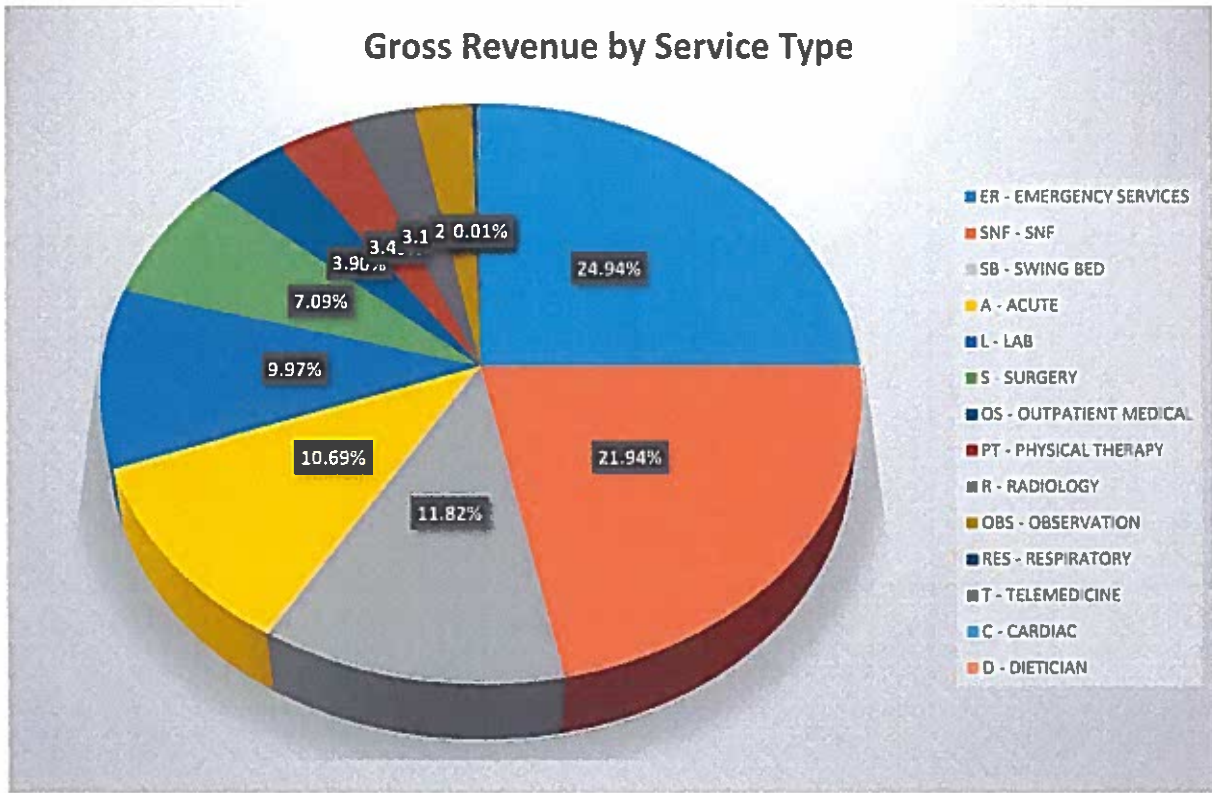


Finance Notes November FY 19

Summary of Financial Ratio			
Ratio	Period	YTD or Average where Applicable	
Cash on Hand	100	75	Average PY
Net Income	400,792	295,868	Average Monthly PY
Current Ratio	5.18		N/A
AR Days	67.8	58.6	Average PY
AP	254,635	489,888	Average PY
Daily Gross Revenue	110,771	102,308	Average PY
% of Gross Revenue Collected	52%	56%	PY Year End

1. I have included a Finance cheat sheet and an acronym cheat sheet to help you with any questions on the finance packets. Given that you are going to receive December's financials in a couple weeks, I will try to be a little briefer on my notes this time.
2. Cash increased to 100 days as we got our Prime funds and the quarterly grant portion of our QAF funds.
3. Daily Gross was up to 110K per day as our SNF Census increased by almost 4 and Acute is up over our average this year(still trailing last year).
4. AR Days and collections are not quite, what I hoped for yet but we have some large Swing accounts that do not drop to bill until discharged which drives up days and reduces the amount of Gross Revenue collected for a period. That is why you have swings from last 61% in October to 52% in November. Overall, we are at 55% that is consistent with the prior year when you factor in the reduction of Medicare rates based off the prior cost report.

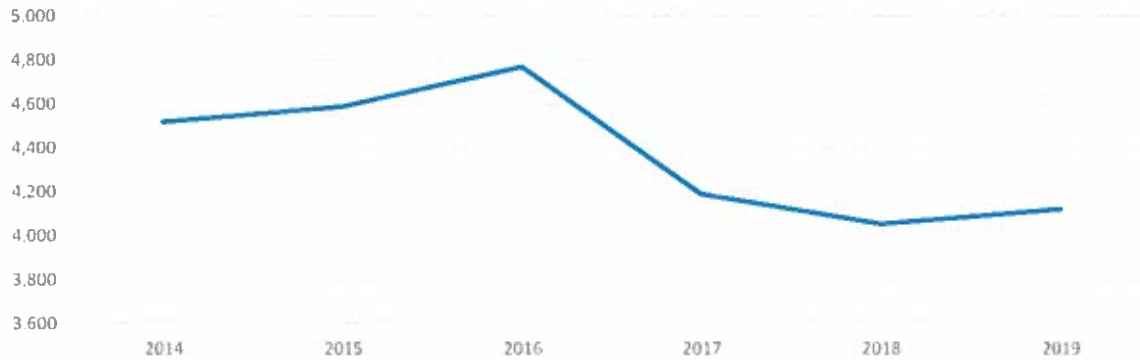
Gross Revenue by Service Type



Stats

1. Patient Days are down across the board compared to prior year.
2. Length of Stay for Swing is up which is why we are only 1% down on days but 23.9% down on Discharges.
3. Surgery is only 8 visits behind last year's pace and we are staffing every other week vs the beginning of the prior year where we staffed weekly.
4. OP Services are up by 41.7% compared to FY 18.
5. Lab is trending upwards after a couple years of negative growth. Considering that lab is a large portion of our business this a positive sign.

Lab Visits FY 14 to FY 19 YTD



6. Hospice Days are up by 71% and fluctuate wildly from year to year.
7. PT visits are down in November and YTD.
8. Telemedicine visits are up and are a great service to the community.
9. FTEs are up in the Service category which is unsurprising as we have a lot of projects going with the laundry, pharmacy, etc.
10. I am going to start including Traveler FTEs in the stats next month. We need to keep in mind that we have never done this so we will not have a historical comparison. The table below is an FTE equivalent from our NPH nurses from July to November. NPH is the lion's share of our travelers in SNF and Acute.

Sum of Total Hours		
Lic	Total Hours	FTE Equivalent
CNA	7326.75	8.45
LVN	7094.17	8.19
RN	2017.75	2.33
Grand Total	16438.67	18.97

Income Statement

1. As mentioned above our Inpatient Revenue is up due to SNF and Swing over prior periods this year.
2. Outpatient Revenue is down by about 50K compared to average.
3. Medicare and Medi-Cal contractuals are up as I'm being a bit more conservative in my allowances for supplemental payments this year. As we have more concrete numbers this could adjust to be closer to last year's overall contractual numbers.
4. Productive Salaries will continue to rise as we make adjustments to our wage scale to stay market competitive and ahead of all state requirements.
5. Employee benefits have gone up annually except for the year we switched from Cal Pers.
6. SNF Travelers are less than half of what the prior period averages have been at 156K.
7. Other Purchased Services are down 50K compared to the prior 4 months.
8. Insurance is up and I would expect the trend to continue due claims and overall market environment.
9. Rental Lease should decrease going forward as we are purchasing the mattresses we had been renting.
10. Net Income is well behind last year but we haven't gotten some large QAF payments and know exact amounts of those future payments so we could catch up later in the year. There have been many years of negative bottom lines so it is a luxury to worry about the size of the positive bottom line.

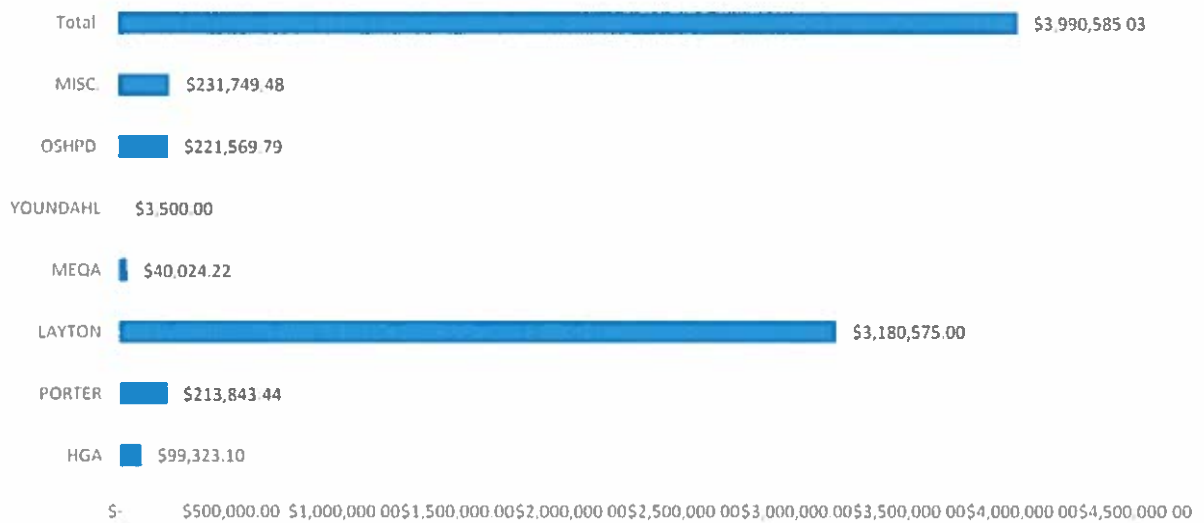
Balance Sheet

1. Cash is up due to Prime and QAF.
2. Accounts Receivable is up due to increased revenue.
3. Accounts Receivable Other is down due to receiving Prime and QAF.
4. The Hospital Expansion CIP will continue to increase until we start using the building and it transfers to building and fixed equipment and starts being depreciated monthly.
5. The GO Bond Series B will continue to increase as we draw money from the USDA for the project.

Miscellaneous

1. AR Days decreased slightly as Accounts Receivable increased. The reason for this is Total AR divided by Average Daily Gross Revenue determines AR Days. Therefore, since the Average Daily Revenue is higher AR days have not changed much.
2. I've also attached the November Approved Outlay Report from USDA. It was fairly small since we are in a waiting pattern for Layton to come into compliance with union demands. I've attached a chart below to show all USDA approved invoices.

Current Project Costs Approved by USDA





United States Department of Agriculture

Rural Development

Alturas Field Office

221 W. 8th Street
Alturas, CA
96101-3211

Voice 530.233.4137
Fax 844.208.6796

November 30, 2018

Mr. Travis Lakey, CFO
Mayers Memorial Hospital District
PO Box 459
Fall River Mills, CA 96028

Subject: Hospital Expansion Project
Partial Payment Estimate No. 19A

Dear Mr. Lakey:

Enclosed is a copy of the accepted Form RD 1924-18, Partial Payment Estimate No. 19A, reflecting total "Other Costs" of \$8,952.95 for the period of 10/1/2018 through 10/31/2018 as itemized on the attached Outlay Report.

Please let this letter serve as authorization to issue payments in the amount of \$8,952.95 from the project account.

The sources of funds for this payment are as follows:

Mayers Memorial Hospital District	\$.00
USDA Loan Funds:	\$8,952.95


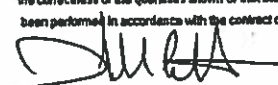
The loan funds have been ordered and should be deposited into the project account within five business days of the date of this letter.

If you have any questions or need further information, please do not hesitate to contact me at (530) 233-4137, ext. 112 or mike.colbert@ca.usda.gov.



Sincerely,

J. Michael Colbert
Community Programs Specialist

Enclosures

Form RD 1924-18 (Rev. 6-87)		UNITED STATES DEPARTMENT OF AGRICULTURE RURAL DEVELOPMENT FARM SERVICE AGENCY PARTIAL PAYMENT ESTIMATE		CONTRACT NO. PARTIAL PAYMENT ESTIMATE NO. 19A PAGE 1 of 1 PERIOD OF ESTIMATE FROM 10/1/2018 TO 10/31/2018	
OWNER: MAYERS MEMORIAL HOSPITAL DISTRICT		"NON-CONTRACTOR COSTS"			
CONTRACT CHANGE ORDER SUMMARY					
NO.	Agency Approval Date	Amount			
		Additions	Deductions		
1				1. Original Contract	\$10,704,588.10
2				2. Change Orders	\$0.00
3				3. Revised Contract (1+2)	\$10,704,588.10
				4. Work Completed*	\$7,403,487.08
				5. Stored Materials*	
				6. Subtotal (4+5)	\$7,403,487.08
				7. Retainage*	
				8. Previous Payments	\$7,394,534.13
				9. Amount Due (5-7-8)	\$0,982.95
TOTALS		\$0.00	\$0.00		
NET CHANGE			\$0.00	* Detailed breakdown attached	
CONTRACT TIME					
Original (days)	390	On Schedule	<input checked="" type="checkbox"/> Yes	Starting Date	8/11/2018
Revised			<input type="checkbox"/> No	Projected Completion	7/6/2019
Remaining					
APPROVED BY OWNER Owner <u></u> By <u>CFU</u> Date <u>11/30/18</u>			ACCEPTED BY AGENCY The review and acceptance of this estimate does not attest to the correctness of the quantities shown or that the work has been performed in accordance with the contract documents. By <u></u> Title <u>Community Programs Specialist</u> Date <u>11/30/2018</u>		

According to the Paperwork Reduction Act of 1995, no person is required to provide information unless it displays a valid OMB control number. The valid OMB control number for this information collection is 0375-0042. The time required to complete this information collection is estimated to average 30 minutes per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information.

OUTLAY REPORT AND REQUEST FOR REIMBURSEMENT FOR CONSTRUCTION PROGRAMS (See Instructions on Back)		OMB Approval No. 0348-0002		Page 1 of 1	
3. Federal Sponsoring Agency USDA Rural Development		1. Type of Request Final Partial <input checked="" type="checkbox"/>		2. Basis of Request a. Cash <input type="checkbox"/> Accrual <input type="checkbox"/>	
5. Employer ID Number 04-048-764413838		4. Federal Grant ID Number		8. Partial Payment Request No. 19A	
6. Recipient Organization Name: Meyers Memorial Hospital District No. and Street: PO Box 459 City, State and Zip Code: Fall River Mills, CA 96028		10. Payee Name: Meyers Memorial Hospital District No. and Street: PO Box 459 City, State and Zip Code: Fall River Mills, CA 96028		PERIOD COVERED BY THIS REQUEST From 10/1/2018 To 10/31/2018	
11. STATUS OF FUNDS					
CLASSIFICATION	PROGRAMS		FUNCTIONS		TOTAL
	ORIGINAL BUDGET	REVISED BUDGET	COSTS THIS PERIOD	ACCUM TO DATE	
a. Administrative & Legal Expenses	\$ 100,000.00	\$ 100,000.00	\$ -	\$ 12,513.28	\$ 87,486.72
b. Land & Right-of-Ways	\$ 10,000.00	\$ 10,289.32	\$ -	\$ 10,289.32	\$ -
c. Bond Issuance Fees	\$ 130,000.00	\$ 74,700.00	\$ -	\$ 74,700.00	\$ -
d. Moving Expenses	\$ 25,000.00	\$ 25,000.00	\$ -	\$ -	\$ 25,000.00
e. OSHPD Fees	\$ 250,000.00	\$ 250,000.00	\$ 500.00	\$ 221,569.79	\$ 28,430.21
f. Consultants - Speciality - Project Management	\$ 145,120.00	\$ 145,120.00	\$ -	\$ 48,496.72	\$ 96,623.28
	\$ 254,880.00	\$ 254,880.00	\$ 8,452.95	\$ 213,843.44	\$ 41,036.56
g. Special Inspection & IOR	\$ 505,000.00	\$ 505,000.00	\$ -	\$ 25,202.86	\$ 479,797.14
h. County & Local Fees, Testing	\$ 200,000.00	\$ 200,000.00	\$ -	\$ 120,389.02	\$ 79,610.98
i. Pre-Design Architectural		\$ 99,323.10	\$ -	\$ 99,323.10	\$ -
j. Equipment District	\$ 1,804,000.00	\$ 1,581,486.10	\$ -	\$ 268,299.72	\$ 1,313,186.38
k. Refinance Debt 2011 COP	\$ 1,848,832.00	\$ 1,709,484.20	\$ -	\$ 1,709,484.20	\$ -
2011 GO Bond	\$ 4,532,668.00	\$ 4,590,385.83	\$ -	\$ 4,590,385.83	\$ -
l. Landscaping - District Forged Account		\$ 150,000.00	\$ -	\$ -	\$ 150,000.00
m. Contingencies	\$ 2,222,706.00	\$ 899,937.75	\$ -	\$ -	\$ 1,322,768.25
TOTAL SOFT COSTS	\$ 12,128,288.00	\$ 10,704,686.10	\$ 8,952.95	\$ 7,403,487.08	\$ 3,311,680.92
Design Build Contract - Design	\$ 1,080,000.00	\$ 1,239,780.00	\$ -	\$ 1,008,090.00	\$ 231,670.00
- Construction	\$ 9,596,894.00	\$ 11,995,501.00	\$ -	\$ 2,172,485.00	\$ 9,823,986.00
- Contingency		\$ 308,862.00	\$ -	\$ -	\$ 308,862.00
TOTAL DESIGN-BUILD COSTS	\$ 10,676,894.00	\$ 12,544,143.00	\$ -	\$ 3,180,575.00	\$ 10,361,428.00
g. TOTAL CUMULATIVE COSTS	\$ 22,805,100.00	\$ 24,248,829.10	\$ 8,952.95	\$ 10,584,962.08	\$ 13,663,867.02
p. Applicant Contributions	\$ 1,800,100.00	\$ 2,441,589.10	\$ -	\$ 1,128,502.72	\$ 1,313,086.38
g. NET CUMULATIVE COSTS	\$ 21,805,000.00	\$ 21,805,000.00	\$ 8,952.95	\$ 9,456,559.36	\$ 12,348,440.64
f. Federal loan to date	97-01 \$ 9,900,000.00	\$ 9,900,000.00	\$ 8,952.95	\$ 3,111,209.53	\$ 6,788,790.47
97-02 RF	\$ 1,709,484.20	\$ 1,709,484.20	\$ -	\$ 1,709,484.20	\$ -
97-02	\$ 4,300,000.00	\$ 2,589,815.90	\$ -	\$ -	\$ 2,590,515.80
97-03 RF	\$ 4,574,000.00	\$ 4,574,000.00	\$ -	\$ 4,574,000.00	\$ -
97-04 B	\$ 7,805,000.00	\$ 3,031,000.00	\$ -	\$ 60,865.53	\$ 2,970,134.37
TOTAL FEDERAL SHARE TO DATE	\$ 21,805,000.00	\$ 21,805,000.00	\$ 8,952.95	\$ 9,456,559.36	\$ 12,348,440.64
a. Federal payments previously requested	\$ 21,805,000.00	\$ 21,805,000.00		\$ 9,446,606.41	
i. Amount requested for reimbursement	\$ 21,805,000.00	\$ 21,805,000.00	\$ 8,952.95	\$ 9,455,559.38	\$ 12,348,440.64
ii. Percentage of physical completion	100%		0.04%	43.85%	
12. CERTIFICATION I certify that to the best of my knowledge and belief the billed costs or disbursements are in accordance with the terms of the project and that the reimbursement represents the Federal share due which has not been previously requested and that an inspection has been performed and all work is in accordance with the terms of the award.					
ii. RECIPIENT Signature of Authorized Certifying Official  Date 11/30/18			b. AGENCY Signature of Authorized Certifying Official  Date 11/30/18		
Travis Lakay (Typed or Printed Name and Title)			J. Michael Colbert (Typed or Printed Name and Title)		
830.338.7512 (Telephone)			530.233.4137 X.112 (Telephone)		

MAYERS MEMORIAL HOSPITAL

Statistical Data

Fiscal Year Ending JUNE 30, 2018

COMPARISON TO ACTUAL

2018		2018		FYE 2019		FYE 2018			
NOVEMBER	OCTOBER			YTD	YTD			% Increase or Decrease	
Actual	Actual	Variance		Actual	Actual	Variance			
VOLUME:									
DISCHARGES									
20	16	4	Acute	73	86	(13)		-15.11%	
4	10	(6)	Swing Bed	35	46	(11)		-23.91%	
2	5	(3)	Skilled Nursing Care (DISCHG)	15	30	(15)		-50.01%	
12	3	9	Observations	20	7	13		185.72%	
PATIENT DAYS									
66	61	5	Acute	267	300	(33)		-11.01%	
132	145	(13)	Swing Bed	573	579	(6)		-1.01%	
2319	2279	40	Skilled Nursing Care	11115	11,639	(524)		-4.51%	
LENGTH OF STAY									
3.30	3.81	(1)	Acute	3.66	3.49	0		4.82%	
33.00	14.50	19	Swing Bed	16.37	12.59	4		30.02%	
AVERAGE DAILY CENSUS									
2.20	1.97	0	Acute	1.75	1.96	(0)		-11.01%	
4.40	4.68	(0)	Swing Bed	3.75	3.78	(0)		-.91%	
77.30	73.52	4	Skilled Nursing Care	72.65	76.07	(3)		-4.51%	
ANCILLARY SERVICES									
0	0	0	Surgery Inpatient Visits	0	8	(8)		-100.01%	
25	18	7	Surgery OP/ procedure visits	91	91	0		.02%	
338	327	11	Emergency Room Visits	1781	1,776	5		.32%	
198	234	(36)	Outpatient Services Procedures	1012	714	298		41.72%	
770	838	(68)	Laboratory Visits	4121	4,054	67		1.72%	
393	410	(17)	Radiology Procedures	2085	2,059	26		1.32%	
74	135	(61)	Hospice Patient Days	785	459	326		71.02%	
310	369	(59)	Physcial Therapy visits	1384	1,590	(206)		-13.01%	
203	220	(17)	Cardiac Rehab	1129	1,003	126		12.62%	
12	28	(16)	Telemedicine visits	96	34	62		182.42%	
30	17	13	Admissions from ER	92	91	1		1.12%	
9	15	(6)	Transfers from ER	52	58	(6)		-10.31%	
PRODUCTIVITY:									
Productive FTE's									
14.62	14.31		Nursing - Acute	14.07	17.34				
53.19	58.97		Long Term Care	53.93	52.55				
33.22	34.52		Ancillary	32.53	35.24				
77.69	84.39		Service	80.07	73.18				
178.72	192.19		Total Productive	180.60	178.31				
26.92	18.48		Non-Productive FTE's	22.12	22.12				
205.64	210.67		Paid FTE's	202.72	200.43				
PRODUCTIVE FTE PER ADJUSTED OCCUPIED BED									
2.46	2.69			2.52	2.52				

MAYERS MEMORIAL HOSPITAL

Statement of Revenue and Expenses

Fiscal Year Ending JUNE 30, 2019

COMPARISON TO ACTUAL

2018 NOVEMBER ACTUAL	2017 NOVEMBER ACTUAL	Variance		FYE 2019 YTD ACTUAL	FYE 2018 YTD ACTUAL	Variance	Increase Decrease %
532,129	559,625	(27,496)	Acute	2,205,262	2,260,912	(55,650)	-2.51%
749,986	717,729	32,257	Skilled Nursing	3,594,007	3,655,540	(61,534)	-1.71%
			Inpatient Ancillary				
206,795	217,627	(10,832)	Acute	878,889	992,502	(113,613)	-11.41%
0	0	0	Skilled Nursing	5,382	10,448	(5,066)	
1,488,910	1,494,981	(6,071)	Total Inpatient Revenue	6,683,540	6,919,403	(235,863)	-3.41%
1,859,476	1,720,625	138,851	Total Outpatient Revenue	9,458,461	8,830,360	628,101	7.12%
3,348,386	3,215,605	132,780	Total Patient Revenue	16,142,001	15,749,763	392,238	2.52%
DEDUCTIONS FROM REVENUE							
816,070	873,431	57,361	Contractuals - Care/Cal	3,717,697	3,358,274	(359,423)	
87,059	107,440	20,380	Contractuals - PPO	566,546	584,965	18,419	
0	25,649	25,649	Charity and Write Offs	0	25,572	25,572	
182,492	123,660	(58,832)	Admin Adjmts/Emp Discounts	658,998	343,507	(315,491)	
63,878	(3,578)	(67,455)	Provision for Bad Debts	341,709	90,946	(250,763)	
1,149,498	1,126,602	(22,897)	Total Deductions	5,284,951	4,403,264	(881,686)	
17,865	42,194	(24,329)	Other Operating Revenues	170,240	184,101	(13,861)	
2,216,753	2,131,198	85,555	Net Revenue	11,027,291	11,530,600	(503,309)	
OPERATING EXPENSES							
739,170	685,157	(54,014)	Productive Salaries	3,823,758	3,730,801	(92,957)	-2.51%
89,321	97,619	8,298	Non-Productive Salaries	465,856	489,517	23,661	4.82%
241,924	229,467	(12,457)	Employee Benefits	1,249,776	1,191,495	(58,281)	-4.91%
232,863	213,498	(19,365)	Supplies	1,229,223	1,004,849	(224,375)	-22.31%
139,185	199,812	60,628	Professional Fees	753,036	798,875	45,839	5.72%
34,932	28,154	(6,777)	Acute/Swing Travelers	219,583	49,217	(170,366)	-346.21%
77,170	115,893	38,722	SNF Travelers	704,661	581,108	(123,553)	-21.31%
42,760	0	(42,760)	Ancillary Travelers	325,054	0	(325,054)	#DIV/0!
106,352	137,518	31,166	Other Purchased Services	739,276	692,362	(46,915)	-6.81%
36,591	39,014	2,423	Repairs	184,313	271,467	87,154	32.12%
40,891	34,346	(6,545)	Utilities	213,714	216,300	2,586	1.22%
19,799	17,297	(2,502)	Insurance	99,046	89,102	(9,944)	-11.21%
80,608	40,498	(40,110)	Other	310,937	194,176	(116,761)	-60.11%
67,805	106,244	38,439	Depreciation	335,978	527,224	191,246	36.32%
0	0	0	Bond Repayment Insurance	0	0	0	#DIV/0!
17,911	19,609	1,698	Bond Repayment Interest	89,554	179,376	89,822	50.12%
2,140	2,304	164	Interest	9,683	9,776	92	.92%
21,528	11,399	(10,129)	Rental - Lease	128,940	35,104	(93,836)	-267.31%
1,990,951	1,977,829	(13,122)	Total Operating Expense	10,882,388	10,060,747	(821,641)	-8.21%
225,802	153,369	72,433	Income From Operations	144,902	1,469,852	(1,324,950)	
NON-OPERATING REVENUE AND EXPENSE							
174,990	206,975	(31,985)	Non-Operating Revenue	740,481	887,131	(146,651)	
0	0	0	Interest Income	0	0	0	
0	7,418	7,418	Non-Operating Expense	0	37,088	37,088	
174,990	199,558	(24,568)	Total Non-Operating	740,481	850,043	(109,563)	
400,792	352,926	47,866	NET INCOME	885,383	2,319,896	(1,434,513)	

	NOVEMBER 2018	OCTOBER 2018
CURRENT ASSETS		
Cash (General/Payroll/Petty Cash)	108,042	93,766
Reserve Cash (unrestricted)	6,330,172	6,145,172
Reserve Cash (restricted) - USDA Debt Serv / Construction	1,045,449	1,045,449
Accounts Receivable	7,324,127	6,954,896
County Treasury receivable	278,831	201,250
Less: Reserve for Uncollectibles	(839,691)	(934,444)
Reserve for Medicare/Medi-Cal	(2,451,478)	(2,066,301)
Inventories	490,180	470,117
Accounts Receivable - Other	1,793,145	2,993,949
Accts Recvble - Construction Donations - Current	953,296	953,296
Prepaid Expenses	315,709	309,072
Medicare/Medi-Cal Settlement	3,652,123	3,121,855
TOTAL CURRENT ASSETS	18,999,905	19,288,077
PROPERTY, PLANT AND EQUIPMENT		
Land	753,510	753,510
Building and Fixed Equipment	11,716,487	11,716,487
Equipment	11,817,198	11,750,850
Construction in Progress (other)	777,273	744,433
Hospital expansion	7,956,245	7,202,642
Less: Reserve for Depreciation	(20,811,531)	(20,743,726)
TOTAL PROPERTY, PLANT AND EQUIPMENT	12,209,183	11,424,195
OTHER ASSETS (includes 2007 Bond / AP Bond / G.O. BOND)		
Bond Reserve Funds held by trustee	700	700
Other Receivable-Fund Raising Long Term	1,318,060	1,318,060
Unamortized Bond Issue Cost	(29,906)	(29,906)
Unamortized Bond Discount	(4,474)	(4,474)
Unamortized Cost of Bond Defeasance	5,338	5,338
G.O. Bond - issue / discount / cost	(324,363)	(324,363)
TOTAL OTHER ASSETS	965,356	965,356
TOTAL ASSETS	32,174,443	31,677,628
CURRENT LIABILITIES		
Accounts Payable	254,635	340,232
Accrued Payroll	150,553	378,831
Accrued Payroll Taxes	(6,130)	25,133
Accrued Vacation & Holiday	527,318	548,340
Accrued Health Insurance	33,369	33,992
Accrued Interest	(67,913)	(85,824)
E.H.R. contingency/deferred revenue	77,649	77,649
PRIME PLAN	2,800	627,800
HQAF	632,927	632,927
IGT (TRAD/PHP)	698,331	698,331
Current Portion of Medicare/Medi-Cal Settlement	1,444,219	1,155,376
TOTAL CURRENT LIABILITIES	3,747,759	4,432,786
LONG-TERM DEBT		
G.O. Bond	1,270,743	1,270,743
Construction Donations - deferred revenue	2,671,356	2,671,356
Capital Leases / Settlement pymt		
Leases	50,267	52,198
GO BOND SERIES B & REFUNDING	9,369,106	8,614,503
TOTAL LONG-TERM DEBT	13,361,473	12,608,800
FUND EQUITY	15,065,211	14,636,041
TOTAL LIABILITIES AND FUND BALANCE	32,174,443	31,677,628
CURRENT RATIO:	5.18	4.43

MAYERS MEMORIAL HOSPITAL
SUMMARY OF SERVICES - DEPOSITS - REFUNDS
 - Fiscal Year 2019

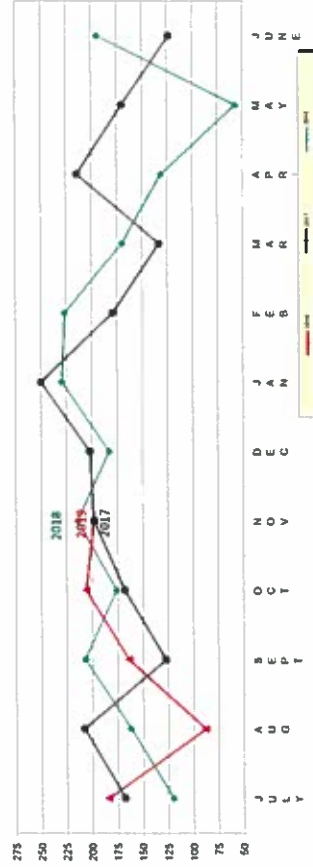
DATE:	AVERAGE									
	REVENUE / SERVICES	DAILY REVENUE	TOTAL DEPOSITS	RESERVE DEPOSITS	MISC. PAYMENTS	MISC. PYMTS PT RELATED	PATIENT PAYMENTS	ADJUSTMENTS & WRITE-OFFS	REFUNDS	
July 31, 2018	3,249,029.36	104,807.40	1,724,887.02	0.00	34,741.19	15,726.00	1,674,419.83	1,270,036.03	6,282.31	
August 31, 2018	2,884,860.19	93,060.01	2,273,496.43	0.00	459,433.84	206,704.81	1,607,357.78	1,079,445.82	32,674.85	
September 30, 2018	3,182,624.91	106,087.50	2,033,290.33	0.00	38,405.39	66,730.43	1,928,154.51	1,524,823.48	19,300.20	
October 31, 2018	3,382,825.11	109,123.39	2,084,413.15	0.00	192,937.78	54,934.09	1,836,541.28	1,998,752.39	10,149.14	
November 30, 2018	3,323,127.90	110,770.93	3,219,750.28	0.00	1,251,809.92	223,467.90	1,744,472.46	1,307,529.71	6,317.91	
December 31, 2018	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
January 30, 2019	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
February 28, 2019	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
March 31, 2019	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
# April 30, 2019	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
May 31, 2019	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
# June 30, 2019	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
YTD TOTAL	16,022,467.47	104,769.84	11,335,837.21	0.00	1,977,328.12	567,563.23	8,790,945.86	7,180,587.43	74,724.41	0.52

	ACCOUNTS RECEIVABLE AGING		
	NOVEMBER \$ OUTSTANDING	NOVEMBER DAYS OUT	SEPTEMBER DAYS OUT
MEDICARE	2,823,406.24	62.44	66.15
MEDI - CAL	2,332,424.65	59.94	54.73
THIRD PARTY	1,291,271.01	78.77	80.51
PRIVATE	929,831.71		
LTC ONLY (INCLUDE)	1,255,430.79	53.59	74.07
OVERALL	7,376,933.61	67.89	72.78

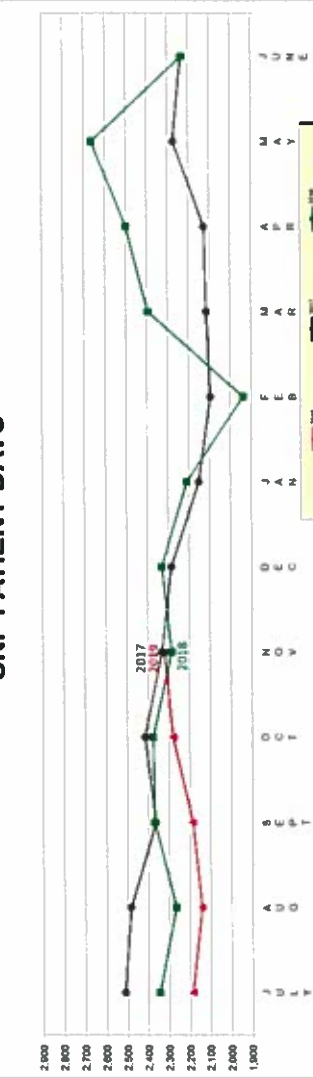
	PAYOR MIX - YTD % OF REVENUE				3 MONTH AVERAGE
	NOVEMBER	OCTOBER	SEPTEMBER		
MEDICARE	41.26%	48.02%	43.71%		44.33%
MEDI - CAL	38.27%	34.19%	37.56%		36.67%
THIRD PARTY	17.03%	14.66%	16.37%		16.02%
PRIVATE	3.14%	3.13%	2.36%		2.88%

MAYERS MEMORIAL HOSPITAL DISTRICT

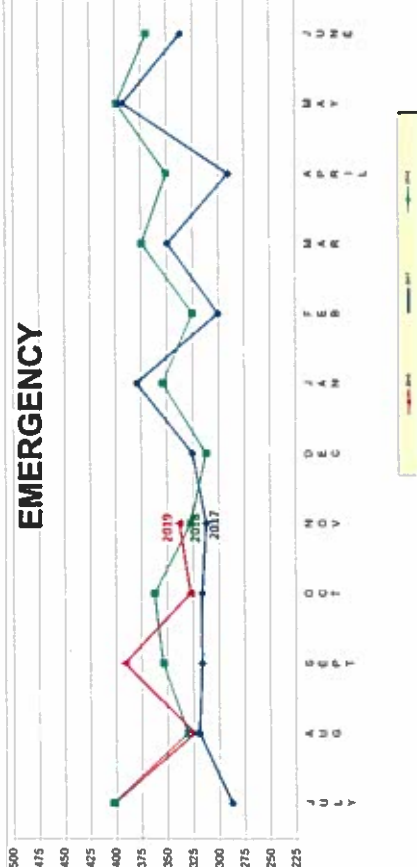
ACUTE / SWING PATIENT DAYS



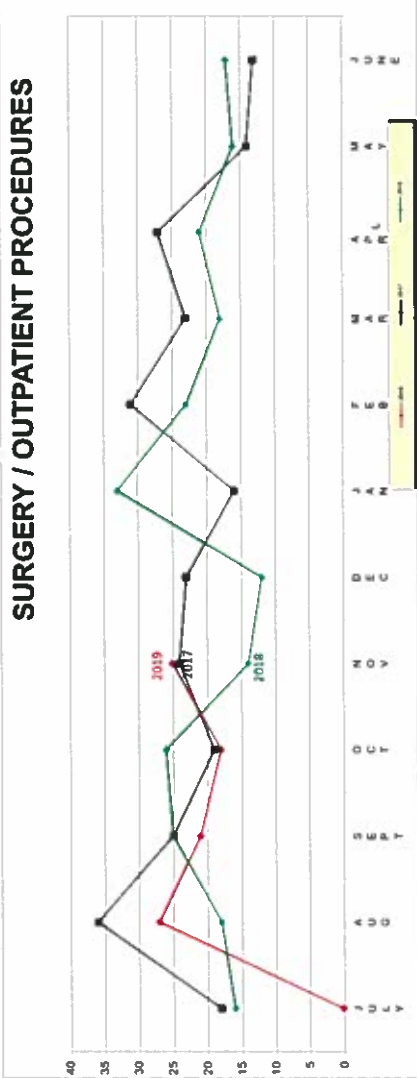
SNF PATIENT DAYS



EMERGENCY



SURGERY / OUTPATIENT PROCEDURES



MAYERS MEMORIAL HOSPITAL DISTRICT
 FINANCIAL SNAPSHOT
 MONTH ENDED NOVEMBER 30, 2018

FISCAL 2019

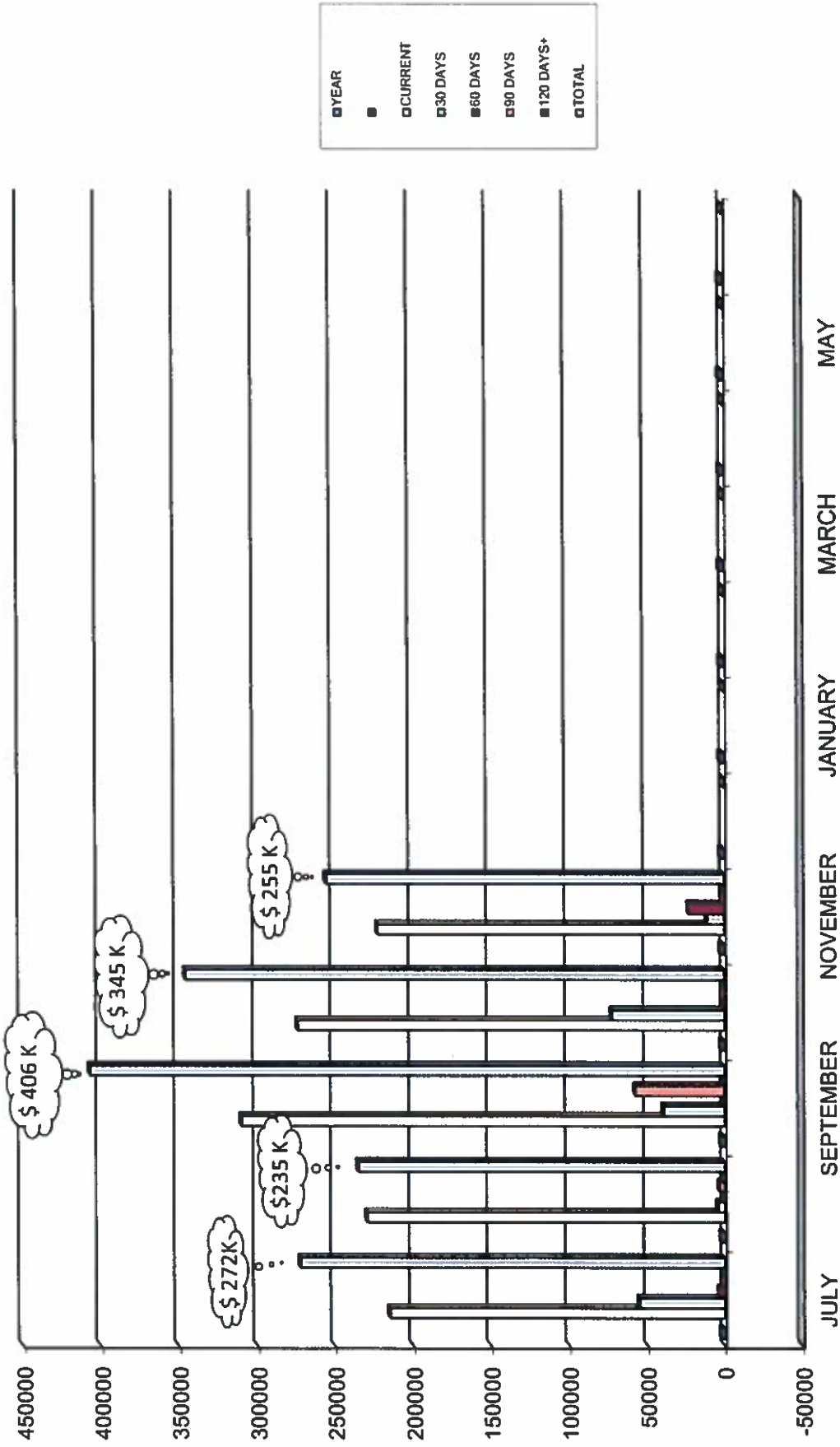
FINANCIAL DATA ACROSS ENTIRE ENTERPRISE
 ACTUAL YTD NOVEMBER 18 ACTUAL YTD NOVEMBER 17

	NOVEMBER 18	NOVEMBER 17	Variance	Variance %
Inpatient Revenue				
Acute/OB/Swing	\$ 2,205,262	\$ 2,260,912	(55,650.44)	-2%
SNF	\$ 3,594,007	\$ 3,655,540	(61,533.55)	-2%
Inpatient Ancillary Revenue				
Acute/OB/Swing	878,889	992,502	(113,612.75)	-11%
SNF	5,382	10,448	(5,066.38)	-48%
Outpatient Revenue	9,458,461	8,830,360	628,101.31	7%
Total Gross Revenue	\$ 16,142,001	\$ 15,749,763	392,238.19	2%

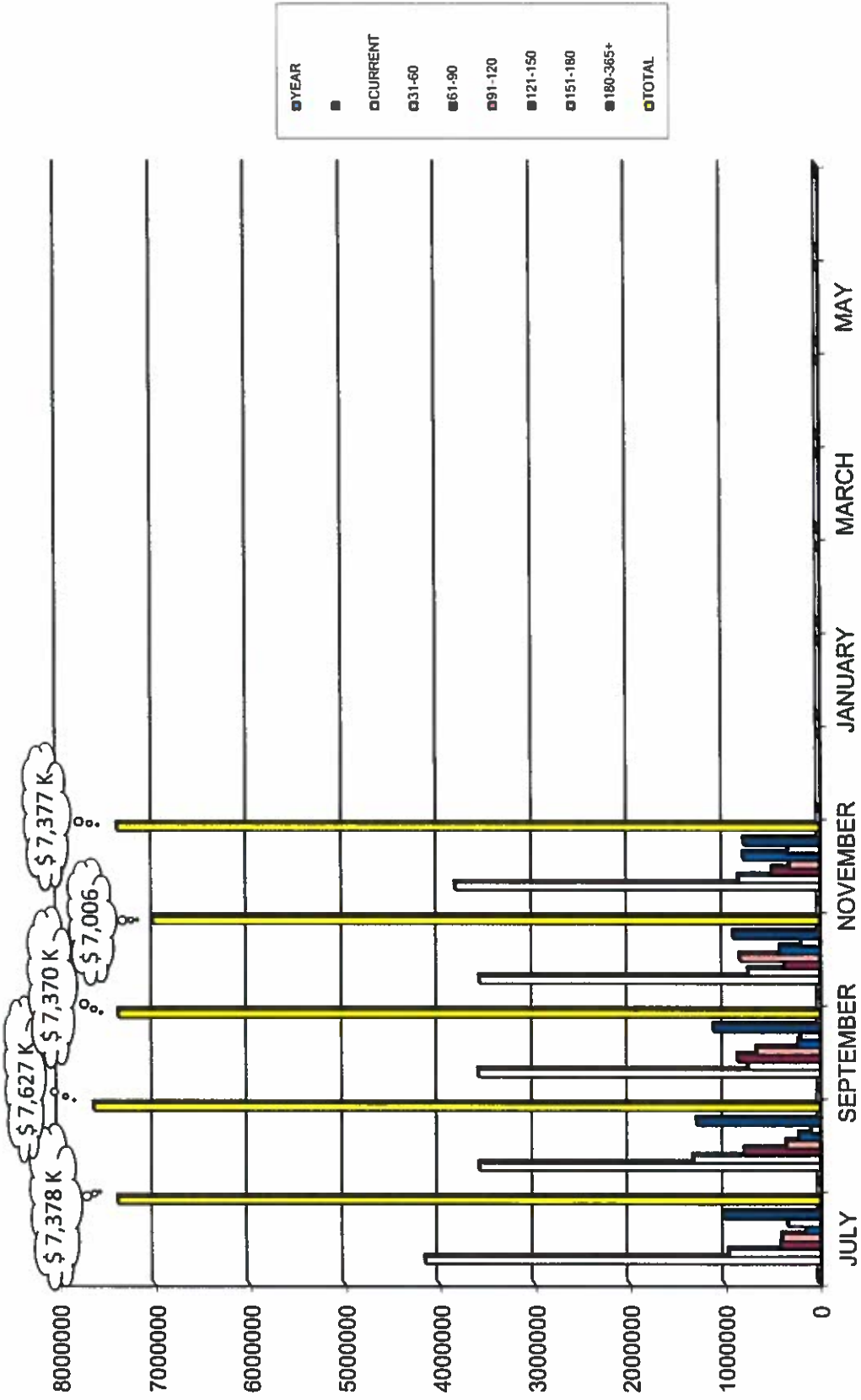
ACTUAL YTD NOVEMBER 18 ACTUAL YTD NOVEMBER 17

	NOVEMBER 18	NOVEMBER 17	Variance	Variance %
Statistics				
Patient Days	11955	12518	(563)	-4.5%
Outpatient Services	1,012	714	298	42%
Labs	4,121	4054	67	2%
Imaging	2,085	2059	26	1%
Hospice	785	459	326	71%
PT	1384	1590	(206)	-13%

ACCOUNTS PAYABLE



ACCOUNTS RECEIVABLE



ACCOUNTS RECEIVABLE

MONTH	YEAR	CURRENT	31-60	61-90	91-120	121-150	151-180	180-365+	TOTAL
JULY	2018	4,144,408.50	960,171.22	404,053.36	393,444.05	135,727.39	333,789.04	1,007,016.12	7,378,609.68
AUGUST	2018	3,574,037.83	1,328,004.04	790,287.04	347,224.45	210,330.27	86,262.43	1,290,675.64	7,626,821.70
SEPTEMBER	2018	3,581,019.93	751,005.09	859,007.34	660,012.55	215,292.73	194,776.81	1,108,744.71	7,369,859.16
OCTOBER	2018	3,567,193.50	747,965.32	357,147.88	833,106.39	409,678.64	189,449.61	902,192.48	7,006,733.82
NOVEMBER	2018	3,817,565.07	845,827.12	491,307.15	307,972.20	793,529.83	328,824.46	791,907.78	7,376,933.61
DECEMBER	2018								0.00
JANUARY	2019								0.00
FEBRUARY	2019								0.00
MARCH	2019								0.00
APRIL	2019								0.00
MAY	2019								0.00
JUNE	2019								0.00

ACCOUNTS PAYABLE (includes accrued payables)

MONTH	YEAR	CURRENT	30 DAYS	60 DAYS	90 DAYS	120 DAYS+	TOTAL
JULY	2018	214,557.30	55,396.77	3,202.26	0.00	(1,127.36)	272,028.97
AUGUST	2018	229,088.97	4,072.65	0.00	2,952.26	(1,127.36)	234,986.52
SEPTEMBER	2018	309,496.82	39,559.02	702.69	57,600.00	(1,127.36)	406,231.17
OCTOBER	2018	273,640.77	72,434.94	345.01	(20.37)	(1,312.54)	345,087.81
NOVEMBER	2018	222,126.09	11,033.72	22,832.04	(29.69)	(1,127.36)	254,834.80
DECEMBER	2018						0.00
JANUARY	2019						0.00
FEBRUARY	2019						0.00
MARCH	2019						0.00
APRIL	2019						0.00
MAY	2019						0.00
JUNE	2019						0.00