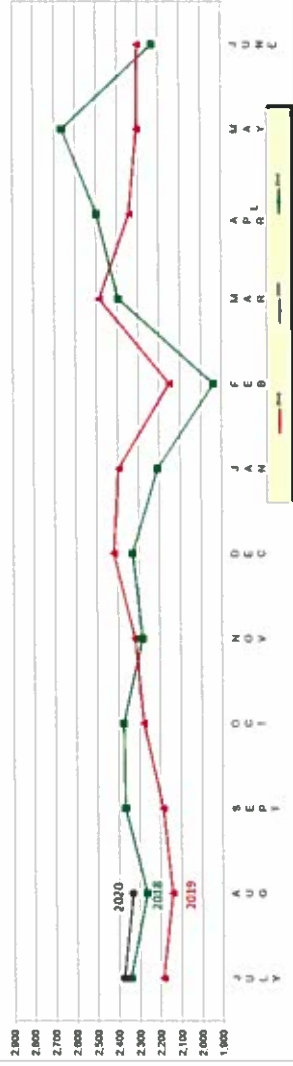
	AUGUST \$ OUTSTANDING	AUGUST DAYS OUT	JULY DAYS OUT	JUNE DAYS OUT
MEDICARE	1,781,603.86	39.56	42.47	42.06
MEDI - CAL	2,629,963.81	55.07	72.93	71.96
THIRD PARTY	773,197.44	68.66	71.39	65.12
PRIVATE	1,157,325.40			
<b>LTC ONLY (INCLUDE)</b>	<b>1,391,000.33</b>	<b>49.69</b>	<b>55.17</b>	<b>52.05</b>
<b>OVERALL</b>	<b>6,342,090.51</b>	<b>56.09</b>	<b>66.45</b>	<b>63.50</b>

# MAYERS MEMORIAL HOSPITAL DISTRICT

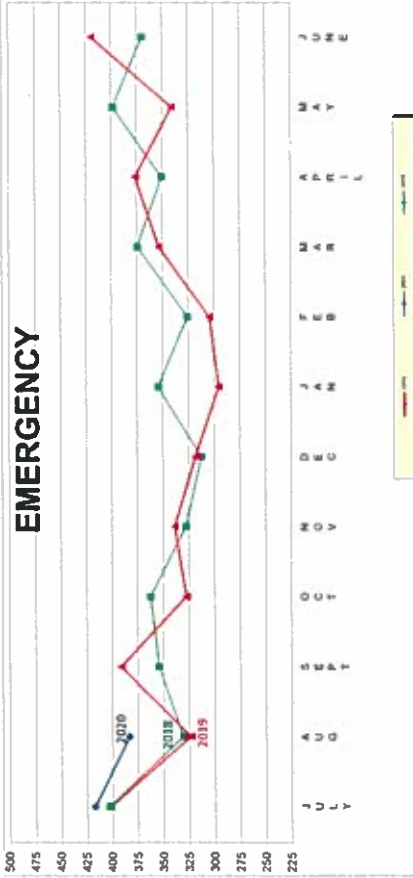
## ACUTE / SWING PATIENT DAYS



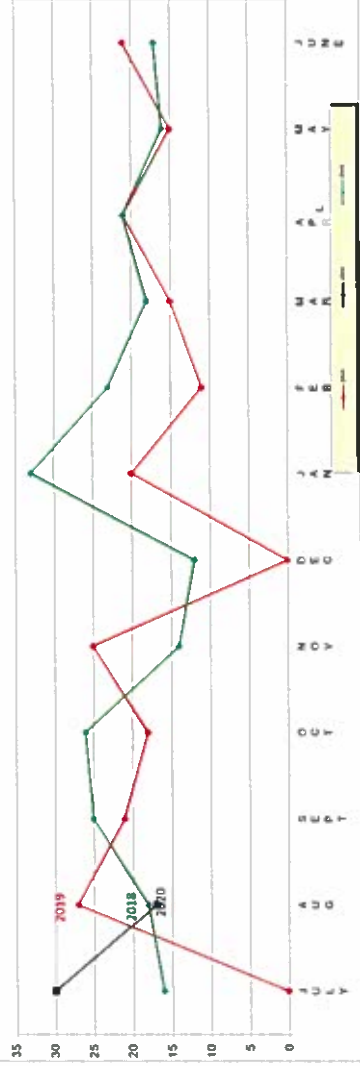
## SNF PATIENT DAYS



## EMERGENCY



## SURGERY / OUTPATIENT PROCEDURES



MAYERS MEMORIAL HOSPITAL  
2019-2020 OPERATING ACTUAL

	YEAR TO DATE												ACTUAL	
	JULY-19	AUG	SEPT	OCT	NOV	DEC	JAN-20	FEB	MAR	APR	MAY	JUN		08/31/2019
<b>Operating Revenue:</b>														
Routine	313,479	441,527	0	0	0	0	0	0	0	0	0	0	755,006	714,403
Acute	984,709	950,524	0	0	0	0	0	0	0	0	0	0	1,935,233	1,398,115
SNF													424,172	291,994
Ancillary	174,100	250,072	0	0	0	0	0	0	0	0	0	0	0	2,806
Acute	0	0	0	0	0	0	0	0	0	0	0	0	4,195,875	3,771,549
SNF	2,113,426	2,082,449	0	0	0	0	0	0	0	0	0	0	7,310,286	6,178,867
Outpatient	3,585,714	3,724,572	0	0	0	0	0	0	0	0	0	0	0	0
Less Deductions:														
Contractuals - Care/Cal	971,035	1,297,165	0	0	0	0	0	0	0	0	0	0	2,268,200	1,261,118
Contractuals - PPO	121,937	111,592	0	0	0	0	0	0	0	0	0	0	233,529	228,796
Charity Care & Write off	0	17,956	0	0	0	0	0	0	0	0	0	0	17,856	0
Other Contractual write offs	19,195	41,824	0	0	0	0	0	0	0	0	0	0	61,019	88,791
Provision For Bad Debts	130,441	45,088	0	0	0	0	0	0	0	0	0	0	175,529	246,238
Total Deductions	1,242,608	1,513,526	0	0	0	0	0	0	0	0	0	0	2,756,134	1,824,943
Other Revenue	33,527	18,084	0	0	0	0	0	0	0	0	0	0	51,611	36,651
Net Revenue	2,376,634	2,229,130	0	0	0	0	0	0	0	0	0	0	4,605,764	4,390,576
<b>Operating Expenses:</b>														
Salaries - Productive	929,473	954,328	0	0	0	0	0	0	0	0	0	0	1,883,801	1,518,771
Salaries - Non-productive	99,188	134,399	0	0	0	0	0	0	0	0	0	0	233,587	169,669
Employee Benefits	251,993	250,748	0	0	0	0	0	0	0	0	0	0	502,741	481,189
Supplies	220,876	261,401	0	0	0	0	0	0	0	0	0	0	482,277	479,996
Professional Fees	145,243	139,362	0	0	0	0	0	0	0	0	0	0	284,605	307,090
Acute/Swing travelers	51,370	55,475	0	0	0	0	0	0	0	0	0	0	106,846	67,060
SNF travelers	200,578	180,861	0	0	0	0	0	0	0	0	0	0	381,438	312,413
Ancillary travelers	91,788	93,419	0	0	0	0	0	0	0	0	0	0	185,186	143,403
Other Purchased Services	91,018	147,700	0	0	0	0	0	0	0	0	0	0	236,718	279,520
Repairs & Maintenance	32,868	36,117	0	0	0	0	0	0	0	0	0	0	69,085	82,271
Utilities	47,035	53,399	0	0	0	0	0	0	0	0	0	0	100,434	89,665
Insurance	35,534	22,051	0	0	0	0	0	0	0	0	0	0	57,585	39,648
Other Expense	40,571	51,167	0	0	0	0	0	0	0	0	0	0	91,738	102,439
Depreciation	67,452	67,263	0	0	0	0	0	0	0	0	0	0	134,715	134,209
Bond Repayment Insurance	0	0	0	0	0	0	0	0	0	0	0	0	35,822	35,822
Bond Repayment Interest	17,911	17,911	0	0	0	0	0	0	0	0	0	0	4,607	3,684
Interest	2,225	2,382	0	0	0	0	0	0	0	0	0	0	(7,975)	17,168
Rent/Lease Equipment	(14,475)	6,500	0	0	0	0	0	0	0	0	0	0	4,785,210	4,264,028
Total Operating Expense	2,310,727	2,474,483	0	0	0	0	0	0	0	0	0	0	0	0
Net Operating Rev over Expense	65,907	(245,353)	0	0	0	0	0	0	0	0	0	0	(179,446)	126,548
<b>Non-Operating Revenue:</b>														
Non-operating Revenue	655,108	148,708	0	0	0	0	0	0	0	0	0	0	803,816	275,745
Interest Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other non-operating Expense	6,942	103,819	0	0	0	0	0	0	0	0	0	0	110,762	0
Total Non-Operating Revenue	648,165	44,889	0	0	0	0	0	0	0	0	0	0	683,054	275,745
Net Revenue over Expense	714,072	(200,465)	0	0	0	0	0	0	0	0	0	0	513,608	402,293

	JULY-19	AUG	SEPT	OCT	NOV	DEC	JAN-20	FEB	MAR	APR	MAY	JUN	08/31/2019	08/31/2018
DAYS CASH ON HAND (MTD)	176.22	155.93	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	0.00	0.00
AVERAGE YTD	176.22	166.07	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	0.00	0.00



**MAYERS MEMORIAL HOSPITAL  
2018-2019 OPERATING ACTUAL**

YEAR TO DATE  
06/30/2019  
ACTUAL

08/31/2018  
ACTUAL

	July-18	AUG	SEPT	OCT	NOV	DEC	Jan-19	FEB	MAR	APR	MAY	JUN	ACTUAL
<b>Operating Revenue:</b>													
Routine	480,161	234,242	424,733	533,996	532,129	405,050	327,927	309,480	530,918	528,554	367,439	327,074	714,403
Acute	708,575	689,540	701,524	744,383	749,986	771,745	780,542	698,987	800,567	756,446	748,897	740,371	1,398,115
SNF													0
Ancillary	171,679	120,315	172,319	207,781	206,795	134,701	152,478	139,956	326,116	188,491	151,675	140,793	291,994
Acute	1,646	1,160	1,039	1,537	0	43	(43)	554	1,174	(1,306)	0	0	2,806
SNF	1,911,737	1,859,812	1,900,553	1,926,884	1,859,476	1,431,351	1,796,116	1,790,220	1,797,487	2,101,853	1,927,851	1,949,497	3,771,549
Outpatient	3,273,798	2,905,069	3,200,168	3,414,580	3,348,386	2,742,891	3,057,019	2,929,197	3,456,263	3,574,038	3,195,861	3,157,734	6,178,867
Less Deductions:													0
Contractuals - Care/Cal	724,965	536,153	787,220	853,289	816,070	665,338	394,427	355,038	152,182	793,196	1,075,652	880,747	1,261,118
Contractuals - PPO	126,488	102,308	84,540	166,151	87,059	93,870	99,802	63,506	97,828	102,984	124,390	118,760	228,796
Charity Care & Write off	0	0	0	0	0	0	0	0	0	0	0	13,892	14,267
Other Contractual write offs	49,804	38,987	45,162	342,553	182,492	58,083	115,999	16,314	68,630	62,575	60,008	46,044	88,791
Provision For Bad Debts	95,004	151,235	14,672	16,921	63,878	49,875	108,450	(4,366)	388,195	26,235	(53,194)	(64,673)	246,238
Total Deductions	996,261	828,682	931,595	1,378,914	1,149,498	867,166	718,678	430,491	706,835	985,365	1,206,858	994,770	1,824,943
Other Revenue	(4,019)	40,670	(10,764)	126,488	17,865	19,073	22,491	37,411	24,990	79,415	111,991	16,361	36,651
Net Revenue	2,273,519	2,117,057	2,257,808	2,162,154	2,216,753	1,894,798	2,360,832	2,536,116	2,774,418	2,668,087	2,100,995	2,179,325	4,390,576
<b>Operating Expenses:</b>													
Salaries - Productive	728,137	790,634	740,382	825,433	739,170	778,494	719,790	734,529	816,931	784,748	824,535	777,605	1,518,771
Salaries - Non-productive	95,139	74,530	128,991	77,874	89,321	73,274	123,285	70,249	131,674	79,820	77,545	97,282	169,669
Employee Benefits	242,259	238,930	285,341	241,322	241,924	233,044	265,621	252,903	282,750	243,239	206,308	250,795	481,189
Supplies	239,458	240,538	233,565	259,509	232,863	211,207	211,824	211,824	217,512	213,824	385,068	279,485	479,996
Professional Fees	164,116	142,974	162,460	144,302	139,185	132,905	131,988	154,202	134,776	153,500	37,954	249,404	307,900
Acute/Swing travelers	29,855	37,206	52,227	65,364	52,227	113,862	84,351	81,894	35,044	126,080	72,653	74,378	807,844
SNF travelers	162,723	149,690	156,929	158,148	77,170	261,752	175,103	170,863	97,152	243,759	204,400	207,864	312,413
Ancillary travelers	75,318	68,085	70,196	68,695	42,760	59,631	115,405	138,071	112,912	132,968	84,591	130,501	143,403
Other Purchased Services	147,675	131,845	186,443	166,961	106,352	298,185	172,298	122,836	156,407	181,266	130,305	165,788	279,520
Repairs & Maintenance	34,343	47,928	29,183	36,268	36,591	23,916	43,430	25,047	43,247	49,232	10,185	41,121	82,271
Utilities	44,247	45,418	46,116	37,043	40,891	43,129	48,257	46,328	49,293	28,834	41,069	59,966	89,665
Insurance	19,849	19,799	19,799	19,799	19,799	20,539	19,799	19,799	19,799	19,799	19,799	19,799	39,648
Other Expense	53,881	48,558	63,509	64,381	80,608	67,271	86,248	56,762	50,754	82,458	51,438	(65,961)	102,439
Depreciation	67,117	67,092	67,092	66,872	67,805	67,346	72,920	75,439	72,608	73,836	73,836	73,198	134,209
Bond Repayment Insurance	0	0	0	0	0	0	0	0	0	0	0	0	0
Bond Repayment Interest	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	35,822
Interest	2,022	1,673	1,767	2,081	2,140	1,800	1,424	2,480	1,665	1,681	1,910	1,836	3,694
Rent/Lease Equipment	13,553	3,616	41,685	48,559	21,528	15,730	25,975	13,039	10,783	10,837	7,488	3,891	17,168
Total Operating Expense	2,137,602	2,126,426	2,303,597	2,300,522	1,990,951	2,419,997	2,307,187	2,194,154	2,251,219	2,443,792	2,246,133	2,362,475	4,264,028
Net Operating Rev over Expense	135,917	(9,369)	(45,789)	(138,368)	225,802	(525,199)	53,644	341,963	523,200	224,296	(145,138)	(183,150)	126,548
<b>Non-Operating Revenue:</b>													
Non-operating Revenue	171,290	104,455	151,873	137,873	174,990	162,873	137,873	237,873	149,225	1,542,337	193,831	98,632	275,745
Interest Income	0	0	0	0	0	0	0	0	0	0	0	0	0
Other non-operating Expense	0	0	0	0	0	0	0	0	0	4,450	12,760	9,410	26,620
Total Non-Operating Revenue	171,290	104,455	151,873	137,873	174,990	162,873	137,873	237,873	149,225	1,537,886	181,071	89,222	275,745
Net Revenue over Expense	307,207	95,087	106,084	(495)	400,792	(362,327)	191,517	579,835	672,424	1,762,182	35,934	(93,927)	402,293

MAYERS MEMORIAL HOSPITAL DISTRICT  
 FINANCIAL SNAPSHOT  
 MONTH ENDED AUGUST 31, 2019

FISCAL 2020

FINANCIAL DATA ACROSS ENTIRE ENTERPRISE  
 ACTUAL YTD AUGUST 19 ACTUAL YTD AUGUST 18 VARIANCE\$ VARIANCE %

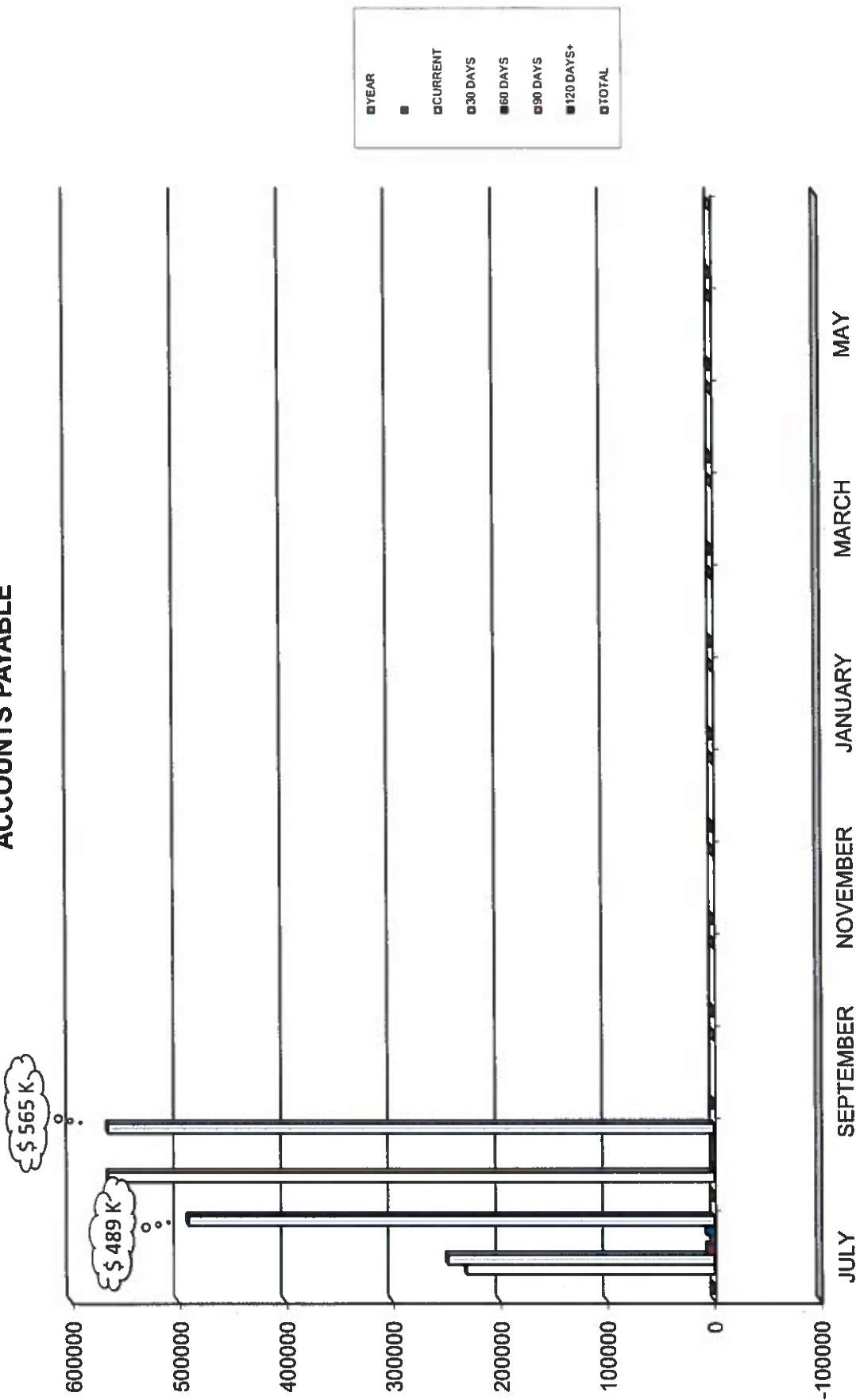
	AUGUST 19	AUGUST 18	Variance\$	Variance %
Inpatient Revenue				
Acute/OB/Swing	\$ 755,006	\$ 714,403	40,603.06	6%
SNF	\$ 1,935,233	\$ 1,398,115	537,117.92	38%
Inpatient Ancillary Revenue				
Acute/OB/Swing	424,172	291,994	132,177.55	45%
SNF	0	2,806	(2,805.80)	-100%
Outpatient Revenue	4,195,875	3,771,549	424,326.07	11%
Total Gross Revenue	\$ 7,310,286	\$ 6,178,867	1,131,418.80	18%

ACTUAL YTD AUGUST 19 ACTUAL YTD AUGUST 18 VARIANCE VARIANCE %

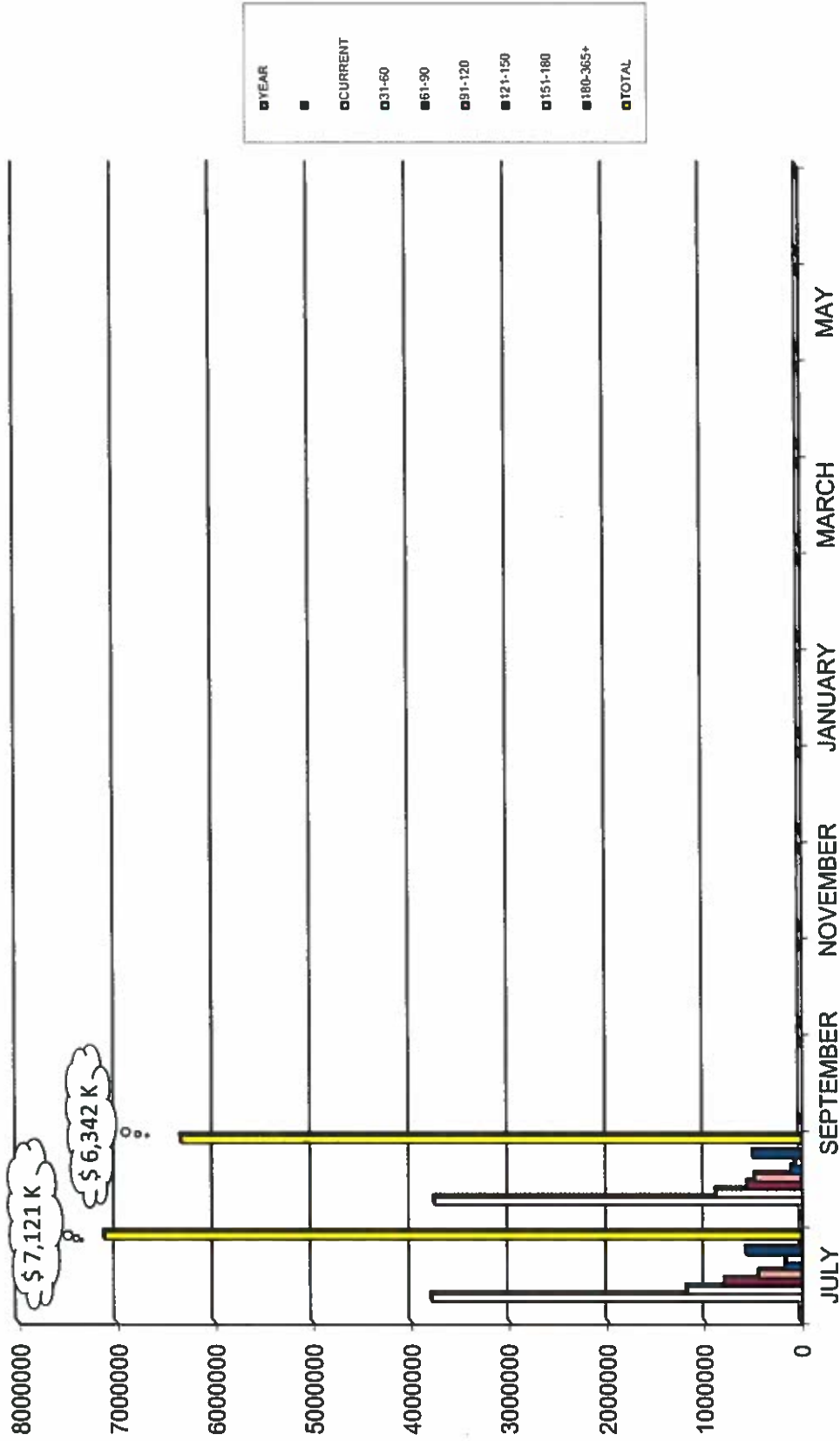
Statistics	AUGUST 19	AUGUST 18	Variance	Variance %
Patient Days	4970	4602	368	8.0%
Outpatient Services	306	387	(81)	-21%
Labs	1,618	1708	(90)	-5%
Imaging	893	886	7	1%
Hospice	236	407	(171)	-42%
PT	459	431	28	6%



# ACCOUNTS PAYABLE



# ACCOUNTS RECEIVABLE



### ACCOUNTS RECEIVABLE

MONTH	YEAR	CURRENT	31-60	61-90	91-120	121-150	151-180	180-365+	TOTAL
JULY	2019	3,795,790.54	1,194,231.78	792,401.42	439,956.97	162,696.94	162,277.73	573,262.54	7,120,617.92
AUGUST	2019	3,763,568.76	887,657.04	555,689.60	478,849.52	94,546.40	60,440.10	501,339.09	6,342,090.51
SEPTEMBER	2019								0.00
OCTOBER	2019								0.00
NOVEMBER	2019								0.00
DECEMBER	2019								0.00
JANUARY	2020								0.00
FEBRUARY	2020								0.00
MARCH	2020								0.00
APRIL	2020								0.00
MAY	2020								0.00
JUNE	2020								0.00

### ACCOUNTS PAYABLE (includes accrued payables)

MONTH	YEAR	CURRENT	30 DAYS	60 DAYS	90 DAYS	120 DAYS+	TOTAL
JULY	2019	230,706.24	247,961.95	5,729.21	(1,724.24)	6,530.97	489,204.13
AUGUST	2019	564,652.09	1,382.95	0.00	0.00	(1,030.43)	565,004.61
SEPTEMBER	2019						0.00
OCTOBER	2019						0.00
NOVEMBER	2019						0.00
DECEMBER	2019						0.00
JANUARY	2020						0.00
FEBRUARY	2020						0.00
MARCH	2020						0.00
APRIL	2020						0.00
MAY	2020						0.00
JUNE	2020						0.00

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2020

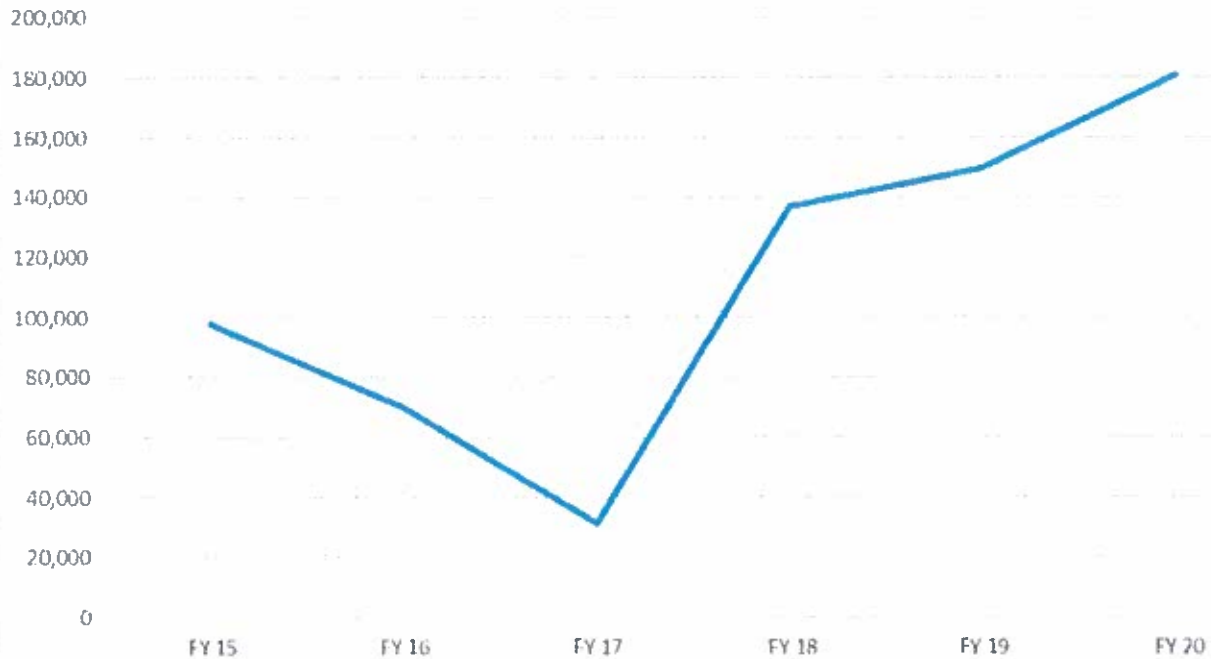
	2020												Average
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	464,958.41	489,204.13	565,004.61	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	477,081.27
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>CASH COLLECTIONS</b>													<b>YTD total</b>
PATIENT PAYMENTS	2,054,550.07	2,023,782.09	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,078,332.16
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DSH (Disproportionate Share)	17,006.00	146.65	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	17,152.65
OUTPATIENT SUPPLEMENTAL	54,237.08	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	54,237.08
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	722,137.57	1,619,108.25	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,341,245.82
PRIME	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
IGT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
HQARF	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SPECIAL - WINDMILL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TAXES	20,930.11	4,147.05	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	25,077.16
RENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
VENDING / CAFETERIA	3,564.40	3,884.73	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	7,449.13
MISC (REBATES/REIMB ETC)	540,128.99	17,453.67	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	557,582.66
<b>TOTAL COLLECTIONS</b>	<b>3,412,554.22</b>	<b>3,668,522.44</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>7,081,076.66</b>
<b>EXPENSES</b>													<b>YTD total</b>
INCOME STATEMENT EXPENSES	2,241,050.00	2,404,838.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,645,888.00
ASSET EXPENSES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CIP EXPENSES	871,023.18	2,088,240.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,959,263.18
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA PRIN-INT PYMTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
MEDICARE/MCAL REPAYMENT PLANS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CAPITAL LEASES	2,082.58	2,082.58	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,165.16
<b>TOTAL EXPENSES</b>	<b>3,114,155.76</b>	<b>4,495,160.58</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>7,609,316.34</b>
<b>collections less expenses</b>	<b>298,398.46</b>	<b>(826,638.14)</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>(528,239.68)</b>
ENDING AP BALANCE	489,204.13	565,004.61	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	527,104.37
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

## Finance Notes for August FY 20

Summary of Financial Ratio			
Ratio	Period	YTD or Average where Applicable	
<b>Cash on Hand</b>	<b>156</b>	<b>93</b>	<b>Average PY</b>
<b>Net Income</b>	<b>-200,464</b>	<b>295,868</b>	<b>Average Monthly PY</b>
<b>Current Ratio</b>	<b>5.33</b>		<b>N/A</b>
<b>AR Days</b>	<b>56.09</b>	<b>68.4</b>	<b>Average PY</b>
<b>AP</b>	<b>558,878</b>	<b>307,859</b>	<b>Average PY</b>
<b>Daily Gross Revenue YE</b>	<b>119,650</b>	<b>104,059</b>	<b>Average PY</b>
<b>% of Gross Revenue Collected</b>	<b>56%</b>	<b>57%</b>	<b>PY Year End</b>

1. Next week I have auditors onsite from Wipfli who handle our audit, Medicare, Medi-Cal and Hospice Cost Reports. If any of the board wants to come and ask them any questions I will set up a time.
2. Louis, Ryan and I attended the Wipfli conference in Reno last week. There was a day focused on Rural Health Clinics, classes on community engagement, fraud/internal controls, multiple cost report classes, cybersecurity, strategic planning, ask the expert session and a legal update. It's always a good conference to attend as you pick up a lot of new information and ideas.
3. August was a strong month for the business office with over 2 million in collections and AR days coming down to 56. It was actually lower earlier in the month but SNF charges are only billed out once a month so the AR grows which drives up the days. We bill it once a month as it would quadruple the billing and posting if we did it weekly. Contractuals are higher this month as we collected on a lot of Medi-Cal accounts which tend to pay around 15% of charges which leaves the rest as contractuals.
4. Traveler Costs are a huge issue as we spent 3.9 million last year and are on pace for 4 million this year. I think we need to discuss some new ideas on recruitment during our strategic planning session. We all know what they say about doing the same thing and expecting different results. I've included some period comparisons in the graphs below.

August SNF Traveler Expenses FY 15 to FY 20



August Acute Traveler Expenses FY 15 to 20



**Statistics**

1. Acute Days are up over last year while Swing is down so overall our Med Surg daily census is down about .1 from last year.
2. Skilled Nursing is very encouraging with an increase of 8.72% which also helps to increase our average daily revenue.
3. Surgery is up 70% over last year but we were closed in July of last year so we'll have to see how it tracks over a larger sample period.
4. OP Services is down by 21% over the first two periods compared to last year.



5. Lab Visits and Revenue are both down as well. I mention revenue as well because depending on the tests ordered your visits can be down but still have more revenue. Lab and PT are easy year over year comparisons as this is the fifth year in a row without any price increases.
6. Hospice Days are down 42% from last year but as shown on last month's notes Hospice is historically erratic. On a positive note over the last few months we have actually been getting paid for Hospice SNF days. This has been an issue for years that multiple employees have worked on that I finally made a project of my own. It took almost a year to push all the correct applications through the process. At one point I'd sent the same packet to DHCS three times and I'm not sure how many phone calls to push it along.
7. Paid FTEs are up in Ancillary and Service. In Ancillary it includes some retail pharmacy employees we had in place before it was open. In Service it's mostly up due to the projects we have going.

#### Income Statement

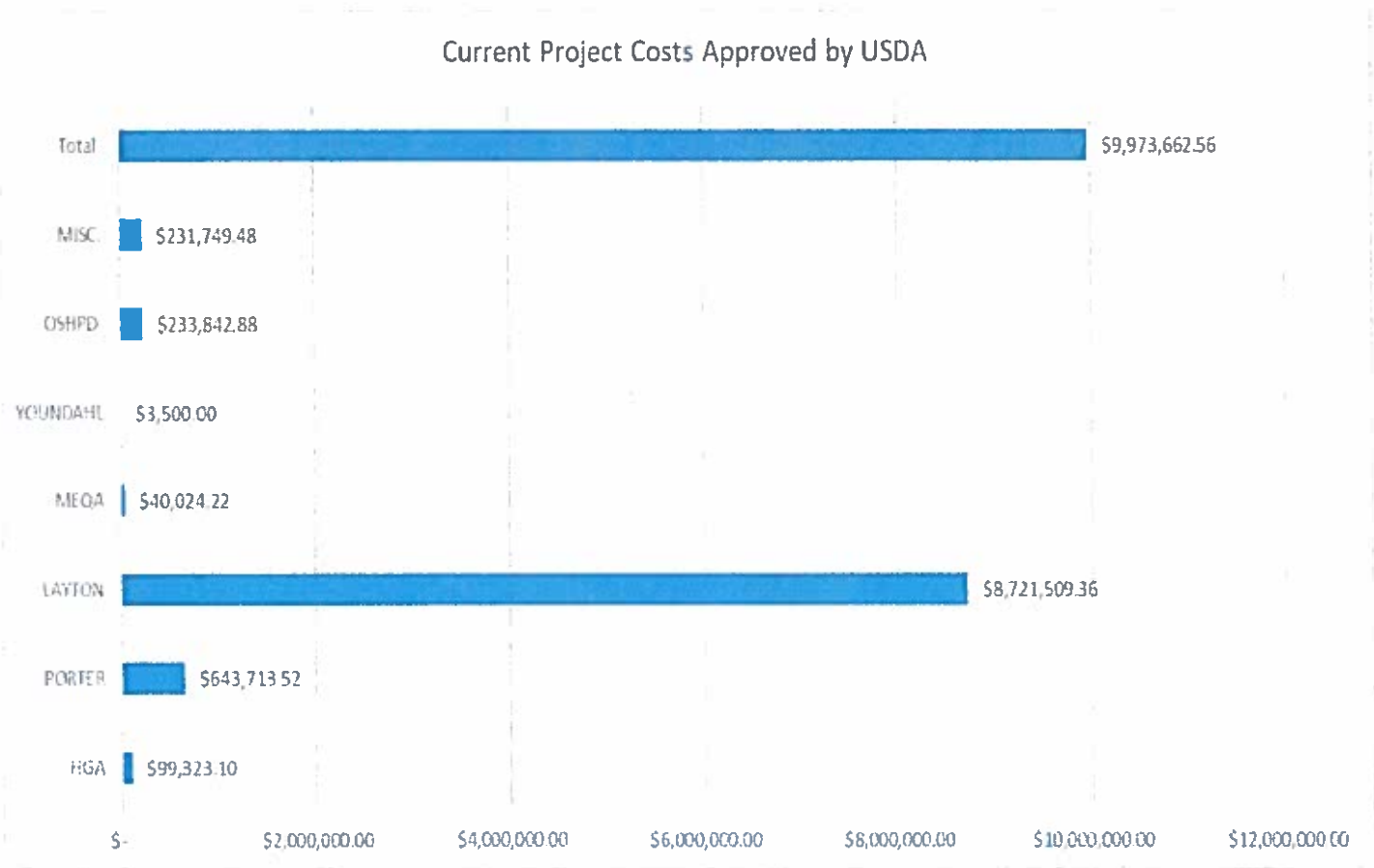
1. Revenue is 1.1 million from the prior year. Skilled Nursing is about half the increase as we negotiated rates with our largest payor that weren't quite up to the state average but they are much closer than we were before.
2. Contractuals are up for three reasons. If revenue goes up contractuals do as well. I'm not putting in an estimate for QAF as I had in the past over the twelve months as supplemental payments have been very difficult to estimate. Thirdly we collected on a lot of Medi-Cal accounts that have a contractual allowance. Also I will redoing my estimates as soon as I have enough data to factor in our new contract rates.
3. Productive Salaries are up in August as we had three pay period endings. It's up year to date as we had the employee appreciation bonuses last month.
4. Employee benefits are up but less than the 6% than budgeted. On a very positive note employee benefits are going to be under a 3% increase in January as the health insurance only increased a little and gap, dental and the other products rates remained the same.
5. Supplies are only up by half a percent which is extremely encouraging as it's been averaging double digit increases over the last couple of years.
6. Travelers are up across the board as I've already addressed above.
7. Other Purchased Services are up with our One Content project going on.
8. Utilities are up with the additional buildings and construction project.
9. Rental/Lease is down with the purchase of the SNF beds.
10. Net Income is a negative but I'm not accruing the QAF as of yet. I will talk with the auditors as once I have some solid numbers for what we will be receiving this year I will factor that into the contractuals which increases the bottom line.

#### Balance Sheet

1. Cash is down as our expenses were 2.4 million and our collections while historically strong were only 2 million. This tends to happen in months without QAF, Rate Range or Prime.
2. AR is down which is a positive as it means we are collecting outstanding receivables faster.
3. AP is up due to some construction related invoices.
4. The GO Bond line will continue to increase as we draw funds from USDA.
5. Our Current Ratio dropped to 5.33 which is more than double the 2.46 California CAH average.

Miscellaneous

1. Below I've included a chart for all project costs approved by USDA through August. I'm still working on the September application as I just finally got a correct application from Layton last night. I will attach August's approved application to the packet.



2. I'm going to attach the spreadsheet that we use for my Finance Board in the boardroom. Feel no need to look at it unless you want to as it's kind of interesting to see trends from 2015 to now.



United States Department of Agriculture

Rural Development

Alturas Field Office

221 W. 8<sup>th</sup> Street  
Alturas, CA  
96101-3211

Voice 530.233.4137  
Fax 844.206.6796

August 14, 2019

Mr. Travis Lakey, CFO  
Mayers Memorial Hospital District  
PO Box 459  
Fall River Mills, CA 96028

Subject: Hospital Expansion Project  
Partial Payment Estimate No. 29A

Dear Mr. Lakey:

Enclosed is a copy of the accepted Form RD 1924-18, Partial Payment Estimate No. 29A, reflecting total "Other Costs" of \$65,541.90 for the period of 7/1/2019 through 7/31/2019 as itemized on the attached Outlay Report.

Please let this letter serve as authorization to issue payments in the amount of \$65,541.90 from the project account.

The sources of funds for this payment are as follows:

Mayers Memorial Hospital District	\$ .00
USDA Loan Funds:	\$65,541.90

The loan funds have been ordered and should be deposited into the project account within five business days of the date of this letter.

If you have any questions or need further information, please do not hesitate to contact me at (530) 233-4137, ext. 112 or [mike.colbert@ca.usda.gov](mailto:mike.colbert@ca.usda.gov).

Sincerely,

J. Michael Colbert  
Community Programs Specialist


Enclosures

Form RD 1924-18 (Rev. 6-97)	UNITED STATES DEPARTMENT OF AGRICULTURE RURAL DEVELOPMENT FARM SERVICE AGENCY  <b>PARTIAL PAYMENT ESTIMATE</b>	CONTRACT NO.  PARTIAL PAYMENT ESTIMATE NO. 29A  PAGE 1 of 1
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OWNER: MAYERS MEMORIAL HOSPITAL DISTRICT	"NON-CONTRACTOR COSTS"	PERIOD OF ESTIMATE FROM <u>7/1/2019</u> TO <u>7/31/2019</u>
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CONTRACT CHANGE ORDER SUMMARY					
NO.	Agency Approval Date	Amount			
		Additions	Deductions		
2	02/08/19		\$13,273.65	1. Original Contract .....	\$10,704,586.10
3	05/20/19	\$29,228.81		2. Change Orders .....	\$4,962.54
1-A	06/05/19		\$10,992.62	3. Revised Contract (1+2) .....	\$10,709,548.64
				4. Work Completed* .....	\$8,340,577.37
				6. Stored Materials* .....	
				6. Subtotal (4+5) .....	\$8,340,577.37
				7. Retainage* .....	
				8. Previous Payments .....	\$8,275,035.47
				9. Amount Due (6-7-8) .....	\$65,541.90
<b>TOTALS</b>		\$29,228.81	\$24,268.27		
<b>NET CHANGE</b>			\$4,962.54	* Detailed breakdown attached	

CONTRACT TIME					
Original (days)	390	On Schedule	<input checked="" type="checkbox"/> Yes	Starting Date	<u>6/11/2018</u>
Revised			<input type="checkbox"/> No	Projected Completion	<u>7/8/2019</u>
Remaining	-26				

APPROVED BY OWNER  Owner <u>Travis Lakey</u> By <u>CFO</u> Date <u>8/14/2019</u>	ACCEPTED BY AGENCY The review and acceptance of this estimate does not attest to the correctness of the quantities shown or that the work has been performed in accordance with the contract documents.  By  Title <u>Community Programs Specialist</u> Date <u>8/14/2019</u>
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According to the Paperwork Reduction Act of 1995, no person are required to respond to a collection of information unless it displays a valid OMB control number. The valid OMB control number for this information collection is 0575-0042. The time required to complete this information collection is estimated to average 30 minutes per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information.

RD 1924-18 (Rev. 6-97)

OUTLAY REPORT AND REQUEST FOR REIMBURSEMENT FOR CONSTRUCTION PROGRAMS (See Instructions on Back)		OMB Approval No. 0346 0002		Page 1 of 1	
3. Federal Sponsoring Agency USDA Rural Development		1. Type of Request Final Partial <b>X</b>		2. Basis of Request <input checked="" type="checkbox"/> Cash <input type="checkbox"/> Accrual	
8. Employer ID Number 04-045-754413938		4. Federal Grant ID Number		5. Partial Payment Request No. 29A & 32	
9. Recipient Organization Name: Mayers Memorial Hospital District No. and Street: PO Box 459 City, State and: Fall River Mills, CA Zip Code: 96028		10. Payee Name: Mayers Memorial Hospital District No. and Street: PO Box 459 City, State and: Fall River Mills, CA Zip Code: 96028			
11. STATUS OF FUNDS					
CLASSIFICATION	PROGRAMS		FUNCTIONS		TOTAL
	ORIGINAL BUDGET	REVISED BUDGET	COSTS THIS PERIOD	ACCUM TO DATE	
a. Administrative & Legal Expenses	\$ 100,000.00	\$ 100,000.00	\$ -	\$ 26,802.58	\$ 73,187.42
b. Land & Right-of-Ways	\$ 10,000.00	\$ 10,289.32	\$ -	\$ 10,289.32	\$ -
c. Bond Issuance Fees	\$ 130,000.00	\$ 74,700.00	\$ -	\$ 74,700.00	\$ -
d. Moving Expenses	\$ 25,000.00	\$ 25,000.00	\$ -	\$ -	\$ 25,000.00
e. OSHPD Fees	\$ 250,000.00	\$ 250,000.00	\$ 1,250.00	\$ 233,842.88	\$ 16,157.12
f. Consultants - Speciality - Project Management	\$ 145,120.00 \$ 254,880.00	\$ 145,120.00 \$ 783,679.00	\$ - ## \$ 45,839.40	\$ 48,488.72 \$ 783,679.00	\$ 96,623.28 \$ -
g. Special Inspection & IOR	\$ 505,000.00	\$ 191,292.88	\$ 15,950.00	\$ 191,292.88	\$ -
h. County & Local Fees, Testing	\$ 200,000.00	\$ 169,959.14	\$ -	\$ 130,537.90	\$ 31,401.24
i. Pre-Design Architectural Seismic Demolition/Misc		\$ 99,323.10 \$ 49,439.88	\$ - \$ 2,502.50	\$ 89,323.10 \$ 49,439.88	\$ -
j. Equipment District	\$ 1,804,000.00	\$ 1,581,466.10	\$ -	\$ 375,303.30	\$ 1,208,182.80
k. Refinance Debt 2011 COP	\$ 1,848,832.00	\$ 1,709,484.20	\$ -	\$ 1,709,484.20	\$ -
2011 GO Bond	\$ 4,632,668.00	# \$ 4,599,365.63	## \$ -	\$ 4,599,365.63	\$ -
l. Landscaping - District Forced Account		\$ 150,000.00	\$ -	\$ -	\$ 150,000.00
m. Contingencies	\$ 2,222,706.00	\$ 467,890.37	\$ -	\$ -	\$ 467,890.37
<b>TOTAL SOFT COSTS</b>	<b>\$ 12,128,208.00</b>	<b>\$ 10,407,029.69</b>	<b>\$ 65,641.90</b>	<b>\$ 8,340,677.37</b>	<b>\$ 2,068,452.23</b>
Design Build Contract - Design	\$ 1,080,000.00	\$ 1,239,780.00	\$ 16,483.11	\$ 1,118,882.95	\$ 121,077.06
- Construction	\$ 9,586,894.00	\$ 11,995,581.00	\$ 668,282.20	\$ 7,376,228.72	\$ 4,619,352.28
- Change Orders		\$ 287,556.50	\$ 37,923.47	\$ 36,597.46	\$ 280,959.04
- Contingency		# \$ 306,862.00	## \$ 95,000.00	\$ 180,000.00	\$ 116,862.00
<b>TOTAL DESIGN-BUILD COSTS</b>	<b>\$ 10,876,894.00</b>	<b>\$ 13,839,669.50</b>	<b>\$ 818,888.78</b>	<b>\$ 8,721,609.13</b>	<b>\$ 6,118,050.37</b>
<b>o. TOTAL CUMULATIVE COSTS</b>	<b>\$ 22,805,100.00</b>	<b>\$ 24,246,689.10</b>	<b>\$ 882,200.68</b>	<b>\$ 17,062,088.50</b>	<b>\$ 7,184,592.60</b>
p. Applicant Contributions	\$ 1,000,100.00	\$ 2,441,589.10	\$ -	\$ 1,235,506.30	\$ 1,208,082.80
<b>q. NET CUMULATIVE COSTS</b>	<b>\$ 21,805,000.00</b>	<b>\$ 21,805,000.00</b>	<b>\$ 882,200.68</b>	<b>\$ 16,826,580.20</b>	<b>\$ 5,978,419.80</b>
r. Federal loan to date	97-01 \$ 9,900,000.00	\$ 9,900,000.00	\$ -	\$ 7,863,122.35	\$ 2,036,877.65
97-02 RF	\$ 1,709,484.20	\$ 1,709,484.20	\$ -	\$ 1,709,484.20	\$ -
97-02	\$ 4,300,000.00	\$ 2,590,516.80	\$ -	\$ -	\$ 2,590,516.80
97-03 RF	\$ 4,574,000.00	\$ 4,574,000.00	\$ -	\$ 4,574,000.00	\$ -
97-04 B	\$ 7,805,000.00	# \$ 8,031,000.00	\$ 882,200.88	\$ 1,879,973.88	\$ 1,351,026.12
<b>TOTAL FEDERAL SHARE TO DATE</b>	<b>\$ 21,805,000.00</b>	<b>\$ 21,805,000.00</b>	<b>\$ 882,200.88</b>	<b>\$ 16,826,580.43</b>	<b>\$ 5,978,419.57</b>
s. Federal payments previously requested	\$ 21,805,000.00	\$ 21,805,000.00		\$ 14,944,379.75	
t. Amount requested for reimbursement	\$ 21,805,000.00	\$ 21,805,000.00	\$ 882,200.88	\$ 15,826,580.43	\$ 5,978,419.57
u. Percentage of physical completion	100%		3.64%	70.37%	
12. CERTIFICATION					
I certify that to the best of my knowledge and belief the billed costs or disbursements are in accordance with the terms of the project and that the reimbursement represents the Federal share due which has not been previously requested and that an inspection has been performed and all work is in accordance with the terms of the award.					
a. RECIPIENT			b. AGENCY		
Signature of Authorized Certifying Official Travis Lakey		Date 8/14/19	Signature of Authorized Certifying Official 		Date 8/14/2019
Travis Lakey (Typed or Printed Name and Title)		530.336.7512 (Telephone)	J. Michael Colbert (Typed or Printed Name and Title)		530.233.4137 X 112 (Telephone)





United States Department of Agriculture

Rural Development

Alturas Field Office

221 W. 8<sup>th</sup> Street  
Alturas, CA  
96101-3211

Voice 530 233.4137  
Fax 844 206 6796

August 14, 2019

Mr. Travis Lakey, CFO  
Mayers Memorial Hospital District  
PO Box 459  
Fall River Mills, CA 96028

Subject: Hospital Expansion Project  
Partial Payment Estimate No. 28A

Dear Mr. Lakey:

Enclosed is a copy of the accepted Form RD 1924-18, Partial Payment Estimate No. 28A, reflecting total "Other Costs" of \$ 500.00 for the period of 6/1/2019 through 6/30/2019 as itemized on the attached Outlay Report.

Please let this letter serve as authorization to issue payments in the amount of \$ 500.00 from the project account.

The sources of funds for this payment are as follows:

Mayers Memorial Hospital District	\$ .00
USDA Loan Funds:	\$ 500.00

The loan funds have been ordered and should be deposited into the project account within five business days of the date of this letter.

If you have any questions or need further information, please do not hesitate to contact me at (530) 233-4137, ext. 112 or [mike.colbert@ca.usda.gov](mailto:mike.colbert@ca.usda.gov).

Sincerely,

J. Michael Colbert  
Community Programs Specialist

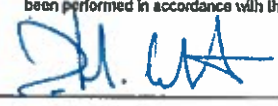
Enclosures




Form RD 1924-18 (Rev. 6-97)	UNITED STATES DEPARTMENT OF AGRICULTURE RURAL DEVELOPMENT FARM SERVICE AGENCY  <b>PARTIAL PAYMENT ESTIMATE</b>	CONTRACT NO.  PARTIAL PAYMENT ESTIMATE NO. 28A  PAGE 1 of 1
OWNER: MAYERS MEMORIAL HOSPITAL DISTRICT	"NON-CONTRACTOR COSTS"	PERIOD OF ESTIMATE FROM <u>6/1/2019</u> TO <u>6/30/2019</u>

CONTRACT CHANGE ORDER SUMMARY					
NO.	Agency Approval Date	Amount			
		Additions	Deductions		
2	02/08/19		\$13,273.85	1. Original Contract .....	\$10,704,586.10
3	05/20/19	\$29,228.81		2. Change Orders .....	\$4,962.54
1-A	06/05/19		\$10,992.62	3. Revised Contract (1+2) .....	\$10,709,548.64
				4. Work Completed* .....	\$8,275,035.47
				5. Stored Materials* .....	
				6. Subtotal (4+5) .....	\$8,275,035.47
				7. Retainage* .....	
				8. Previous Payments .....	\$8,274,535.47
<b>TOTALS</b>		\$29,228.81	\$24,266.27	9. Amount Due (6-7-8) .....	\$500.00
<b>NET CHANGE</b>			\$4,962.54	* Detailed breakdown attached	

CONTRACT TIME					
Original (days)	390	On Schedule	<input checked="" type="checkbox"/> Yes	Starting Date	6/11/2018
Revised			<input type="checkbox"/> No	Projected Completion	7/6/2019
Remaining	6				

APPROVED BY OWNER  Owner <u>Travis Lakey</u> <small>Digitally signed by Travis Lakey DN: cn=Travis Lakey, o=Mayers Memorial Hospital District, ou=0575-0042, email=travis.lakey@msmhs.com, c=US Date: 2019.08.14 12:19:00 -0700</small>  By <u>CFO</u>  Date <u>08/14/2019</u>	ACCEPTED BY AGENCY The review and acceptance of this estimate does not attest to the correctness of the quantities shown or that the work has been performed in accordance with the contract documents.  By  Title <u>Community Programs Specialist</u>  Date <u>8/14/2019</u>
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According to the Paperwork Reduction Act of 1995, no persons are required to respond to a collection of information unless it displays a valid OMB control number. The valid OMB control number for this information collection is 0575-0042. The time required to complete this information collection is estimated to average 30 minutes per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information.

OUTLAY REPORT AND REQUEST FOR REIMBURSEMENT FOR CONSTRUCTION PROGRAMS (See Instructions on Back)		OMB Approval No. 0348-0002		Page 1 of 1		
3. Federal Sponsoring Agency <b>USDA Rural Development</b>		4. Federal Grant ID Number		2. Basis of Request x Cash    Accrual		
6. Employer ID Number 04-045-75441393B		5. Partial Payment Request No. <b>28A &amp; 31</b>				
9. Recipient Organization Name: <b>Mayers Memorial Hospital District</b> No. and Street: <b>PO Box 459</b> City, State and Zip Code: <b>Fall River Mills, CA 96028</b>		10. Payee Name: <b>Mayers Memorial Hospital District</b> No. and Street: <b>PO Box 459</b> City, State and Zip Code: <b>Fall River Mills, CA 96028</b>				
11. STATUS OF FUNDS						
CLASSIFICATION	PROGRAMS		FUNCTIONS	ACTIVITIES		TOTAL
	ORIGINAL BUDGET	REVISED BUDGET	COSTS THIS PERIOD	ACCUM TO DATE		
a. Administrative & Legal Expenses	\$ 100,000.00	\$ 100,000.00	\$ -	\$ 26,802.58	\$ 73,197.42	
b. Land & Right-of-Ways	\$ 10,000.00	\$ 10,289.32	\$ -	\$ 10,289.32	\$ -	
c. Bond Issuance Fees	\$ 130,000.00	\$ 74,700.00	\$ -	\$ 74,700.00	\$ -	
d. Moving Expenses	\$ 25,000.00	\$ 25,000.00	\$ -	\$ -	\$ 25,000.00	
e. OSHPD Fees	\$ 250,000.00	\$ 250,000.00	\$ 500.00	\$ 232,592.88	\$ 17,407.12	
f. Consultants - Speciality - Project Management	\$ 145,120.00 \$ 254,880.00	\$ 145,120.00 \$ 737,839.80	\$ - ## \$ -	\$ 48,406.72 \$ 737,839.80	\$ 98,623.28 \$ -	
g. Special Inspection & IOR	\$ 605,000.00	\$ 178,574.71	\$ -	\$ 175,342.86	\$ 3,231.65	
h. County & Local Fees, Testing	\$ 200,000.00	\$ 169,959.14	\$ -	\$ 138,557.90	\$ 31,401.24	
i. Pre-Design Architectural Seismic Demolition		\$ 99,323.10 \$ 46,937.38	\$ - \$ -	\$ 99,323.10 \$ 46,937.38	\$ - \$ -	
j. Equipment District	\$ 1,804,000.00	\$ 1,581,488.10	\$ -	\$ 375,303.30	\$ 1,206,182.80	
k. Refinance Debt 2011 COP 2011 GO Bond	\$ 1,848,832.00 \$ 4,632,668.00	\$ 1,709,484.20 # \$ 4,599,385.63	\$ - ## \$ -	\$ 1,709,484.20 \$ 4,599,385.63	\$ - \$ -	
l. Landscaping - District Forced Account		\$ 150,000.00	\$ -	\$ -	\$ 150,000.00	
m. Contingencies	\$ 2,222,706.00	\$ 568,869.86	\$ -	\$ -	\$ 568,869.86	
<b>TOTAL SOFT COSTS</b>	<b>\$ 12,129,206.00</b>	<b>\$ 10,446,949.04</b>	<b>\$ 500.00</b>	<b>\$ 8,276,036.47</b>	<b>\$ 2,171,913.57</b>	
Design Build Contract - Design - Construction - Change Orders - Contingency	\$ 1,080,000.00 \$ 9,596,894.00	\$ 1,239,760.00 \$ 11,895,581.00 \$ 257,037.06 # \$ 308,862.00	\$ 6,690.55 \$ 648,653.03 \$ (13,938.01) ## \$ 85,000.00	\$ 1,103,199.84 \$ 6,707,976.52 \$ (1,328.01) \$ 85,000.00	\$ 136,560.18 \$ 5,287,804.48 \$ 258,963.07 \$ 211,562.00	
<b>TOTAL DESIGN-BUILD COSTS</b>	<b>\$ 10,676,894.00</b>	<b>\$ 13,799,840.06</b>	<b>\$ 736,407.57</b>	<b>\$ 7,804,850.56</b>	<b>\$ 8,884,789.71</b>	
<b>o. TOTAL CUMULATIVE COSTS</b>	<b>\$ 22,805,100.00</b>	<b>\$ 24,246,889.10</b>	<b>\$ 736,907.57</b>	<b>\$ 18,179,886.82</b>	<b>\$ 8,066,703.28</b>	
p. Applicant Contributions	\$ 1,000,100.00	\$ 2,441,569.10	\$ -	\$ 1,235,506.30	\$ 1,206,062.80	
<b>q. NET CUMULATIVE COSTS</b>	<b>\$ 21,805,000.00</b>	<b>\$ 21,805,000.00</b>	<b>\$ 736,907.57</b>	<b>\$ 14,944,379.52</b>	<b>\$ 6,860,620.48</b>	
r. Federal loan to date	97-01 \$ 9,900,000.00 97-02 RF \$ 1,709,484.20 97-02 \$ 4,300,000.00 97-03 RF \$ 4,674,000.00 97-04 B \$ 7,605,000.00	\$ 9,900,000.00 \$ 1,709,484.20 \$ 2,590,815.80 \$ 4,674,000.00 # \$ 3,031,000.00	\$ - \$ - \$ - \$ - \$ 736,907.57	\$ 7,883,122.35 \$ 1,709,484.20 \$ - \$ 4,674,000.00 \$ 797,773.20	\$ 2,036,877.85 \$ - \$ 2,590,515.80 \$ - \$ 2,233,228.80	
<b>TOTAL FEDERAL SHARE TO DATE</b>	<b>\$ 21,805,000.00</b>	<b>\$ 21,805,000.00</b>	<b>\$ 736,907.57</b>	<b>\$ 14,944,379.75</b>	<b>\$ 6,860,620.25</b>	
s. Federal payments previously requested	\$ 21,805,000.00	\$ 21,805,000.00		\$ 14,207,472.18		
t. Amount requested for reimbursement	\$ 21,805,000.00	\$ 21,805,000.00	\$ 736,907.57	\$ 14,944,379.75	\$ 6,860,620.25	
u. Percentage of physical completion	100%		3.04%	68.73%		
12. CERTIFICATION I certify that to the best of my knowledge and belief the billed costs or disbursements are in accordance with the terms of the project and that the reimbursement represents the Federal share due which has not been previously requested and that an inspection has been performed and all work is in accordance with the terms of the award.						
a. RECIPIENT Signature of Authorized Certifying Official <b>Travis Lakey</b> Digitally signed by Travis Lakey DN: cn=Travis Lakey, o=Mayers Memorial Hospital Contact us at 530-233-4137 X 112 Date: 2019.08.14 12:12:18 -0700		b. AGENCY Signature of Authorized Certifying Official  Date: <b>8/14/2019</b>				
Travis Lakey (Typed or Printed Name and Title)		630.338.7512 (Telephone)		J. Michael Colbert 530.233.4137 X 112 (Telephone)		