

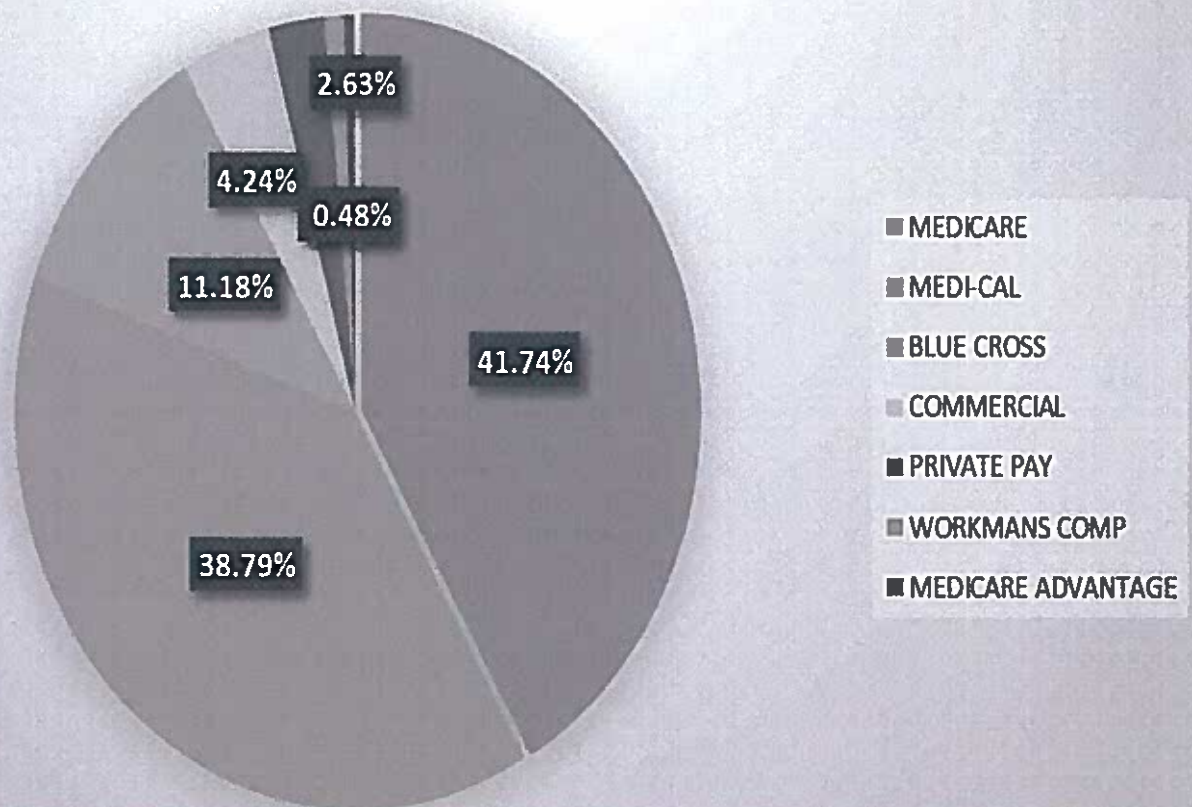
## March FY 19 Finance Notes

<b>Summary of Financial Ratio</b>			
<b>Ratio</b>	<b>Period</b>	<b>YTD or Average where Applicable</b>	
<b>Cash on Hand</b>	<b>46</b>	<b>75</b>	<b>Average PY</b>
<b>Net Income</b>	<b>672,424</b>	<b>295,868</b>	<b>Average Monthly PY</b>
<b>Current Ratio</b>	<b>4.63</b>		<b>N/A</b>
<b>AR Days</b>	<b>71.5</b>	<b>58.6</b>	<b>Average PY</b>
<b>AP</b>	<b>189,375</b>	<b>489,888</b>	<b>Average PY</b>
<b>Daily Gross Revenue</b>	<b>110,704</b>	<b>102,308</b>	<b>Average PY</b>
<b>% of Gross Revenue Collected</b>	<b>56%</b>	<b>56%</b>	<b>PY Year End</b>

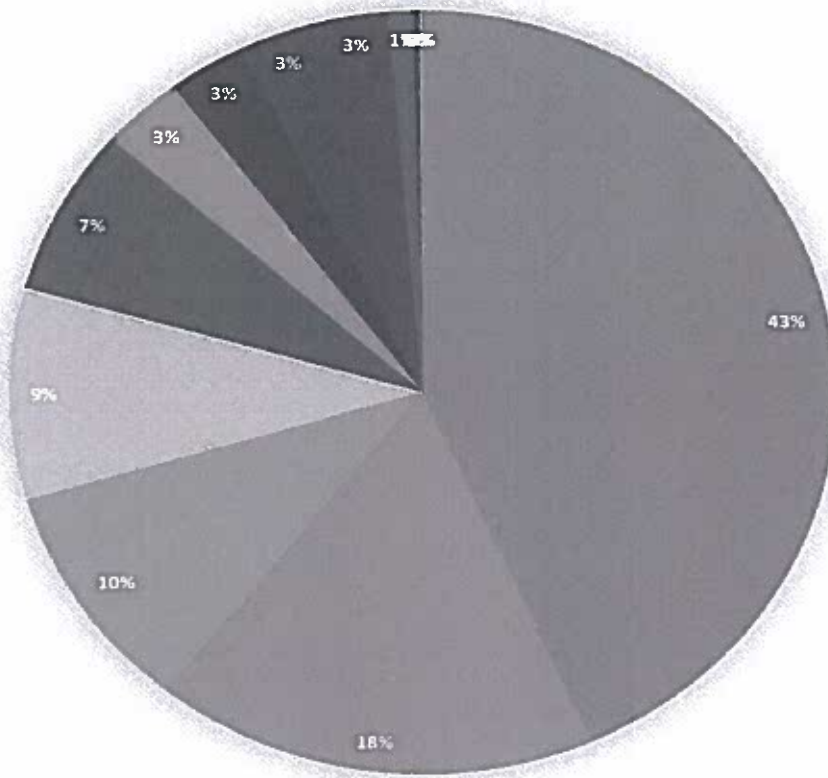
1. Cash is down as we wait on IGT paybacks on Rate Range and QAF to come back in May and June. Good news on the Rate Range is the payback is much larger than we anticipated and will be in the 5.49 million dollar range. This causes a reduction in contractuals during the last four months of the year and an increased bottom line.
2. On the negative side, DHCS is coming back for repayment of DPNF Supplemental payments for FY 12/13. These were the claw back years where we had to make a judgement call on filing with the paid rates or the potential claw back rates. Due to filing deadlines and the potential to miss 782K if those rates went into effect we filed assuming they would. We carried the liability on our books for a while but when the claw back was defeated the settlement made it look like that repayment would never have to be made. When the repayment emails came out a couple months ago CHA worked with Hooper Lundy Bookman to determine if DHCS could actually collect this. It was determined the Supplemental Payment was outside of the claw back settlement and DHCS could come after it. This is being booked this year as the prior periods are closed. We are currently in negotiations for a repayment method and timeline with DHCS. They have seemed very open to working with hospitals on this as they waited almost five years after the original supplemental claims were filed.
3. We had a great revenue month as Acute and Swing days were up.

- The collection rate is consistent with last year and AR days as of Saturday are down to 62 days. We are slowly trending back to where we were before switching billing software.
- I have included some charts that show where our revenue and payments originate. Eighty percent of revenue is from governmental payors so we are extremely sensitive to any payment methodology changes. Seventy eight percent of payments are from SNF, ER, Swing and Acute so we are very much the traditional hospital model. Ideally, we need to start growing our outpatient business more as the payors focus on keeping patients out of the ER and Inpatient settings.

## YTD Revenue by Payor Class

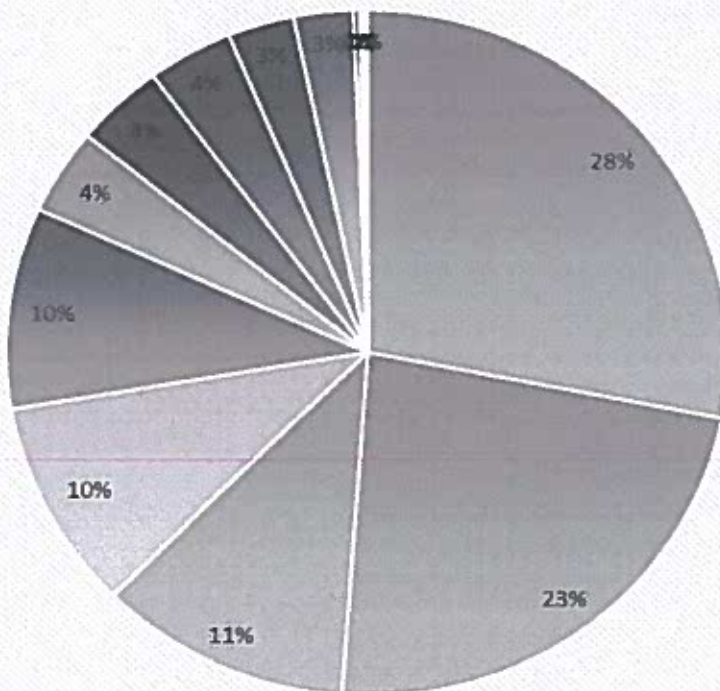


### Total Payments YTD



- SNF
- ER
- Swing
- Lab
- Acute
- Outpatient Services
- Radiology
- Physical Therapy
- Surgery
- Observation
- Telemedicine
- Cardiac
- Respiratory
- Dietitian

### YTD Revenue by Service Code



- ER - EMERGENCY SERVICES
- SNF - SNF
- L - LAB
- SB - SWING BED
- A - ACUTE
- R - RADIOLOGY
- OS - OUTPATIENT MEDICAL
- S - SURGERY
- PT - PHYSICAL THERAPY
- OBS - OBSERVATION
- T - TELEMEDICINE
- RES - RESPIRATORY
- C - CARDIAC
- OB - OB
- D - DIETICIAN

## Stats

1. Acute and Swing Days are both up in March over the monthly average this year.
2. Skilled met their goal of having an average of 80 patients in March.
3. Average Daily Census YTD in Swing is 22% compared to last year.
4. Surgery overall is down by 26% from the prior year.
5. ER is trailing the prior year by 2.91% but tends to even out every year to about 4,100 to 4,200 visits per year.
6. OP Services procedures are up but not all procedures are captured as revenue due to some of the procedures happening in the Skilled Nursing Facility where it is just part of the room rate.
7. Telemedicine has really picked up and is a great community service.
8. Per request I'm including the traveler equivalent of FTEs

Traveler FTEs		
Skilled Nursing		FTEs
	C.N.A	7.45
	LVN	10.05
Acute		
	RN	3.5
	LVN	2.41
	C.N.A	0.88
Radiology		
	Tech	2.36
ER		
	RN	1.47
Physical Therapy		
	PT	0.71
Respiratory Therapy		
	RT	1.3
OP Services		
	RN	1.14
Lab		
CLS		2.13
	<b>Total</b>	<b>33.4</b>

## Income Statement

1. As mentioned above March was a strong revenue month on the inpatient side.
2. Contractuals are down due to a larger than expected Rate Range. This makes for a higher net revenue.

3. Acute/Swing Travelers are down in March as it had been averaging 62K per month.
4. SNF Travelers are also lower in March as we had been averaging 164K per month.
5. Other Purchased Services are up due to placement agencies (Hunter Ambrose), a feasibility study for the pharmacy/clinic and software.
6. Rental/Lease should be coming down in April/May as the purchased beds have finally started to be delivered which will replace the rental beds.
7. Non-Operating Revenue should have a large increase from April to June as we receive donations for the new hospital wing.
8. Net Income will continue to increase the reductions in the contractuals was spread over the last four months to compensate for the higher rate range.

#### Balance Sheet

1. Cash is down due to contributing to the rate range on March 25.
2. Accounts Receivable is up but days are down due to a higher daily revenue.
3. Accounts Receivable Other is up due to putting in an audit entry that increased the QAF Receivable.
4. Construction Donations current is higher due to expecting at least 2 million in donations within the next year.
5. The Medicare/Medi-Cal Settlement is up due to the rate range increase.
6. The Other Receivable Fund Raising Long Term is down due to most of it shifting to Current.
7. Accounts Payable is down due to the timing of our check run and month end.
8. The Current Portion of the Medicare/Medi-Cal settlement is up mostly due to the DPNF Supplemental Repayment.

#### Miscellaneous

1. We had a strong month for patient payments. We also received Outpatient and DPNF Supplemental payments from Partnership, which make up the 1.15 million in Misc. Payments Patient Related.
2. For more detail on a monthly basis on cash collections and disbursements look at the MO. Collections-Obligations spreadsheet.
3. AR Days as mentioned above was at 62 on Saturday and trending in a positive direction. When you run AR Days at the end of the month you have 6+ days of SNF Charges that do not bill out until the following month so it is inflated from when we used to bill weekly. When we finally had a reserve a few years ago, we started billing on a monthly basis so you were not billing and posting four times vs once.
4. I have not gotten an approved pay request from Layton yet in April so I will be attaching last month's approval and pay out from USDA.




<b>OUTLAY REPORT AND REQUEST FOR REIMBURSEMENT FOR CONSTRUCTION PROGRAMS</b> (See Instructions on Back)		OMB Approval No. 0348-0002		Page 1 of 1	
1. Type of Request Final Partial <input checked="" type="checkbox"/>		2. Basis of Request <input checked="" type="checkbox"/> Cash <input type="checkbox"/> Accrual			
3. Federal Sponsoring Agency USDA Rural Development		4. Federal Grant ID Number		5. Partial Payment Request No. 24A & 27	
8. Employer ID Number 04-045-754413938		PERIOD COVERED BY THIS REQUEST			
		From 2/1/2019		To: 2/28/2019	
9. Recipient Organization Name: Mayers Memorial Hospital District No. and Street: PO Box 459 City, State and Zip Code: Fall River Mills, CA 96028		10. Payee Name: Mayers Memorial Hospital District No. and Street: PO Box 459 City, State and Zip Code: Fall River Mills, CA 96028			

11 STATUS OF FUNDS

CLASSIFICATION	PROGRAMS		FUNCTIONS		ACTIVITIES		TOTAL
	ORIGINAL BUDGET	REVISED BUDGET	COSTS THIS PERIOD	ACCUM TO DATE			
a. Administrative & Legal Expenses	\$ 100,000.00	\$ 100,000.00	\$ 6,162.30	\$ 25,365.08		\$ 74,614.92	
b. Land & Right-of-Ways	\$ 10,000.00	\$ 10,289.32	\$ -	\$ 10,289.32		\$ -	
c. Bond Issuance Fees	\$ 130,000.00	\$ 74,700.00	\$ -	\$ 74,700.00		\$ -	
d. Moving Expenses	\$ 25,000.00	\$ 25,000.00	\$ -	\$ -		\$ 25,000.00	
e. OSHPD Fees	\$ 250,000.00	\$ 250,000.00	\$ 1,897.55	\$ 228,123.34		\$ 23,876.66	
f. Consultants - Speciality	\$ 145,120.00	\$ 145,120.00	\$ -	\$ 48,496.72		\$ 96,623.28	
- Project Management	\$ 254,880.00	\$ 581,305.29	## \$ 48,216.07	\$ 581,305.29		\$ -	
g. Special Inspection & IOR	\$ 505,000.00	\$ 178,574.71	\$ 35,310.00	\$ 115,997.86		\$ 62,576.85	
h. County & Local Fees, Testing	\$ 200,000.00	\$ 200,000.00	\$ -	\$ 120,399.02		\$ 79,600.98	
i. Pre-Design Architectural		\$ 99,323.10	\$ -	\$ 99,323.10		\$ -	
j. Equipment District	\$ 1,804,000.00	\$ 1,581,486.10	\$ 107,003.58	\$ 375,303.30		\$ 1,206,182.80	
k. Refinance Debt 2011 COP	\$ 1,848,832.00	\$ 1,709,484.20	\$ -	\$ 1,709,484.20		\$ -	
2011 GO Bond	\$ 4,632,668.00	# \$ 4,599,365.63	## \$ -	\$ 4,599,365.63		\$ -	
l. Landscaping - District Forced Account		\$ 150,000.00	\$ -	\$ -		\$ 150,000.00	
m. Contingencies	\$ 2,222,706.00	\$ 986,664.10	\$ -	\$ -		\$ 986,664.10	
<b>TOTAL SOFT COSTS</b>	<b>\$ 12,128,206.00</b>	<b>\$ 10,891,312.45</b>	<b>\$ 198,589.50</b>	<b>\$ 7,986,172.86</b>		<b>\$ 2,706,139.59</b>	
Design Build Contract - Design	\$ 1,080,000.00	\$ 1,239,780.00	\$ 11,037.00	\$ 1,062,717.00		\$ 177,043.00	
- Construction	\$ 9,595,894.00	\$ 11,995,581.00	\$ 473,178.00	\$ 4,511,551.00		\$ 7,484,030.00	
- Change Orders		\$ 13,273.65	\$ -	\$ 12,610.00		\$ 663.65	
- Contingency		# \$ 306,662.00	\$ -	\$ -		\$ 306,662.00	
<b>TOTAL DESIGN-BUILD COSTS</b>	<b>\$ 10,676,894.00</b>	<b>\$ 13,555,278.65</b>	<b>\$ 484,215.00</b>	<b>\$ 5,586,878.00</b>		<b>\$ 7,968,398.66</b>	
<b>o. TOTAL CUMULATIVE COSTS</b>	<b>\$ 22,805,100.00</b>	<b>\$ 24,246,589.10</b>	<b>\$ 682,804.50</b>	<b>\$ 13,573,050.86</b>		<b>\$ 10,673,538.24</b>	
p. Applicant Contributions	\$ 1,000,100.00	\$ 2,441,589.10	\$ 107,003.58	\$ 1,235,506.30		\$ 1,208,082.80	
<b>q. NET CUMULATIVE COSTS</b>	<b>\$ 21,805,000.00</b>	<b>\$ 21,805,000.00</b>	<b>\$ 575,800.92</b>	<b>\$ 12,337,544.66</b>		<b>\$ 9,467,455.44</b>	
r. Federal loan to date							
97-01	\$ 9,900,000.00	\$ 9,900,000.00	\$ 575,800.92	\$ 5,993,194.73		\$ 3,906,805.27	
97-02 RF		\$ 1,709,484.20	\$ -	\$ 1,709,484.20		\$ -	
97-02	\$ 4,300,000.00	\$ 2,590,515.80	\$ -	\$ -		\$ 2,590,515.80	
97-03 RF		\$ 4,574,000.00	\$ -	\$ 4,574,000.00		\$ -	
97-04 B	\$ 7,605,000.00	# \$ 3,031,000.00	\$ -	\$ 60,865.63		\$ 2,970,134.37	
<b>TOTAL FEDERAL SHARE TO DATE</b>	<b>\$ 21,805,000.00</b>	<b>\$ 21,805,000.00</b>	<b>\$ 575,800.92</b>	<b>\$ 12,337,544.66</b>		<b>\$ 9,467,455.44</b>	
s. Federal payments previously requested	\$ 21,805,000.00	\$ 21,805,000.00		\$ 11,761,743.64			
<b>L. Amount requested for reimbursement</b>	<b>\$ 21,805,000.00</b>	<b>\$ 21,805,000.00</b>	<b>\$ 575,800.92</b>	<b>\$ 12,337,544.66</b>		<b>\$ 9,467,455.44</b>	
u. Percentage of physical completion	100%		2.82%	55.98%			

12. CERTIFICATION  
 I certify that to the best of my knowledge and belief the billed costs or disbursements are in accordance with the terms of the project and that the reimbursement represents the Federal share due which has not been previously requested and that an inspection has been performed and all work is in accordance with the terms of the award.

<b>a. RECIPIENT</b> Signature of Authorized Certifying Official Travis Lakey <small>Digitally signed by Travis Lakey          DN: cn=Travis Lakey, o=USDA, ou=USDA, email=travis.lakey@aphis.usda.gov, postalCode=96028</small> Date: 3/26/19		<b>b. AGENCY</b> Signature of Authorized Certifying Official  Date: 3/26/2019	
Travis Lakey <small>(Typed or Printed Name and Title)</small>		J. Michael Colbert <small>(Typed or Printed Name and Title)</small>	
530.336.7512 <small>(Telephone)</small>		530.233.4137 X 112 <small>(Telephone)</small>	

**MAYERS MEMORIAL HOSPITAL**

Statistical Data

Fiscal Year Ending JUNE 30, 2018

COMPARISON TO ACTUAL

2019		2019		FYE 2019		FYE 2018			
MARCH	FEBRUARY			YTD	YTD			% Increase or Decrease	
Actual	Actual	Variance		Actual	Actual	Variance			
<b>VOLUME:</b>									
<b>DISCHARGES</b>									
25	20	5	Acute	159	168	(9)		-5.41%	
12	6	6	Swing Bed	68	81	(13)		-16.01%	
5	2	3	Skilled Nursing Care (DISCHG)	32	48	(16)		-33.31%	
20	18	2	Observations	82	8	74		925.02%	
<b>PATIENT DAYS</b>									
77	61	16	Acute	535	556	(21)		-3.81%	
115	43	72	Swing Bed	876	1,131	(255)		-22.51%	
2486	2151	335	Skilled Nursing Care	20570	20,513	57		.32%	
<b>LENGTH OF STAY</b>									
3.08	3.05	0	Acute	3.36	3.31	0		1.72%	
9.58	7.17	2	Swing Bed	12.88	13.96	(1)		-7.71%	
<b>AVERAGE DAILY CENSUS</b>									
2.48	2.18	0	Acute	1.95	2.03	(0)		-3.81%	
3.71	1.54	2	Swing Bed	3.20	4.13	(1)		-22.61%	
80.19	76.82	3	Skilled Nursing Care	75.07	74.86	0		.32%	
<b>ANCILLARY SERVICES</b>									
1	0	1	Surgery Inpatient Visits	1	12	(11)		-91.71%	
14	11	3	Surgery OP/ procedure visits	136	172	(36)		-20.91%	
353	304	49	Emergency Room Visits	3051	3,141	(90)		-2.91%	
131	143	(12)	Outpatient Services Procedures	1558	1,204	354		29.42%	
859	693	166	Laboratory Visits	7050	7,197	(147)		-2.01%	
459	383	76	Radiology Procedures	3694	3,709	(15)		-.41%	
75	53	22	Hospice Patient Days	1047	971	76		7.82%	
201	218	(17)	Physcial Therapy visits	2356	2,539	(183)		-7.21%	
324	253	71	Cardiac Rehab	2154	1,980	174		8.82%	
25	23	2	Telemedicine visits	192	113	79		69.92%	
38	31	7	Admissions from ER	222	169	53		31.42%	
11	10	1	Transfers from ER	92	93	(1)		-1.11%	
<b>PRODUCTIVITY:</b>									
Productive FTE's									
12.59	11.60		Nursing - Acute	13.47	17.03				
52.10	52.44		Long Term Care	52.97	53.23				
34.47	34.80		Ancillary	32.90	34.81				
87.54	85.55		Service	81.84	75.75				
186.70	184.39		Total Productive	181.18	180.82				
18.47	19.33		Non-Productive FTE's	21.80	21.54				
205.17	203.72		Paid FTE's	202.98	202.36				
<b>PRODUCTIVE FTE PER ADJUSTED OCCUPIED BED</b>									
2.72	2.47			2.56	2.58				

## MAYERS MEMORIAL HOSPITAL

Statement of Revenue and Expenses

Fiscal Year Ending JUNE 30, 2019

COMPARISON TO ACTUAL

2019 MARCH ACTUAL	2018 MARCH ACTUAL	Variance	PATIENT REVENUE	FYE 2019 YTD ACTUAL	FYE 2018 YTD ACTUAL	Variance	Increase Decrease %
530,918	390,718	140,201	Acute	3,778,637	4,176,633	(397,995)	-9.51%
800,567	772,924	27,644	Skilled Nursing	6,645,848	6,453,438	192,410	3.02%
			Inpatient Ancillary				
326,116	191,401	134,715	Acute	1,632,140	1,710,522	(78,382)	-4.61%
1,174	1,993	(819)	Skilled Nursing	7,110	12,927	(5,817)	
1,658,776	1,357,035	301,741	Total Inpatient Revenue	12,063,736	12,353,520	(289,784)	-2.31%
1,797,487	1,710,949	86,538	Total Outpatient Revenue	16,263,636	15,500,396	763,239	4.92%
3,456,263	3,067,985	388,279	<b>Total Patient Revenue</b>	<b>28,327,371</b>	<b>27,853,916</b>	<b>473,455</b>	<b>1.72%</b>
			<b>DEDUCTIONS FROM REVENUE</b>				
152,182	368,663	216,481	Contractuals - Care/Cal	5,284,682	6,166,001	881,319	
97,828	116,449	18,621	Contractuals - PPO	921,552	1,091,548	169,996	
0	35,122	35,122	Charity and Write Offs	0	101,033	101,033	
68,630	27,473	(41,157)	Admin Adjmts/Emp Discounts	918,025	494,586	(423,440)	
388,195	388,674	479	Provision for Bad Debts	883,862	540,678	(343,184)	
706,835	936,382	229,547	<b>Total Deductions</b>	<b>8,008,121</b>	<b>8,393,845</b>	<b>385,724</b>	
24,990	21,636	3,354	Other Operating Revenues	274,205	346,847	(72,642)	
2,774,418	2,153,239	621,179	<b>Net Revenue</b>	<b>20,593,455</b>	<b>19,806,918</b>	<b>786,537</b>	
			<b>OPERATING EXPENSES</b>				
816,932	777,843	(39,089)	Productive Salaries	6,895,366	6,747,083	(148,284)	-2.21%
131,674	131,631	(43)	Non-Productive Salaries	868,115	890,248	22,133	2.52%
282,750	269,267	(13,483)	Employee Benefits	2,258,454	2,233,292	(25,162)	-1.11%
217,512	246,795	29,282	Supplies	2,069,006	1,734,923	(334,083)	-19.31%
134,776	148,220	13,444	Professional Fees	1,306,907	1,372,787	65,879	4.82%
35,044	37,205	2,161	Acute/Swing Travelers	534,734	179,289	(355,446)	-198.31%
97,152	116,661	19,510	SNF Travelers	1,409,532	1,007,279	(402,253)	-39.91%
112,912	0	(112,912)	Ancillary Travelers	751,072	0	(751,072)	#DIV/0!
156,407	138,515	(17,892)	Other Purchased Services	1,489,002	1,255,598	(233,404)	-18.61%
43,247	19,002	(24,244)	Repairs	300,784	365,529	64,746	17.72%
49,293	40,777	(8,516)	Utilities	400,721	374,120	(26,601)	-7.11%
19,799	29,006	9,206	Insurance	178,982	169,998	(8,984)	-5.31%
50,754	78,449	27,695	Other	571,972	507,433	(64,538)	-12.71%
72,608	105,958	33,350	Depreciation	624,291	951,410	327,120	34.42%
0	0	0	Bond Repayment Insurance	0	0	0	
17,911	19,792	1,881	Bond Repayment Interest	161,197	258,793	97,596	37.72%
1,665	1,978	313	Interest	17,052	17,391	339	1.92%
10,783	12,123	1,340	Rental - Lease	194,467	76,726	(117,741)	-153.51%
2,251,219	2,173,222	(77,997)	<b>Total Operating Expense</b>	<b>20,031,655</b>	<b>18,141,898</b>	<b>(1,889,757)</b>	<b>-10.41%</b>
523,199	(19,983)	543,182	<b>Income From Operations</b>	<b>561,800</b>	<b>1,665,020</b>	<b>(1,103,220)</b>	
			<b>NON-OPERATING REVENUE AND EXPENSE</b>				
149,225	157,264	(8,040)	Non-Operating Revenue	1,428,323	1,664,237	(235,914)	
0	0	0	Interest Income	0	0	0	
0	7,418	7,418	Non-Operating Expense	0	66,758	66,758	
149,225	149,847	(622)	<b>Total Non-Operating</b>	<b>1,428,323</b>	<b>1,597,479</b>	<b>(169,155)</b>	
672,424	129,864	542,560	<b>NET INCOME</b>	<b>1,990,124</b>	<b>3,262,498</b>	<b>(1,272,375)</b>	



	<b>MARCH 2019</b>	<b>FEBRUARY 2019</b>
<b>CURRENT ASSETS</b>		
Cash (General/Payroll/Petty Cash)	185,861	1,253,509
Reserve Cash (unrestricted)	3,019,942	3,262,914
Reserve Cash (restricted) - USDA Debt Serv / Construction	1,285,271	1,045,449
Accounts Receivable	7,371,724	7,259,236
County Treasury receivable	152,738	128,866
Less: Reserve for Uncollectibles	(882,056)	(829,327)
Reserve for Medicare/Medi-Cal	(2,650,523)	(2,602,975)
Inventories	375,644	368,701
Accounts Receivable - Other	4,450,771	3,257,399
Accts Recvble - Construction Donations - Current	2,000,000	953,296
Prepaid Expenses	427,520	451,372
Medicare/Medi-Cal Settlement	7,033,334	4,645,843
<b>TOTAL CURRENT ASSETS</b>	<b>22,770,227</b>	<b>19,194,281</b>
<b>PROPERTY, PLANT AND EQUIPMENT</b>		
Land	753,510	753,510
Building and Fixed Equipment	11,716,487	11,716,487
Equipment	12,240,791	12,189,152
Construction in Progress (other)	1,065,104	1,046,743
Hospital expansion	10,271,383	10,271,383
Less: Reserve for Depreciation	(21,099,844)	(21,027,236)
<b>TOTAL PROPERTY, PLANT AND EQUIPMENT</b>	<b>14,947,431</b>	<b>14,950,039</b>
<b>OTHER ASSETS (includes 2007 Bond / AP Bond / G.O. BOND)</b>		
Bond Reserve Funds held by trustee	700	700
Other Receivable-Fund Raising Long Term	271,356	1,318,060
Unamortized Bond Issue Cost	0	(29,906)
Unamortized Bond Discount	(4,474)	(4,474)
Unamortized Cost of Bond Defeasance	5,338	5,338
G.O. Bond - issue / discount / cost	40,250	(324,363)
<b>TOTAL OTHER ASSETS</b>	<b>313,171</b>	<b>965,356</b>
<b>TOTAL ASSETS</b>	<b>38,030,828</b>	<b>35,109,676</b>
<b>CURRENT LIABILITIES</b>		
Accounts Payable	189,375	716,596
Accrued Payroll	326,024	290,802
Accrued Payroll Taxes	16,201	(117,017)
Accrued Vacation & Holiday	528,587	521,565
Accrued Health Insurance	34,876	34,392
Accrued Interest	(24,975)	(14,180)
E.H.R. contingency/deferred revenue	0	77,649
PRIME PLAN	0	2,800
HQAF	711,281	632,927
IGT (TRAD/PHP)	678,371	698,331
Current Portion of Medicare/Medi-Cal Settlement	2,458,704	1,218,958
<b>TOTAL CURRENT LIABILITIES</b>	<b>4,918,443</b>	<b>4,062,823</b>
<b>LONG-TERM DEBT</b>		
G.O. Bond	1,373,476	1,270,743
Construction Donations - deferred revenue	2,671,356	2,671,356
Capital Leases / Settlement pymt		
Leases	42,362	44,441
GO BOND SERIES B & REFUNDING	11,684,244	11,684,244
<b>TOTAL LONG-TERM DEBT</b>	<b>15,771,438</b>	<b>15,670,784</b>
<b>FUND EQUITY</b>	<b>17,340,948</b>	<b>15,376,069</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>38,030,828</b>	<b>35,109,676</b>
<b>CURRENT RATIO:</b>	<b>4.63</b>	<b>4.82</b>

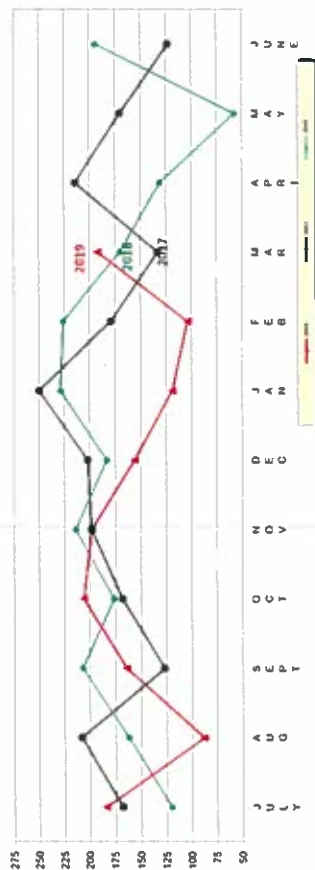
**MAYERS MEMORIAL HOSPITAL**  
**SUMMARY OF SERVICES - DEPOSITS - REFUNDS**  
 - Fiscal Year 2019

DATE:	REVENUE / SERVICES	AVERAGE			TOTAL DEPOSITS	RESERVE DEPOSITS	MISC. PAYMENTS	MISC. PYMTS PT RELATED	PATIENT PAYMENTS	ADJUSTMENTS & WRITE-OFFS	REFUNDS
		DAILY REVENUE	TOTAL DEPOSITS	RESERVE DEPOSITS							
July 31, 2018	3,249,029.36	104,807.40	1,724,887.02	0.00	34,741.19	15,726.00	1,674,419.83	1,270,036.03	6,282.31		
August 31, 2018	2,884,860.19	93,060.01	2,273,496.43	0.00	459,433.84	206,704.81	1,607,357.78	1,079,445.82	32,674.85		
September 30, 2018	3,182,624.91	106,087.50	2,033,290.33	0.00	38,405.39	66,730.43	1,928,154.51	1,524,823.48	19,300.20		
October 31, 2018	3,382,825.11	109,123.39	2,084,413.15	0.00	225,386.78	54,934.09	1,804,092.28	1,998,752.39	10,149.14		
November 30, 2018	3,323,127.90	110,770.93	3,219,750.28	0.00	1,326,191.46	223,467.90	1,670,090.92	1,307,529.71	6,317.91		
December 31, 2018	2,727,064.34	87,969.82	1,778,880.05	0.00	36,466.49	27,333.88	1,715,079.68	1,545,436.87	296.83		
January 30, 2019	3,025,222.46	97,587.82	2,341,321.67	0.00	369,161.43	15,728.96	1,956,431.28	1,131,213.83	11,940.91		
February 28, 2019	2,901,943.72	103,640.85	2,339,727.24	0.00	107,509.24	819,414.90	1,412,803.10	1,145,590.18	19,676.81		
March 31, 2019	3,431,815.20	110,703.72	3,001,841.98	0.00	69,102.62	1,156,801.89	1,775,937.47	1,603,337.84	618.05		
April 30, 2019	0.00	0.00	0.00	0.00 #	0.00	0.00	0.00	0.00	0.00		
May 31, 2019	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
June 30, 2019	0.00	0.00	0.00	0.00 #	0.00	0.00	0.00	0.00	0.00		
<b>YTD TOTAL</b>	<b>28,108,513.19</b>	<b>102,639.05</b>	<b>20,797,608.15</b>	<b>0.00</b>	<b>2,666,398.44</b>	<b>2,586,842.86</b>	<b>15,544,366.85</b>	<b>12,606,166.15</b>	<b>107,257.01</b>		

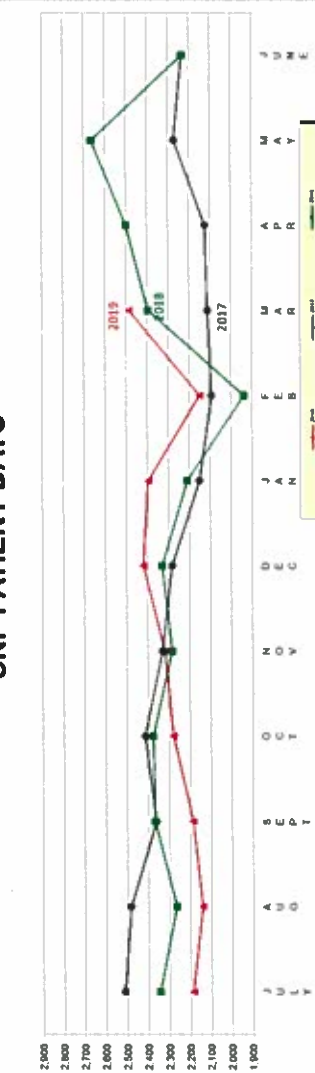
	ACCOUNTS RECEIVABLE AGING			PAYOR MIX - YTD % OF REVENUE			
	MARCH \$ OUTSTANDING	MARCH DAYS OUT	JANUARY DAYS OUT	MARCH	FEBRUARY	JANUARY	3 MONTH AVERAGE
MEDICARE	2,396,315.05	54.40	59.16	45.14%	40.87%	40.63%	42.21%
MEDI - CAL	2,945,189.83	69.61	75.16	40.06%	39.75%	42.30%	40.70%
THIRD PARTY	1,382,842.38	87.22	87.93	13.26%	18.03%	14.82%	15.37%
PRIVATE	713,564.06	52.11	55.96	1.54%	1.35%	2.25%	1.71%
<b>LTC ONLY (INCLUDE)</b>	<b>1,271,527.82</b>	<b>52.11</b>	<b>55.96</b>				
<b>OVERALL</b>	<b>7,437,911.32</b>	<b>71.53</b>	<b>76.66</b>				

# MAYERS MEMORIAL HOSPITAL DISTRICT

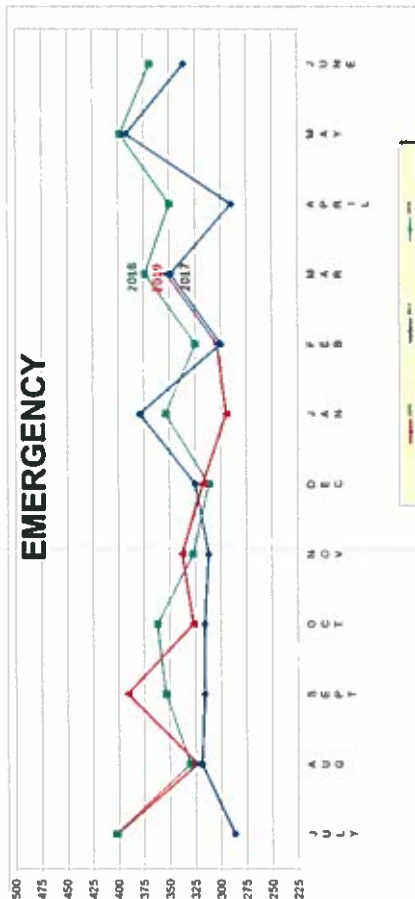
## ACUTE / SWING PATIENT DAYS



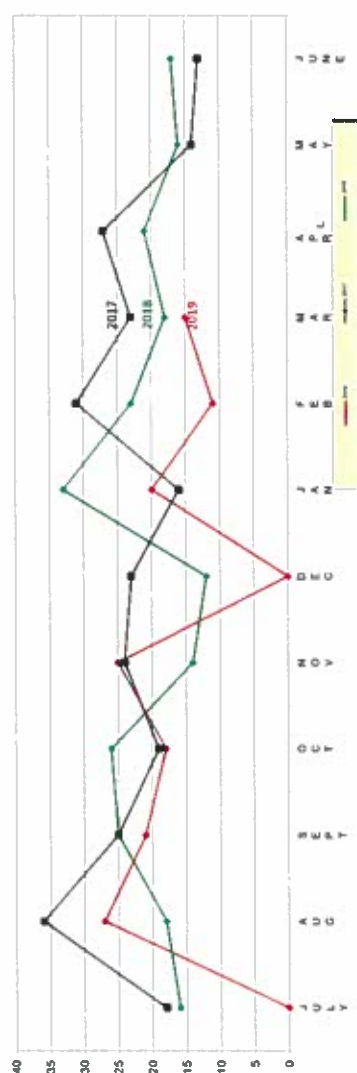
## SNF PATIENT DAYS



## EMERGENCY



## SURGERY / OUTPATIENT PROCEDURES



**MAYERS MEMORIAL HOSPITAL  
2018-2019 OPERATING ACTUAL**

YEAR TO DATE  
03/31/2019 03/31/2018  
ACTUAL ACTUAL

	JULY-18	AUG	SEPT	OCT	NOV	DEC	JAN-19	FEB	MAR	APR	MAY	JUN	ACTUAL	ACTUAL
<b>Operating Revenue:</b>														
Routine	480,161	234,242	424,733	533,996	532,129	405,050	327,927	309,480	530,918	0	0	0	3,778,637	4,176,633
Acute	708,575	689,540	701,524	744,383	749,996	771,745	780,542	698,987	800,567	0	0	0	6,645,848	6,453,438
SNF														
Ancillary	171,679	120,315	172,319	207,781	206,795	134,701	152,478	139,956	326,116	0	0	0	1,632,140	1,710,522
Acute	1,646	1,160	1,039	1,537	0	43	(43)	554	1,174	0	0	0	7,110	12,927
SNF	1,911,737	1,859,812	1,900,553	1,926,884	1,859,476	1,431,351	1,796,116	1,780,220	1,797,487	0	0	0	16,263,636	15,500,396
Outpatient	3,273,798	2,905,069	3,200,168	3,414,580	3,348,386	2,742,891	3,057,019	2,929,197	3,456,263	0	0	0	28,327,371	27,853,916
													0	0
													0	0
<b>Less Deductions:</b>														
Contractuals - Care/Cal	724,965	536,153	787,220	853,289	816,070	665,338	394,427	355,038	152,182	0	0	0	5,284,682	6,166,001
Contractuals - PPO	126,488	102,308	84,540	166,151	87,059	93,870	99,802	63,506	97,828	0	0	0	1,091,552	1,091,548
Charity Care & Write off	0	0	0	0	0	0	0	0	0	0	0	0	101,033	0
Other Contractual write offs	49,804	38,987	45,162	342,553	182,492	58,083	115,999	16,314	68,630	0	0	0	918,025	494,586
Provision For Bad Debts	95,004	151,235	14,672	16,921	63,878	49,875	108,450	(4,366)	388,195	0	0	0	883,862	540,878
Total Deductions	996,261	828,682	931,595	1,378,914	1,149,498	867,166	718,678	430,491	706,835	0	0	0	8,008,121	8,393,845
													0	0
Other Revenue	(4,019)	40,670	(10,764)	126,488	17,865	19,073	22,491	37,411	24,990	0	0	0	274,205	346,847
Net Revenue	2,273,519	2,117,057	2,257,808	2,162,154	2,216,753	1,894,798	2,360,832	2,536,116	2,774,418	0	0	0	20,593,455	19,806,918
													0	0
													0	0
<b>Operating Expenses:</b>														
Salaries - Productive	728,137	790,634	740,382	825,433	739,170	778,494	719,790	734,529	816,931	0	0	0	6,873,502	6,747,083
Salaries - Non-productive	95,139	74,530	128,991	77,874	89,321	73,274	123,285	70,249	131,674	0	0	0	864,338	890,248
Employee Benefits	242,259	238,930	285,341	241,322	241,924	233,044	265,621	252,903	282,750	0	0	0	2,234,095	2,233,292
Supplies	262,749	240,538	233,565	259,509	232,863	211,207	203,384	211,802	217,512	0	0	0	2,073,128	1,734,923
Professional Fees	164,116	142,974	162,460	144,302	139,185	132,905	131,988	154,202	134,776	0	0	0	1,306,907	1,372,787
Acute/Swing travelers	29,855	37,206	52,227	65,364	34,932	113,862	84,351	81,894	35,044	0	0	0	534,734	179,289
SNF travelers	162,723	149,690	156,929	158,148	77,170	261,752	175,103	170,863	97,152	0	0	0	1,409,532	1,007,279
Ancillary travelers	75,318	68,085	70,196	68,695	42,760	59,631	115,405	138,071	112,912	0	0	0	751,072	0
Other Purchased Services	147,675	131,845	186,443	166,961	106,352	298,185	172,298	122,836	156,407	0	0	0	1,489,002	1,255,598
Repairs & Maintenance	34,343	47,928	29,183	36,268	36,591	23,916	43,430	25,047	43,247	0	0	0	319,952	365,529
Utilities	44,247	45,418	46,116	37,043	40,891	43,129	48,257	46,328	49,293	0	0	0	400,721	374,120
Insurance	19,849	19,799	19,799	19,799	19,799	20,539	19,799	19,799	178,982	0	0	0	178,982	169,998
Other Expense	53,881	48,558	63,509	64,381	80,608	67,271	86,248	56,762	50,754	0	0	0	571,972	507,433
Depreciation	67,117	67,092	67,092	66,872	67,805	67,346	72,920	75,439	72,608	0	0	0	624,291	951,410
Bond Repayment Insurance	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bond Repayment Interest	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	0	0	0	161,197	258,793
Interest	2,022	1,673	1,767	2,081	1,800	1,800	1,424	2,480	1,665	0	0	0	17,052	17,391
Rent/Lease Equipment	13,553	3,616	41,685	48,559	21,528	15,730	25,975	13,039	10,783	0	0	0	194,467	76,726
Total Operating Expense	2,160,893	2,126,426	2,303,597	2,300,522	1,990,951	2,419,997	2,307,187	2,194,154	2,251,219	0	0	0	20,054,945	18,141,898
													0	0
Net Operating Rev over Expense	112,626	(9,369)	(45,789)	(138,368)	225,802	(525,199)	53,644	341,963	523,200	0	0	0	538,510	1,665,020
													0	0
													0	0
<b>Non-Operating Revenue:</b>														
Non-operating Revenue	171,290	104,455	151,873	137,873	174,990	162,873	137,873	237,873	149,225	0	0	0	1,428,323	1,664,237
Interest Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other non-operating Expense	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Non-Operating Revenue	171,290	104,455	151,873	137,873	174,990	162,873	137,873	237,873	149,225	0	0	0	1,428,323	1,597,479
													0	0
Net Revenue over Expense	283,916	95,087	106,084	(495)	400,792	(362,327)	191,517	579,835	672,424	0	0	0	1,966,833	3,262,498
													0	0
<b>DAYS CASH ON HAND (MTD)</b>	94.75	96.70	86.24	86.59	100.43	76.88	76.94	59.69	45.62	#DIV/0!	#DIV/0!	#DIV/0!	YTD	0.00
<b>AVERAGE YTD</b>	94.75	95.73	92.57	91.07	92.94	90.27	88.36	81.13	80.43	#DIV/0!	#DIV/0!	#DIV/0!		

**MAYERS MEMORIAL HOSPITAL  
2017-2018 OPERATING ACTUAL**

YEAR TO DATE  
06/30/2018 03/31/2018  
ACTUAL ACTUAL

	JULY-17	AUG	SEPT	OCT	NOV	DEC	JAN-18	FEB	MAR	APR	MAY	JUN	ACTUAL	ACTUAL
<b>Operating Revenue:</b>														
Routine	294,963	457,955	454,120	494,251	559,625	444,468	553,778	526,757	390,718	412,903	283,237	469,067	5,341,840	4,176,633
Acute	736,026	717,965	750,455	733,366	717,729	723,771	694,221	606,982	772,924	801,295	844,784	719,020	8,818,537	6,453,438
SNF	119,931	245,848	200,888	208,207	217,627	162,164	189,742	174,714	191,401	207,466	137,081	175,477	2,230,546	1,710,522
Ancillary	1,690	4,681	4,077	0	0	0	486	0	1,993	1,609	2,340	2,080	18,956	12,927
SNF	1,700,914	1,759,559	1,746,239	1,903,024	1,720,625	1,453,378	1,903,671	1,602,038	1,710,949	1,742,297	2,004,731	1,904,175	21,151,600	15,900,396
Outpatient	2,853,523	3,186,008	3,155,779	3,338,847	3,215,605	2,783,781	3,341,897	2,910,491	3,067,985	3,165,569	3,272,173	3,269,820	37,561,478	27,853,916
Less Deductions:														
Contractuals - Care/Cal	693,704	831,328	1,014,479	(54,668)	873,431	695,895	920,833	822,336	368,663	845,762	1,034,986	555,854	8,602,603	6,166,001
Contractuals - PPO	99,427	146,789	77,030	154,269	107,440	106,134	187,314	96,686	116,449	118,109	48,079	84,336	1,342,072	1,091,548
Charity Care & Write off	40	0	0	(117)	25,649	0	19,503	20,836	35,122	0	41,384	0	142,411	101,033
Other Contractual write offs	9,121	16,095	74,531	120,101	123,660	59,174	29,908	34,524	27,473	13,659	170,664	101,612	780,522	494,566
Provision For Bad Debts	63,371	59,801	7,520	(36,167)	(3,578)	60,023	(36,728)	37,762	386,674	11,183	(3,104)	155,833	704,590	540,678
Total Deductions	865,662	1,054,022	1,173,561	183,417	1,126,602	921,226	1,120,830	1,012,143	936,382	988,713	1,292,009	897,636	11,572,203	8,393,845
Other Revenue	27,952	27,863	34,158	51,934	42,194	36,885	38,559	65,665	21,636	62,313	67,661	6,806	483,627	346,847
Net Revenue	2,015,812	2,159,850	2,016,376	3,207,364	2,131,198	1,899,440	2,259,626	1,964,013	2,153,239	2,239,169	2,047,825	2,378,990	26,472,901	19,806,918
<b>Operating Expenses:</b>														
Salaries - Productive	749,823	779,700	728,147	787,974	685,157	782,979	726,007	729,453	777,843	719,455	762,492	716,930	8,945,959	6,747,063
Salaries - Non-productive	95,062	78,043	130,366	88,427	97,619	75,982	110,104	83,014	131,631	78,658	25,368	99,470	1,093,743	890,248
Employee Benefits	251,828	229,017	249,583	231,600	229,467	246,107	284,987	241,435	269,267	244,420	290,406	269,009	3,037,126	2,233,292
Supplies	157,107	253,835	189,340	191,069	213,498	224,093	57,306	201,881	246,795	285,535	188,532	320,981	2,529,972	1,734,923
Professional Fees	199,261	140,839	121,683	137,279	199,812	136,032	140,424	149,235	148,220	151,961	138,341	134,656	1,797,744	1,372,787
Acute/Swing travelers	5,625	6,512	4,500	4,426	28,154	13,990	22,181	56,696	37,205	38,460	18,629	19,061	255,439	179,289
SNF travelers	96,618	136,637	117,212	114,748	115,893	105,672	116,949	86,888	116,661	124,336	177,857	189,136	1,498,609	1,007,279
Ancillary travelers	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other Purchased Services	111,029	179,190	148,781	115,843	137,518	124,103	187,297	113,322	138,515	178,708	178,102	253,371	1,865,779	1,255,598
Repairs & Maintenance	61,832	61,202	70,909	38,510	39,014	(9,511)	62,325	22,247	19,002	36,770	28,050	46,612	476,962	365,529
Utilities	46,704	51,622	45,406	38,223	34,346	38,499	43,746	34,797	40,777	38,993	41,296	47,654	502,062	374,120
Insurance	14,838	22,630	17,169	17,169	17,297	17,297	17,297	17,297	29,006	17,297	17,297	20,674	225,265	169,998
Other Expense	33,642	34,509	45,929	39,598	40,498	43,533	141,213	50,063	78,449	56,429	136,709	51,843	752,414	507,433
Depreciation	103,249	105,387	106,100	106,244	106,244	106,313	105,958	105,958	105,958	108,058	107,931	65,744	1,233,143	951,410
Bond Repayment Insurance	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bond Repayment Interest	27,690	26,947	85,470	19,661	19,609	19,999	19,865	19,761	19,792	19,510	19,372	16,628	314,303	258,793
Interest	1,680	2,786	1,418	1,587	2,304	957	2,236	2,444	1,978	837	1,420	1,689	21,337	17,391
Rent/Lease Equipment	5,199	10,647	2,935	4,925	11,399	1,929	10,466	17,104	12,123	6,358	13,433	4,409	100,926	76,726
Total Operating Expense	1,961,186	2,119,502	2,064,948	1,937,282	1,977,829	1,927,974	2,048,361	1,931,593	2,173,222	2,105,782	2,145,234	2,257,868	24,650,782	18,141,898
Net Operating Rev over Expense	54,626	40,348	(48,572)	1,270,082	153,369	(28,534)	211,265	32,420	(19,983)	133,387	(97,409)	121,122	1,822,120	1,665,020
<b>Non-Operating Revenue:</b>														
Non-operating Revenue	160,064	197,463	160,064	162,564	206,975	244,597	210,180	165,064	157,264	160,153	157,832	(172,333)	1,809,889	1,664,237
Interest Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other non-operating Expense	7,418	7,418	7,418	7,418	7,418	7,418	7,418	7,418	7,418	7,418	7,418	0	81,593	66,758
Total Non-Operating Revenue	152,647	190,045	152,647	155,147	199,558	237,179	202,762	157,647	149,847	152,735	150,415	(172,333)	1,728,296	1,597,479
Net Revenue over Expense	207,273	230,393	104,075	1,425,229	352,926	208,645	414,027	190,067	129,864	286,122	53,006	(51,212)	3,550,415	3,262,498



MAYERS MEMORIAL HOSPITAL DISTRICT  
 FINANCIAL SNAPSHOT  
 MONTH ENDED MARCH 31, 2019

FISCAL 2019

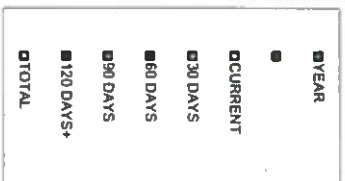
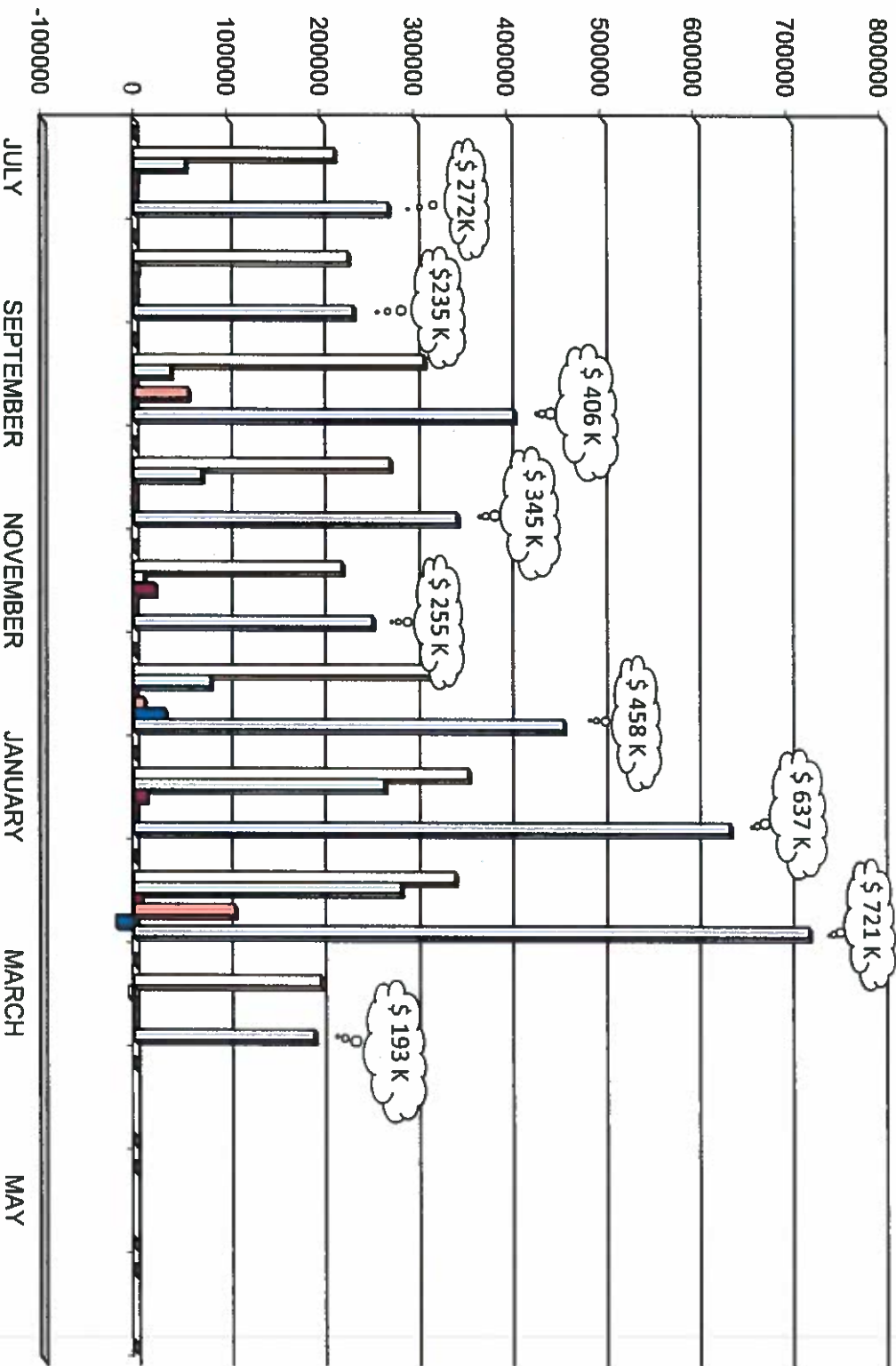
FINANCIAL DATA ACROSS ENTIRE ENTERPRISE  
 ACTUAL YTD      ACTUAL YTD

	MARCH 19	MARCH 18	Variance\$\$	Variance %
Inpatient Revenue				
Acute/OB/Swing	\$ 3,778,637	\$ 4,176,633	(397,995.38)	-10%
SNF	\$ 6,645,848	\$ 6,453,438	192,410.28	3%
Inpatient Ancillary Revenue				
Acute/OB/Swing	1,632,140	1,710,522	(78,381.90)	-5%
SNF	7,110	12,927	(5,817.18)	-45%
Outpatient Revenue	16,263,636	15,500,396	763,239.17	5%
Total Gross Revenue	\$ 28,327,371	\$ 27,853,916	473,454.99	2%

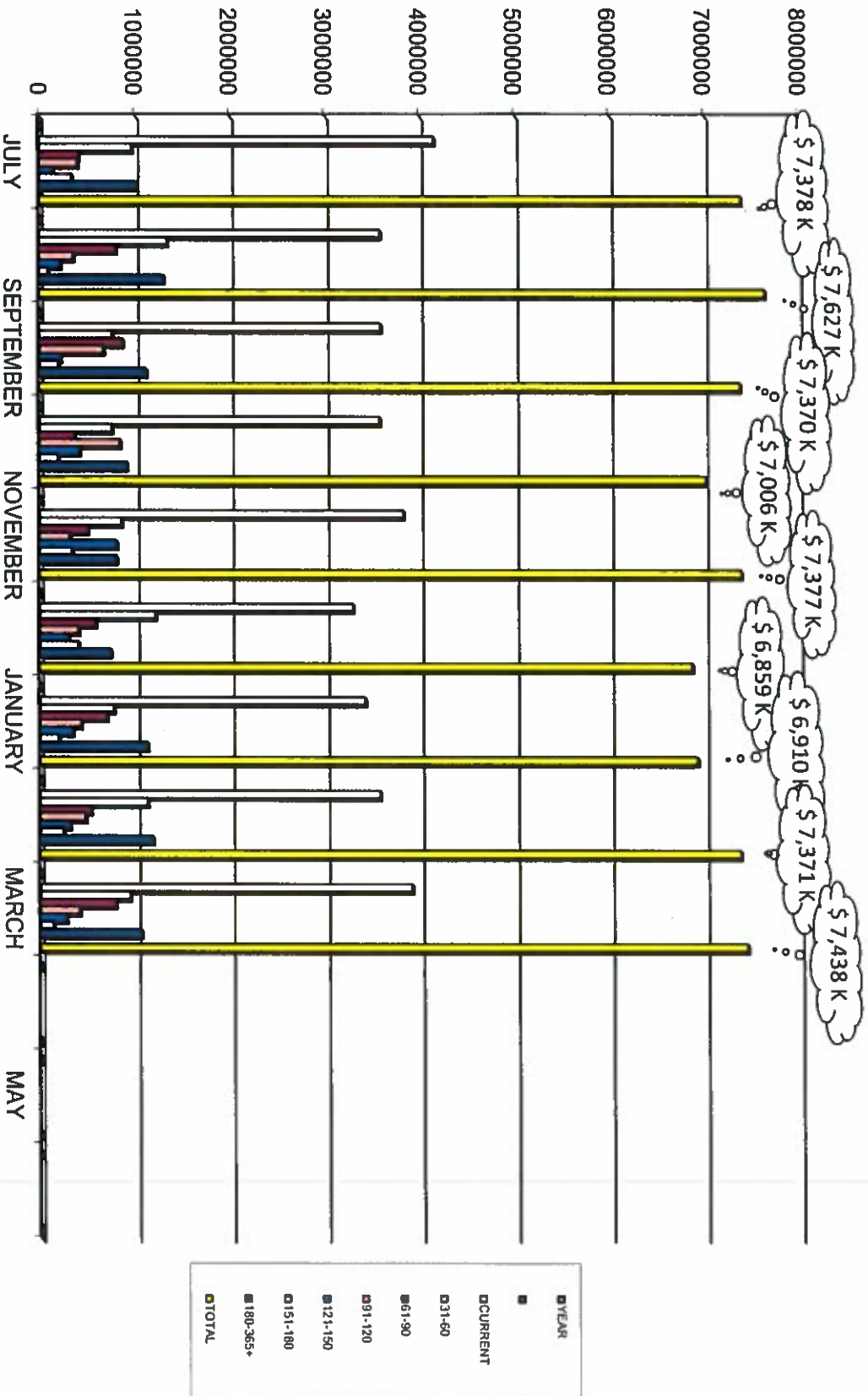
ACTUAL YTD      ACTUAL YTD

	MARCH 19	MARCH 18	Variance	Variance %
Statistics				
Patient Days	21981	22200	(219)	-1.0%
Outpatient Services	1,558	1204	354	29%
Labs	7,050	7197	(147)	-2%
Imaging	3,694	3709	(15)	0%
Hospice	1,047	971	76	8%
PT	2356	2539	(183)	-7%

# ACCOUNTS PAYABLE



# ACCOUNTS RECEIVABLE



## ACCOUNTS RECEIVABLE

MONTH	YEAR	CURRENT	31-60	61-90	91-120	121-150	151-180	180-365+	TOTAL
JULY	2018	4,144,408.50	960,171.22	404,053.36	393,444.05	135,727.39	333,789.04	1,007,016.12	7,378,609.68
AUGUST	2018	3,574,037.83	1,328,004.04	790,287.04	347,224.45	210,330.27	86,262.43	1,290,675.64	7,626,821.70
SEPTEMBER	2018	3,581,019.93	751,005.09	859,007.34	660,012.55	215,292.73	194,776.81	1,108,744.71	7,369,859.16
OCTOBER	2018	3,567,193.50	747,965.32	357,147.88	833,106.39	409,678.64	189,449.61	902,192.48	7,006,733.82
NOVEMBER	2018	3,817,565.07	845,827.12	491,307.15	307,972.20	793,529.83	328,824.46	791,907.78	7,376,933.61
DECEMBER	2018	3,281,280.51	1,197,470.47	568,363.80	396,034.15	291,469.31	394,560.29	729,578.76	6,858,757.29
JANUARY	2019	3,409,707.75	760,135.06	683,910.70	419,452.32	331,867.83	190,314.55	1,115,132.57	6,910,520.78
FEBRUARY	2019	3,567,753.91	1,113,924.80	515,401.49	464,755.28	301,344.36	239,278.79	1,168,595.67	7,371,054.30
MARCH	2019	3,906,002.02	927,497.08	776,589.78	398,005.43	260,152.97	126,699.11	1,042,964.93	7,437,911.32
APRIL	2019								0.00
MAY	2019								0.00
JUNE	2019								0.00

## ACCOUNTS PAYABLE (includes accrued payables)

MONTH	YEAR	CURRENT	30 DAYS	60 DAYS	90 DAYS	120 DAYS+	TOTAL
JULY	2018	214,557.30	55,396.77	3,202.26	0.00	(1,127.36)	272,028.97
AUGUST	2018	229,088.97	4,072.65	0.00	2,952.26	(1,127.36)	234,986.52
SEPTEMBER	2018	309,496.82	39,559.02	702.69	57,600.00	(1,127.36)	406,231.17
OCTOBER	2018	273,640.77	72,434.94	345.01	(20.37)	(1,312.54)	345,087.81
NOVEMBER	2018	222,126.09	11,033.72	22,832.04	(29.69)	(1,127.36)	254,834.80
DECEMBER	2018	331,491.21	81,570.63	1,758.84	10,599.92	32,979.16	458,399.76
JANUARY	2019	356,859.57	267,575.13	12,771.28	494.64	(718.21)	636,982.41
FEBRUARY	2019	342,631.69	284,831.52	6,842.98	107,003.58	(20,350.46)	720,959.31
MARCH	2019	200,035.69	(6,287.23)	0.00	0.00	(924.03)	192,824.43
APRIL	2019						0.00
MAY	2019						0.00
JUNE	2019						0.00

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2019

	2018						2019						average beg balance
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	
BEGINNING AP BALANCE	376,923.71	272,028.97	234,986.52	406,231.17	345,087.81	254,834.80	458,399.76	636,982.41	720,959.31	192,824.43	0.00	0.00	335,498.96
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>YTD total</b>													335,498.96

**CASH COLLECTIONS**

	2018						2019						cash collections
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	
PATIENT PAYMENTS	1,674,419.83	1,607,357.78	1,928,154.51	1,824,762.09	1,725,299.50	1,721,719.72	1,933,020.84	1,374,465.47	1,752,143.85	0.00	0.00	0.00	15,541,343.59
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	595,947.00	0.00	0.00	0.00	0.00	595,947.00
DSH (Disproportionate Share)	15,726.00	0.00	66,730.43	32,449.00	0.00	0.00	15,728.96	0.00	0.00	0.00	0.00	0.00	130,634.39
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	760,234.86	0.00	0.00	0.00	760,234.86
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	396,400.10	0.00	0.00	0.00	396,400.10
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	543,907.84	681,735.00	154,419.86	0.00	754,603.43	8,952.95	0.00	2,306,184.28	0.00	0.00	0.00	0.00	4,449,803.36
PRIME	0.00	0.00	0.00	0.00	1,250,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,250,000.00
IGT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
HQARF	0.00	206,704.81	0.00	0.00	22,485.09	0.00	0.00	223,467.90	0.00	0.00	0.00	0.00	676,125.70
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SPECIAL - WINDMILL	0.00	400,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	400,000.00
TAXES	12,936.82	26,157.10	824.33	89,331.02	1,809.92	11,466.49	369,161.43	7,509.24	55,518.65	0.00	0.00	0.00	574,715.00
RENTS	4,464.00	0.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	0.00	0.00	0.00	0.00	17,856.00
VENUING / CAFETERIA	2,002.55	3,392.05	2,457.80	4,405.79	3,275.14	3,530.53	3,455.13	4,257.74	3,754.31	0.00	0.00	0.00	30,531.04
MISC (REBATES/REMB ETC)	15,337.82	29,884.69	32,891.26	108,748.16	13,665.82	39,931.31	17,723.31	131,847.89	33,790.21	0.00	0.00	0.00	423,820.47
<b>YTD total</b>													25,247,411.51

**TOTAL COLLECTIONS**

	2,268,794.86	2,955,231.43	2,187,710.19	2,084,413.15	3,974,353.71	1,787,833.00	2,341,321.67	4,645,911.52	3,001,841.98	0.00	0.00	0.00	25,247,411.51
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**EXPENSES**

	2018						2019						YTD total
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	
INCOME STATEMENT EXPENSES	2,091,754.00	2,057,660.00	2,234,738.00	2,231,569.03	1,921,004.98	2,334,740.00	2,232,843.80	2,116,234.84	2,176,946.03	0.00	0.00	0.00	19,397,490.68
ASSET EXPENSES	102,330.40	11,529.08	0.00	0.00	66,348.46	43,314.13	327,117.63	0.00	0.00	0.00	0.00	0.00	550,639.70
CIP EXPENSES	503,438.88	713,227.49	81,174.16	131,966.85	786,444.04	249,334.41	282,502.70	2,052,770.19	18,360.38	0.00	0.00	0.00	4,819,219.10
IGT EXPENSES / PRIME REPWMT / HQAF	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,436,322.00	0.00	0.00	0.00	0.00	1,436,322.00
USDA PRIN-INT PYMTS	0.00	0.00	0.00	231,613.83	0.00	0.00	0.00	0.00	150,124.66	0.00	0.00	0.00	381,738.49
MEDICARE/MCAL REPAYMENT PLANS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CAPITAL LEASES	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	0.00	0.00	0.00	18,743.22
<b>YTD total</b>													26,604,153.19

**collections less expenses**

	(430,811.00)	170,732.28	(361,898.38)	(281,205.31)	1,198,473.65	(841,638.12)	(503,225.04)	(961,498.09)	654,328.33	0.00	0.00	0.00	(1,356,741.68)
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**ending AP balance**

	272,028.97	234,986.52	406,231.17	345,087.81	254,834.80	458,399.76	636,982.41	720,959.31	192,824.43	0.00	0.00	0.00	328,594.84
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**ending credit line balance**

	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
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